

Annual Reports
of the


TOWN of STRAFFORD

New Hampshire

2003

For the year ending

December 31, 2003



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2003

ANNUAL REPORTS
OF THE

TOWN OF
STRAFFORD

2003
For The Year Ending
December 31, 2003

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DOVER, NH

INDEX

Town Officers	3
Town Warrant	6
Report from Selectmen's Office	13
Town Budget	14
Financial Report	16
Statement of Appropriation	21
Summary Inventory of Valuation	23
Tax Rate Computation	25
Town Clerk's Report	45
Town Officers Salaries	27
Town Office Expenses	27
Town Treasurer's Report	28
Auditor's Report	30
Town Meeting	31
Tax Collector's Report	47
Police Report	50
Hill Library Report	52
Library Treasurer's Report	53
Library Trustees Report	55
Library Trustees Treasurer's Report	57
Report of the Trust Funds	58
Board of Adjustment	61
Annual Report of the Fire Department	62
Fire, Rescue & Municipal Complex Report	64
Road Agent's Report	65
Recycling Committee	67
Planning Board Report	69
Building Inspector's Report	72
Report of Town Forest Fire Warden & State Forest Ranger	74
Strafford Recreation Commission Report	75
Assessing Agent's Report	76
Strafford Conservation Report	70
Strafford School District Officers	78
School Warrant	79
Statement of Appropriation	81
Report of the School District Treasurer	82
School Detailed Expenditures	86
Breakdown of School Salaries	96
Balance Sheet	100
Independent Auditor's Report	103
2003-2004 Salaries	102
Superintendent's Report	105
Report of the Principal	106
Report of the School Nurse	113
Department of Revenue	114
Salaries of School Administration Unit No. 44	115
School Administrative Unit No. 44	115
Strafford School Capital Reserve Fund	99
School District Proposed Budget	116
Minutes of Strafford School District Meeting	130
Class of 2003 Strafford School	134
Special Education Expenditures	129
Vital Statistics	135

TOWN OFFICERS

SELECTMEN

Gloria Creamer 2001-2004

R. Stephen Leighton 2003-2006

JoAnn Brown 2002-2005

Ellen J. White--Administrative Assistant

TOWN CLERK

Diane Waldron (Appointed) 2003-2004

TOWN TREASURER

Bertha Huckins 2001-2004

TAX COLLECTOR

Judith Dupré (Appointed)

MODERATOR

William G. Lord 2002-2004

SUPERVISORS OF CHECKLIST

Carol Cooper 2000-2006

Sandra K. Schwab 2001-2007

Marilyn Roderick 2002-2008

LIBRARY DIRECTOR

Kenneth A. Berry

LIBRARY TRUSTEES

Carol McCarty 2002-2005

Harmony Anderson 2003-2006

Diane Ames 2001-2004

Karen Libby (Alternate)

Pamela Marks (Alternate)

ROAD AGENT

Greg Messenger 2003-2004

BUILDING INSPECTOR/HEALTH OFFICER

Stephen Smith

CIVIL DEFENSE DIRECTOR (Emergency Management)

Scott Whitehouse

TRUSTEES OF THE TRUST FUNDS

Roger Leighton 2003-2006

Justine Leighton 2001-2004

William L. Marks 2002-2005

FIRE WARDEN

Glenn Pierce

DEPUTIES

Tom Stano

Scott Whitehouse
Loren Pierce

John MacDougall

POLICE DEPARTMENT

Randolph Young
Timothy Sawyer

Scott Young--Chief of Police
Mary Macfadzen--Secretary
Donald J. Laliberte
Eric Gale

Thomas Bibeau
Mike Richard

PLANNING BOARD

Edgar W. Huckins--Chairman 2000-2003
James F. Kerivan 2001—2004 (Resigned)
Rene LaPanne 2004

Charles Moreno 2002-2005
Don Rhodes 2002-2005
R. Stephen Leighton 2003-2006

ALTERNATES

Paul Eaton

James Graham

Lester E. Huckins

BOARD OF ADJUSTMENT

William G. Lord--Chairman 2001-2004
Herbert Scribner 2002-2005

Nathan Lake 2003-2006
William L. Marks 2003-2004

Herman Groth 2001-2004

ALTERNATES

Charles Burnham

Susan Arnold

Anthony D. K. Fallon

CONSERVATION COMMISSION

Jack Bronnenberg 2003-2006
Bruce Smith 2001-2004
Albert Pratt 2003-2006
JoAnn Brown 2002-2005

Elizabeth Evans 2001-2004
Harmony Anderson 2002-2005
Sarah M. Ward 2002-2005
Calvin Schroeder (Alternate)

RECREATION COMMISSION

Robert White

ROCHESTER/RURAL DISTRICT VISITING NURSE SERVICES and HOSPICE

Telephone 755-2202 or 332-1133

FIRE AND RESCUE

Loren Pierce—Chief of Department
Scott Whitehouse—Deputy Chief
Erica Helm—Secretary
Sandra Pierce—Treasurer

BOW LAKE STATION

Robert Lobdell—Captain

CENTER STATION

Glenn Pierce—Captain

CROWN POINT STATION

Tom Stano—Captain

LIEUTENANTS

Dan Duffy

Paul Stover

Matt Lobdell

DEPARTMENT MEMBERS

Terry Bickford
Terry Bickford, Jr.
Ken Chick
Paul Yergeau
Stephen Austin
Paul Stover
Nolan Woodcock
Donna Michaud

Eugene Burrows
Nancy Penney
Randy Young
Darrel Lindh
Andrew Helm
Erica Helm
Jack Lagasse
David Palmer
Bill Riendeau

Wayne Pierce
Mary Seymour
Doug Hayes
David Hartranft
Andy Carroll
PJ Yergeau
Chris Witte
Patricia McCaffrey

TOWN WARRANT
THE STATE OF NEW HAMPSHIRE

The polls will be open from 8:00 A.M. to 7:00 P.M.

To the inhabitants of the Town of Strafford in the County of Strafford in said State, qualified to vote in Town Affairs:

You are hereby notified to meet at Strafford Elementary School in said Strafford on Tuesday, the Ninth (9th) day of March, next at 8:00 A.M. to act upon the following subjects:

** 1. To choose all necessary Town Officers for the year ensuing.

** 2. Are you in favor of the adoption and amendment to the existing Strafford Zoning and Land Use Ordinance as proposed in the petition as follows:

“Pursuant to fulfilling general goals expressed in the Town of Strafford 2002 Master Plan, to change Article 1.4.1, Section D, of the Town’s Zoning and Land Use Ordinance to read as follows:

1.4.1 D–Minimum Land Area–A lot shall contain not less than three (3) acres of land that is suitable for development (130,680 square feet) with an additional 20,000 square feet of land that is suitable for development for each additional family unit under a common roof, except as set forth in parts (1) and (2) of this subsection.”

The Planning Board does not recommend this article.

** NOTE: ALL ARTICLES EXCEPT NUMBERS 1 AND 2, WILL BE TAKEN UP AT 8:30 A.M., SATURDAY, MARCH THIRTEENTH (13th) 2004 AT THE ELEMENTARY SCHOOL.

3. To see if the Town will vote to raise and appropriate the sum of \$1,471,000. (gross budget) for the site work and construction of a new Fire, Rescue and Municipal Building, and to authorize the issuance of not more than \$1,471,000. of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Selectmen to issue and negotiate such bonds or notes to determine the rate of interest thereon. (2/3 Ballot vote required.)

The Selectmen recommend this article.

4. To hear the report of the Fire, Rescue and Municipal Building Committee authorized pursuant to Article 14 of the 2001 Town Meeting. Furthermore, to ask that the committee continue to serve until the completion of this project.

The Selectmen recommend this article.

5. To see if the Town will vote to authorize and to raise and appropriate the sum of \$269,000. for the purpose of purchasing the land and buildings located at 23 Roller Coaster Road in Strafford (Map 11, Lot 47, the former residence of Sarah Huckins).

The Selectmen recommend this article.

6. To see if the Town will vote to establish a Non-Capital Reserve Fund pursuant to RSA 35:1-c to be used for Town Office equipment, furnishings and/or improvements and to raise and appropriate the sum of \$15,000. to be placed in this fund, and to designate the Board of Selectmen as agents to expend the funds in this fund.

The Selectmen recommend this article.

7. To see if the Town will vote to raise and appropriate the sum of \$5,000. to be placed in the fund previously created for the purpose of storing records currently being stored at the Town Offices (microfiching or other method) and the equipment to read the files.

The Selectmen recommend this article.

8. To see if the Town will vote to raise and appropriate the sum of \$170,000. for capital improvements to the following roads:

- a. Drainage work and paving of the Ricky Nelson Road (Appx. 1.2 miles) from the intersection of Province Road to the intersection of Range Road.
- b. Drainage work and paving a section of Sloper Road (Appx. .6 mile) from the intersection of Route 202A South, by Huse property.
- c. Overlay paving of the Cross Road
- d. Drainage work and paving of Beechwood Drive (Appx. .3 mile) from the intersection of Whig Hill Road.

The Selectmen recommend this article.

9. To see if the Town will vote to establish a Non-Capital Reserve Fund under the provisions of RSA 35:1-c to be used for the purpose funding any future bridge repairs/construction and to raise and appropriate the sum of \$7,000. to be placed in this fund, and to designate the Board of Selectmen as agents to expend the funds in this fund.

The Selectmen recommend this article.

10. To see if the Town will vote to raise and appropriate the sum of \$242,338. for the operation and maintenance of the Police Department.

The Selectmen recommend this article.

11. To see if the Town will vote to authorize the continuation of a full-time police officer and to raise and appropriate the sum of \$46,658 to cover this position and benefits. This position was a COPS FAST grant which expired on December 31, 2003. This is in accordance with RSA 32:6-a Continuation of Grant-Funded Programs.

The Selectmen recommend this article.

12. To see if the Town will vote to raise and appropriate the sum of \$24,000. for the purpose of purchasing a police vehicle and equipment, and to authorize the withdrawal of \$12,036., plus any interest from the Capital Reserve Fund established for this purpose.

The Selectmen recommend this article.

13. To see if the Town will vote to raise and appropriate the sum of \$24,300.. for continued technical assistance (i.e. Engineering, DES Coordination, Groundwater Monitoring, Drawings, Reports) at the Transfer Station/Recycling Center and to authorize the withdrawal of \$23,668., plus any interest from the Capital Reserve Fund previously established for this purpose.

The Selectmen recommend this article.

14. To see if the Town will vote to raise and appropriate the sum of \$128,646. for the operation and maintenance of the Strafford Fire Department and Rescue Squad.

The Selectmen recommend this article.

15. To see if the Town will vote to raise and appropriate the sum of \$15,000. for the purpose of re-paving the Center Strafford Station driveway and the Crown Point Station parking lot.

The Selectmen recommend this article.

16. To see if the Town will vote to raise and appropriate the sum of \$5,000. to be used for the purchase of a new ambulance cot and medical equipment. Furthermore, to authorize the withdrawal of \$5,000. from the special revenue fund known as the Rscue Vehicle and Equipment Fund established by Article 8 at the March 14, 2000 Town Meeting for this purpose. No funding to come from general taxation.

The Selectmen recommend this article.

17. To see if the Town will vote to raise and appropriate the sum of \$16,530. to be used for the third year's payment on the five year lease agreement for the purpose of leasing to own a new ambulance. Furthermore, to authorize the withdrawal of \$16,530. from the special revenue fund known as the Rescue Vehicle and Equipment Fund established by Article 8 at the March 14, 2000 Town Meeting for this purpose. No funding to come from general taxation. This lease agreement contains an escape clause.

The Selectmen recommend this article.

18. To see if the Town will vote to raise and appropriate the sum of \$1,021,342. for general Town operations.

Executive.....	\$ 53,575.
Election & Registration.....	15,000.
Financial Administration.....	54,000.
Appraisal of Property & Tax Maps.....	33,600.
Legal Expenses.....	20,000.

Employee Benefits, FICA, Medi & Unemp. Comp.....	28,880.
Planning and Zoning.....	7,000.
General Government Building.....	16,800.
Auto Permits/Town Clerk Fees.....	26,774.
Insurance.....	26,185.
Advertising and Regional Association.....	2,716.
Strafford Regional Planning Comm. Dues.....	3,627.
Contingency Fund.....	5,000.
Annual CPA Audit.....	12,000.
Ambulance.....	1,000.
Emergency Management.....	750.
Building Inspection.....	16,500.
General Highway Expenses and Town Maintenance.....	266,000.
Street Lighting.....	3,700.
Solid Waste Disposal.....	250,000.
Animal Control.....	5,000.
Health Inspector.....	400.
Rural District Visiting Nurse.....	3,626.
General Assistance and Welfare.....	12,000.
Community Action.....	1,500.
Sexual Assault Support Services.....	992.
My Friend's Place.....	200.
The Homemakers of Strafford County.....	1,302.
Parks and Recreation.....	17,000.
Library.....	50,916.
Patriotic Purposes and Fire Works.....	4,500.
Conservation Commission.....	750.
Interest Expense & Tax Anticipation Notes.....	2,000.
Debt Service (Landfill Closure).....	78,049.
TOTAL.....	\$1,021,342.

[The intent of this article is to raise the sum of \$1,021,342.exclusive of all other Articles addressed.]

The Selectmen recommend this article.

19. To see if the town will vote to discontinue the use of Xavier Drive as a public way pursuant to RSA 231:43.

The Selectmen recommend this article.

20. To see if the Town will vote to allocate 100% of any revenues collected from timber harvesting management activities on town owned lands, unless otherwise excluded, to the conservation fund established under Article 18 of the 1999 Town Meeting in accordance with RSA 36-a:5 III. The Conservation Commission recommends this article.

The Selectmen recommend this article.

21. To see if the Town will vote to reclassify the following Class VI roads as Class A Trails pursuant to RSA 231-A:2: New Bow Lake road from Hellfach and Blake property (Tax Map 8, Lot 28) to the Barrington town Line; Willey Road from Parker Mountain Road (a.k.a. Route 126) to the Parker Mountain Boy Scout Camp entrance (Tax Map 9, Lot 20); Little Niagara Road from Barn Door Gap Road (a.k.a. Second Crown Point Road) to the Durgin property (Tax Map 17, Lot 25). The Conservation Commission recommends this article.

The Selectmen recommend this article.

22. "To see if the Town will vote to change the classification of the following roads from Class VI highways to Class A trails, as authorized by RSA 231-A:

Cross Road - from the intersection of Cross and Johnsonboro Roads to a point at the intersection of the most southerly boundary of Lot 16 on Tax Map 15.

Evans Mountain Road - from a point at the intersection of the most southeasterly boundary of Lot 20 on Tax Map 2 (N/F Elmcroft Trust) to a point 800 feet to the north of the boundary line of Lot 26 on Tax Map 5 (N/F Rowe).

Johnsonboro Road - from the intersection of Cross and Johnsonboro Roads to the easterly side of the Mohawk River.

Mousam Road - from the intersection with Second Crown Point Road to a point at the intersection of the most southerly boundary of lot 9A on Tax Map 14(N/F Johnson).

Pig Lane - from a point at the intersection of the most northerly boundary of Lot 7 on Tax Map 12 to the southerly side of the Isinglass River.

Second Crown Point Road - from a point at the intersection of the most northwesterly boundary of Lot 9 on Tax Map 18 to a point at the intersection of the most northwesterly boundary of Lot 11-3 on Tax Map 14 (N/F Blue Hills Foundation).

RSA 231-A:1 Class A and B Trails. -

I. A class A trail shall be a full public right-of-way, of indefinite duration subject to public trail use restrictions. It shall not have the status of a publicly approved street, and shall not be used as vehicular access for any new building or structure, or for the expansion, enlargement, or increased intensity of use of any existing building or structure. It may, however, be used by the owners of land abutting on such trail, or land served exclusively by such trail, to provide access for such nondevelopment uses as agriculture and forestry, or for access to any building or structure existing prior to its designation as a trail, and such owners' access for such uses shall be exempt from applicable public trail use restrictions, subject only to reasonable time, season and manner regulations imposed by the local governing body. The municipality shall bear no responsibility for maintaining the trail for such uses by abutting owners. Such owners shall, prior to excavation, construction or disturbance of a class A trail, obtain permission from the municipal officers, in the same manner prescribed for highways in RSA 236:9-11." (by Petition.)

The Selectmen do not recommend this article.

23. "To see if the Town will vote to approve the following ordinance:

Scenic Roads Ordinance

1. Designation. Upon the recommendation or request of the Board of Selectmen, Planning Board, Conservation Commission, Historical Commission, or by petition, the Town Meeting may designate any road in the Town, with the exception of Class I or Class II highways, as a "Scenic Road", as provided by RSA 231:157.

2. Effect of Designation. Upon a road being designated as a Scenic Road, as provided under 1, above, any repair maintenance, reconstruction or paving work done within the right of way by any person, agency, or any other entity, public or private, shall not involve or include the cutting, damage, or removal of trees 15 inches or more in circumference measured four feet from the ground, or the tearing down or destruction of stone walls, or any portion thereof, except with the prior, written consent of the Planning Board, after a public hearing, duly advertised as to time, date, place and purpose, two (2) times in a newspaper of general circulation in the area, the last publication to occur at least seven (7) days prior to such hearing, as provided and set forth in RSA 231:158.

3. Protection of Stone Walls. Stone walls that are located along the front property line of lots abutting a Scenic Road shall be protected and preserved to the maximum extent possible. If the Planning Board, after holding a public hearing, as required by 2, above, approves the removal of a portion of a stone wall, the stones taken from the original wall shall be reused on the property to rebuild deteriorated portions of the stone wall, or to construct a stone wall at the driveway entrance.

4. Violations and Penalties. Any person or entity violating any provision of this chapter shall, upon conviction, be subject to a fine of up to five hundred dollars (\$500.00). Each day of said violation shall be construed as a separate offense. Said violation shall be held responsible for the restoration of the stone wall or trees (s)." (by Petition.)

The Selectmen do not recommend this article.

24. "Shall we adopt the provisions of RSA 72:28, V and VI for an optional veterans' exemption and an expanded qualifying war service for veterans seeking the exemption? The optional veteran's exemption is \$100., rather than \$50."

The Selectmen recommend this article.

25. "Shall we modify the elderly exemptions from property tax in the town of Strafford, based on assessed value, for qualified taxpayers, to be as follows: for a person 65 years of age up to 75 years, \$30,000.; for a person 75 years up to 80 years, \$40,000.; for a person 80 years of age or older \$50,000. To qualify, the person must have been a New Hampshire resident for at least 5 years, own the real estate individually or jointly, or if the real estate is owned by such person's spouse, they must have been married for at least 5 years. In addition, the taxpayer must have a net income of not more than \$20,000. or, if married, a combined net income of less than \$30,000.; and own assets not in excess of \$35,000 excluding the value of the person's actual residence and up to 2 acres or the minimum single family residential lot size specified in the local

zoning ordinance.”

The Selectmen recommend this article.

26. “Shall the town vote to modify the exemption for the Disabled under the provisions of RSA 72:37-b as follows: the exemption from assessed value for qualified taxpayers shall be \$30,000. To qualify the person must be eligible under Title II or Title XVI of the Federal Social Security Act, must occupy the property as his principle place of abode, must own the property individually or jointly, or if owned by a spouse, they must have been married for as least 5 years, had in the calendar year preceding April 1, a net income from all sources of not more than \$20,000 or, if married, a combined net income of not more than \$30,000; and own net assets not in excess of \$35,000 excluding the value of the person’s actual residence and up to 2 acres or the minimum single family residential lot size specified in the local zoning ordinance.”

The Selectmen recommend this article.

27. Are you in favor adopting the provisions of RSA 41:14-a which allows, until specific recission of the authority, the Selectmen to acquire or sell, Town of Strafford owned land, buildings, or both, after the recommendation of the Planning Board and Conservation Commission and after 2 public hearings thereon.

The Selectmen recommend this article.

28. To transact any other business that may legally come before this meeting.

Given under our hands and seal, this 10th day of February, in the year of our Lord Two Thousand and Four.

Gloria Creamer
JoAnn Brown
R. Stephen Leighton
Selectmen of Strafford

REPORT FROM THE SELECTMEN'S OFFICE

Town and School District Elections will be held on Tuesday, March 9, 2003. Please note that Articles 1 and 2 on the Town Warrant will be voted on by ballot at this time. The polls will be open from 8:00 A.M. to 7:00 P.M. The remaining articles will be presented for consideration on Saturday, March 13, 2003 at 8:30 A.M.

The Fire, Rescue and Municipal Building Committee have come to the consensus that the Fire Department and Town Offices are in dire need of more space, and cannot wait for a new school project that would mean another four to five years. Cost estimates have been obtained from three general contractors based on a two story New England style building. Article 3 on this year's Town Warrant will be requesting \$1,471,000. for site work and construction of a new Fire, Rescue and Municipal Building. The School Board agrees to support this proposal and to make the necessary repairs to the existing school to last as long as possible. The article will include a request to bond the whole amount and will require approval by a 2/3 ballot vote.

In addition, we have been fortunate enough to receive first option from Sarah Huckin's family, on the property located directly across from the School. The parcel contains 4.8 acres. The potential for future use of this property is great and the options are many. Whether the use is Municipal, School or serving the Community in another way, because of the proximity to the existing School, Town Offices and Police Department, it would be a valuable asset to the Town. Article 5 on the warrant will be requesting \$269,000. for the purchase of this property. This purchase would add \$1.36 to your tax rate for one year.

The Landfill Closure is now complete. Monitoring the facility will continue, to maintain compliance with State Requirements. We have extended the Recycling Center/Transfer Station hours to include Wednesdays from 4:00 to 7:00 P.M., year round.

We would like to take this opportunity to say "Thank you." to all of the volunteers serving on the many Boards, Commissions and Committees, as well as the Fire and Rescue Squad. Your services are an integral part of the Town's operations. Your commitment and effort on behalf of the Town, is appreciated.

A special thank you to the Community Calendar for accepting and including on their website, all the additional information being provided by our departments and committees regarding ongoing projects and other matters of interest.

Respectfully,

Gloria G. Creamer, Chairman
JoAnn Brown, Selectman
R. Stephen Leighton, Selectman

BUDGET OF THE TOWN OF STRAFFORD, NH

Purpose of Appropriations (RSA 32:3, V)	Warr. Art.	Appropriations Prior Year as appv. by DRA	Actual Expenditures Prior Year	Appropriations Ensuing Fiscal Year (recomm.)
GENERAL GOVERNMENT				
4130-4139 Executive	18	51,295.	51,332.	53,575.
4140-4149 Elect. Reg. & Vital Stat. Auto Permits & Town Clerk Fees	18	39,700.	35,147.	41,774.**
4150-4151 Fin. Ad. CPA Audit	18	52,425.	50,829.	66,000.
4152 Reval. of Property & Tax Maps & Appraisal	18	26,000.	20,992.	33,600.
4153 Legal Expense	18	10,000.	3,522.	20,000.
4155-4159 FICA. Medi., Unemp. Comp.	18	26,800.	23,674.	28,880.
4191-4193 Planning & Zoning	18	5,500.	5,964.	7,000.
4194 General Government Buildings	18	16,800.	13,215.	16,800.
4196 Insurance	18	22,000.	25,059.	26,185.
4197 SRPC Dues & Adv. & Reg. Assoc.	18	5,671.	5,956.	6,343.
4199 Contingency	18	3,000.	892.	5,000.
PULIC SAFETY				
4210-4214 Police	10	262,679.	261,749.	242,338.
4215-4219 Ambulance	18	1,000.	0	1,000.
4220-4229 Fire	14	122,180.	102,856.	128,646.
4240-4249 Building Inspector	18	16,500.	7,562.	16,500.**
4290-4298 Emergency Management	18	750.	0	750.
HIGHWAYS & STREETS				
4312 Highways & Streets	18	283,000.	282,550.	266,000.
4316 Street Lighting	18	3,700.	2,399.	3,700.
SANITATION				
4324 Solid Waste Disposal	18	198,965.	249,762.	250,000.
HEALTH				
4411 Health Officer	18	400.	43.	400.
4414 Animal Control	18	5,000.	2,738.	5,000.
4415-4419 Rural District Visiting Nurse	18	3,626.	3,626.	3,626.
WELFARE				
4441-4442 Admin. & Direct Assist.	18	12,000.	4,936.	12,000.
4445-4449 Comm. Actn., My Friends Place, Sexual Asslt. Support, Hommkrs Straff Cnty	18	3,268.	3,268.	3,994.
CULTURE & RECREATION				
4520-4529 Parks and Recreation	18	17,000.	14,715.	17,000.
4550-4559 Library	18	49,861.	49,390.	50,916.
4583 Patriotic Purposes	18	4,500.	4,435.	4,500.
CONSERVATION				
4611-4612 Cons. Comm.	18	750.	731.	750.
DEBT SERVICE				
4711 Landfill Closure Loan	18	18,439.	0	73,839.
4721 Landfill Closure Loan	18	12,955.	0	4,210.
4723 Int. on Tax Anticipation Notes		2,000.	0	2,000.
CAPITAL OUTLAY				
4901 Land	8	170,000.	170,000.	170,000.

Purpose of Appropriations (RSA 32:3, V)	Warr. Art.	Appropriations Prior Year as appv. by DRA	Actual Expenditures Prior Year	Appropriations Ensuing Fiscal Year (recomm.)
CAPITAL OUTLAY cont.				
4902 Machinery, Vehicles & equipment	12, 16, 17	174,963.	174,963.	45,530.**
4903 Buildings		61,000.	60,784.	0
4909 Improvements other than Bldgs	11, 13, 15	15,000.	15,000.	85,958.**
OPERATING TRANSFERS OUT				
4915 To Capital Reserve Fund	6, 7, 9	<u>17,000.</u>	<u>17,000.</u>	<u>27,000.</u>
SUBTOTAL 1		1,715,727.	1,665,089.	1,720.814.

Acct. #	Warr. Art. #	Amount	Acct. #	Warr. Art. #	Amount
4902	12	24,000.**	4909	11	46,658.
4902	17	16,530.**	4915	6	15,000.
4902	16	5,000.**	4915	7	5,000.
4909	15	15,000.	4915	9	7,000.
4909	13	24,300.**			

** See revenues for patial offsets to these appropriations.

SPECIAL WARRANT ARTICLES

Purpose of Appropriations (RSA 32:3, V)	Warr. Art.	Appropriations Ensuing Fiscal Year (Recomm)
4903 Fire, Rescue & Municipl Building	3	1,471,000.**

INDIVIDUAL WARRANT ARTICLES

4903 Land & Bldg (Map 11 Lot 47)	5	269,000.
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SOURCE OF REVENUE	Warr. Art.	Est. Rev. Prior Yr.	Actual Rev. Prior Yr.	Est. Revenue Ensuing Yr.
TAXES				
3120 Land Use Change Taxes		(Jan-Mar.) 34,800.	34,800.	0
3185 Timber Taxes		8,322.	8,290.	50,768.
3190 Int. & Penalties on Delinquent Taxes		55,000.	50,858.	50,000.

LICENSES, PERMITS & FEES				
3220 Motor Vehicle Permit Fees	18	550,000.	600,935.	570,000.**
3230 Building Permits	18	12,000.	17,750.	15,000.**
3290 Other Licenses, Permits & Fees	18	21,000.	26,198.	24,000.**
3311-3319 FROM FEDERAL GOVERNMENT		135,030.	135,030.	0
FEMA Fire Act Grant				

FROM STATE				
3351 Shared Revenue		16,492.	33,854.	16,492.
3352 Meals & Rooms Tax Distribution		112,302.	112,302.	112,302.
3353 Highway Block Grant		101,590.	101,590.	102,061.
3357 Fed. Reimb. Storm (Snow Removal)		0	7,678.	0
3379 COPS FAST		30,352.	30,352.	0

CHARGES FOR SERVICES				
3401-3406 Income from Departments		8,000.	10,152.	9,000.
3409 Planning Bd/Bd of Adjustment		5,000.	7,704.	6,000.

MISCELLANEOUS REVENUES				
3502 Interest on Investments		8,000.	12,067.	10,000.

SOURCES OF REVENUE	Warr. Art.	Est. Rev. Prior Yr.	Actual Rev. Prior Yr.	Est. Revenue Ensuing Yr.
MISCELLANEOUS REVENUES cont.				
3503-3509 Ins. Adj./Refunds/Reimb		5,803.	6,073.	0
INTERFUND OPERATING TRANSFERS IN				
3912 From Special Revenue Funds	16, 17	24,930.	24,930.	21,530.**
3915 From Capital Reserve Funds	12, 13	70,207.	70,207.	35,704.**
OTHER FINANCING SOURCES				
3934 Proc. from Long Term Bonds & Notes	3			1,471,000.**
Fund Balance ("Surplus") to Reduce Taxes		150,000.	150,000.	150,000.
TOTAL ESTIMATED REVENUE & CREDITS		1,348,828.	1,440,770.	2,643,857.

** These revenues partially offset appropriations

BUDGET SUMMARY

	Prior Year	Ensuing Year
SUBTOTAL 1 APPROPRIATIONS RECOMMENDED	1,715,727.	1,720,814.
SUBTOTAL 2 SPECIAL WARRANT ARTICLES RECOMMENDED		1,471,000.
SUBTOTAL 3 "INDIVIDUAL" WARRANT ARTICLES RECOMMENDED		269,000.
TOTAL APPROPRIATIONS RECOMMENDED	1,715,727.	3,460,814.
LESS: AMOUNT OF ESTIMATED REVENUES & CREDITS	<u>1,348,828.</u>	<u>2,643,857.</u>
ESTIMATED AMOUNT OF TAXES TO BE RAISED	366,899.	816,957.

FINANCIAL REPORT

For the Year January 1, 2003 to December 31, 2003

REVENUES	Acct Number	Amount
Property Taxes	3110	6,643,028
Taxes assessed for school district 5,526,102	4933	
Land use Change Taxes	3120	85,345
Timber Taxes	3185	10,574
Interest and Penalties on Delinquent Taxes	3190	<u>65,302</u>
TOTAL		6,804,249
LICENSES, PERMITS AND FEES		
Motor Vehicle Permits Fees	3220	600,935
Building Permits	3230	17,750
Other Licenses, Permits and Fees	3290	<u>26,641</u>
TOTAL		645,326
REVENUE FROM THE FEDERAL GOVERNMENT		
Other Federal Grants and Reimbursements	3319	<u>173,060</u>
TOTAL		173,060
REVENUE FROM THE STATE OF NEW HAMPSHIRE		
Shared Revenue Block Grant	3351	146,156
Highway Block Grant	3353	<u>101,590</u>
TOTAL		247,746
REVENUE FROM CHARGES FOR SERVICES		
Income from Departments	3401	11,779
Garbage-refuse Charges	3404	<u>3,565</u>
TOTAL		15,344

REVENUES cont.	Acct Number	Amount
REVENUE FROM MISCELLANEOUS SOURCES		
interest on Investments	3502	12,137
Other Miscellaneous Sources	3509	<u>5,492</u>
TOTAL		17,629
INTERFUND OPERATING TRANSFERS IN		
Transfers from Special Revenue Fund	3912	26,715
Transfers from Capital Reserve Fund	3915	<u>70,207</u>
TOTAL		96,922
TOTAL REVENUE FROM ALL SOURCES		8,000,276
TOTAL FUND EQUITY		<u>621,248</u>
GRAND TOTAL		8,621,524
EXPENDITURES	Acct Number	Amount
GENERAL GOVERNMENT		
Executive	4130	51,332
Election, Registration, and Vital Statistics	4140	35,147
Financial Administration	4150	50,828
Revaluation of Property	4152	20,992
Legal Expense	4153	3,521
Personnel Administration	4155	23,674
Planning and Zoning	4191	5,964
General Government Building	4194	13,215
Insurance not otherwise allocated	4196	25,059
Advertising and Regional Association	4197	5,955
Other General Government	4199	<u>892</u>
TOTAL		236,579
PUBLIC SAFETY		
Police	4210	261,749
Fire	4220	104,645
Building Inspection	4240	<u>7,562</u>
TOTAL		373,956
HIGHWAYS AND STREETS		
Highways and Streets	4312	282,550
Street Lighting	4316	<u>2,399</u>
TOTAL		284,949
SANITATION		
Solid Waste Disposal	4324	<u>250,162</u>
TOTAL		250,162
HEALTH		
Pest Control	4414	2,738
Health agencies and hospitals	4415	<u>3,626</u>
TOTAL		6,364
WELFARE		
Administration	4441	43
Direct Assistance	4442	4,936
Other Welfare	4449	<u>3,268</u>
TOTAL		8,247
CULTURE AND RECREATION		
Parks and Recreation	4520	14,715

EXPENDITURES cont			
Library	Acct Number		Amount
Patriotic Purposes	4550		49,390
TOTAL	4583		<u>4,435</u>
			68,540
CONSERVATION			
Administration	4611		<u>731</u>
TOTAL			731
CAPITAL OUTLAY			
land and Improvements	4901		121,327
Machinery, Vehicles, and Equipment	4902		174,963
Buildings	4903		<u>74,284</u>
TOTAL			370,574
INTERFUND OPERATING TRANSFERS OUT			
Transfers to special revenue funds	4912		50,545
Transfers to Capital Reserve Funds	4915		<u>17,000</u>
TOTAL			67,545
PAYMENTS TO OTHER GOVERNMENTS			
Taxes assessed for county	4931		741,380
Taxes assessed for school districts	4933		5,526,102
Payments to other governments	4939		<u>3,013</u>
TOTAL			<u>6,270,495</u>
TOTAL EXPENDITURES			7,938,142
TOTAL FUND EQUITY			<u>683,382</u>
GRAND TOTAL			8,621,524
ASSETS			
CURRENT ASSETS			
Cash and equivalents	1010	84,390	230,482
Investments	1030	2,215,000	2,618,575
Taxes Receivable	1080	691,477	412,803
Tax Liens Receivable	1110	144,178	157,341
Accounts Receivable	1150	3,187	
Due from other Funds	1310	<u>27,308</u>	<u>10,000</u>
TOTAL ASSETS		3,165,540	3,429,201
LIABILITIES AND FUND EQUITY			
CURRENT LIABILITIES			
Warrants and Accounts Payable	2020	20,282	25,209
Due to School Districts	2075	2,524,010	2,719,003
Due to other funds	2080	<u>1,607</u>	<u>1,607</u>
TOTAL LIABILITIES		2,544,292	2,745,819
FUND EQUITY			
Reserve for encumbrances	2440	36,977	87,150
Unreserved Fund Balance	2530	<u>584,271</u>	<u>596,232</u>
TOTAL FUND EQUITY		<u>621,248</u>	<u>683,382</u>
TOTAL LIABILITIES AND FUND EQUITY		3,165,540	3,429,201
LONG-TERM DEBT GROUP OF ACCOUNTS			
Amount to be provided for the retirement of long-term debt	1820	73,936	369,194
Notes and bonds payable Long -term	2310		<u>369,194</u>
Other Long-term Liabilities	2390	<u>73,936</u>	
TOTAL		73,936	369,194

AMORTIZATION OF LONG-TERM DEBT

Water Pollution Revolving Loan, Landfill Closure	
Annual Installment	\$73,839
Interest Rate	1.2%
Date of last payment	2008
Bonds issued this year	\$369,194
Bonds end of year	\$369,194

DEBT AS OF DECEMBER 31

Year	Principal	Interest	Total
2004	73,839	4,210	78,049
2005	73,839	3,441	77,280
2006	73,839	2,581	76,420
2007	73,839	1,720	75,559
2008	<u>73,838</u>	<u>860</u>	<u>74,698</u>
TOTAL	369,194	12,812	382,006

		DETAILED EXPLANATION	Yr. Voted	Amount
WA	Acct#	Description		
0	2440	Audit	2002	6,000
0	2440	Road Improvements	2002	79,387
16	2440	Transfer Station Improvements	2003	<u>1,763</u>
		TOTAL RESERVES		87,150

SUMMARY OF REVENUES FOR ALL OTHER FUNDS

	Capital Projects	Special Revenue
REVENUE BY SOURCE		
Revenue from taxes		68,545
Other		24,343
Interest on Investments		524
Other miscellaneous sources		20,939
Other financial sources	<u>133,671</u>	
TOTAL REVENUE FROM OTHER SOURCES	133,671	<u>114,351</u>

EXPENDITURES

Public Safety		1,813
Culture and recreation		22,895
Conservation		2,025
Capital outlay	37,546	
Interfund operating transfers out		<u>24,990</u>
TOTAL EXPENDITURES	37,546	51,723

BALANCE SHEET FOR SUMMARY OF ALL OTHER FUNDS

ASSETS

Cash and equivalents		25,425
Investments		110,266
Accounts Receivable		8,993
Due from other funds	<u>1,607</u>	
TOTAL ASSETS	1,607	<u>144,684</u>

LIABILITIES AND FUND EQUITY

LIABILITIES

Warrants and accounts payable	6,520	
Due to other funds		<u>10,000</u>
TOTAL LIABILITIES	6,520	10,000

FUNDEQUITY/CAPITAL		
Unreserved fund balance	(4,913)	134,684
TOTAL FUNDEQUITY	<u>(4,913)</u>	<u>134,684</u>
TOTAL LIABILITIES AND FUNDEQUITY	1,607	144,684
SALARIES AND WAGES		
	372,736	
Report here the total salaries and wages paid to all employees of your city before deductions for social security, retirement, etc. Included also salaries and wages paid to employees of any utility owned and operated by your government, as well as salaries and wages of city employee charaged to construction projects. These amounts may be taken from the W3 form filed by your government for the year ended December 31.		

STATEMENT OF APPROPRIATIONS FOR TAXED ASSESSED FOR THE YEAR 2003

Acct#	Purpose of Appropriations	Warr. Art. #	For Use by Town
GENERAL GOVERNMENT			
4130-4139	Executive	22	51,295.
4140-4149	Election, Reg., & Vital Statistics, Auto & Town Clerk Fees	22	39,700.
4150-4151	Financial Administration, CPA Audit	22	52,425.
4152	Revaluation of Property, Tax Maps & Appraisal	22	26,000.
4153	Legal Expense	22	10,000.
4155-4159	Personnel Administration, FICA, MEDI, Unemp. Comp.	22	26,800.
4191-4193	Planning & Zoning	22	5,500.
4194	General Government Buildings	22	16,800.
4196	Insurance	22	22,000.
4197	Advertising & Regional Assoc., SRPC Dues	22	5,671.
4199	Other General Government Contingency	22	3,000.
PUBLIC SAFETY			
4210-4214	Police	14	262,679.
4215-4219	Ambulance	22	1,000.
4220-4229	Fire	17	122,180.
4240-4249	Building Inspection	22	16,500.
4290-4298	Emergency Management	22	750.
HIGHWAYS & STREETS			
4312	Highways & Streets	22	283,000.
4316	Street Lighting	22	3,700.
SANITATION			
4324	Solid Waste Disposal	22	198,965.
HEALTH			
4411	Administration Health Officer	22	400.
4414	Pest Control-Animal Control	22	5,000.
4415-4419	Rural District Visiting Nurse	22	3,626.
WELFARE			
4441-4442	Administration & Direct Assist	22	12,000.
4445-4449	Community Action, My Friend's Place, Sexual Assault Support Homemakers of Strafford County	22	3,268.
CULTURE & RECREATION			
4520-4529	Parks & Recreation	22	17,000.
45450-4559	Library	22	49,861.
4583	Patriotic Purposes	22	4,500.

Acct#	Purpose of Appropriations	Warr. Art. #	For Use by Town
CONSERVATION			
4611-4612	Conservation Commission	22	750.
DEBT SERVICE			
4711	Princ. Long Term Bonds & Notes	22	18,439.
4721	Interest-Long Term Bonds & Notes	22	12,955.
4723	Int. on Tax Anticipation Note	22	2,000.
CAPITAL OUTLAY			
4901	Land	12	170,000.
4902	Machinery, Vehicles & Equipment	18, 19, 20	174,963.
4903	Buildings	13	61,000.
4909	Improvements Other Than Bldgs	16	15,000.
OPERATING TRANSFERS OUT			
4915	To Capital Reserve Fund	11, 15	17,000.
TOTAL VOTED APPROPRIATIONS			1,715,727.

Acct.	REVISED ESTIMATED REVENUES	Warr. Acct. #	For Use by Town
TAXES			
3120	Land Use Change Tax	(Jan-Mar)	34,800.
3185	Timber Tax		8,322.
3190	Interest & Penalties on Delinquent Taxes		55,000.
LICENSES, PERMITS & FEES			
3220	Motor Vehicle Permit Fees		550,000.
3230	Building Permits	22	12,000.
3290	Other Licenses, Permits & Fees	22	21,000.
3311-3319	FEMA Fire Act Grand	18	135,030.
FROM STATE			
3351	Shared Revenues		16,492
3352	Meals & Rooms Tax distribution		112,302.
3353	Highway Block Grant		101,590.
3379	COPS FAST		30,352.
CHARGES FOR SERVICES			
3401-3406	Income from Departments		8,000.
3409	Planning Bd/Bd of Adjustment		5,000.
MISCELLANEOUS REVENUES			
3502	Interest on Investments		8,000.
3503-3509	Ins Adjust/Refunds/Reimbursements		5,803.

Acct. #	REVISED ESTIMATED REVENUES	Warr. Art. #	For Use by Town
	INTERFUND OPERATING TRANSFERS IN		
3912	From Special Revenue Funds	19, 20	24,930.
3915	From Capital Reserve Funds	13, 16	70,207.
	SUBTOTAL OF REVENUES		1,198,828.
	UNRESERVED FUND BALANCE		150,000.
	TOTAL REVENUES AND CREDIT		1,348,828.
	REQUESTED OVERLAY	\$30,000.	

SUMMARY INVENTORY OF VALUATION 2003

Item	Acres	2003 Assessed Valuation
Value of Land Only	21320.32	912,507.
Residential Land	6941.89	69,157,400.
Commercial/Industrial	8.60	144,600.
Total of Taxable Land	28270.81	70,214,507.
Tax Exempt & Non-Taxable (2,294,600.)	2396.12	
Value of Buildings Only Residential		124,150,500.
Manufactured Housing as defined in RSA 674:31		522,200.
Commercial/Industrial		550,400.
Tax Exempt & Non-Taxable Buildings (4,361,300.)		125,223,100.
Public Utilities		3,258,800.
Other Public Utilities		9,300.
Valuation Before Exemption		198,705,707.
14 Elderly Exemption		-241,250.
3 Disabled Exemption (15,000)		-45,000.
Net Valuation on which the Tax Rate is Computed		198,419,457.
Less Public Utilities		-3,258,800.
Net Valuation without Utilities on which tax rate for State		
Education Tax is Computed		195,160,657.

UTILITY SUMMARY

Public Service Company of NH	3,225,600.
Northern Country Water Supply	33,200.
Total	3,258,800.

City of Rochester-Municipal 9,300

TAX CREDITS

	Limits	Number of Individuals	Estimated Tax Credit
Totally and permanently disabled veterans, their spouses or widows, and the widows of veterans who died or were killed on active duty	700	4	2,800
Other war service credits	50	160	8,000.
TOTAL NUMBER AND AMOUNT		164	10,800.

ELDERLY EXEMPTION REPORT

Number of Applicants with INITIAL APPLICATION for Elderly Exemption for Current Year			Total Number of Individuals GRANTED an Elderly Exemption for the Current Year			
Age	#	Amount	Age	#	Amount	Total
65-74	1	15,000	65-74	8	112,500.	112,500.
75-79			75-79	3	60,000	60,000.
80+			80+	<u>3</u>	<u>75,000</u>	<u>68,750.</u>
				14	247,500.	241,250.

CURRENT USE REPORT - RSA 79-A

	Total # of acres receiving current use	Assessed valuation
Farm Land	575.46	38,000.
Forest land	19619.92	831,142.
Wet Land	1124.94	<u>43,365.</u>
Total	<u>21320.32</u>	912,507.

Receiving 20% Recreation Adjustment	4241.01
Removed from current use during current year	84.87
# of owners granted current use	341
#of Parcels in current use	561

DEPARTMENT OF REVENUE ADMINISTRATION

Municipal Finance Bureau 2003 Tax Rate Calculation

TOWN/CITY: STRAFFORD

Gross Appropriations	1,715,727 ✓
Less: Revenues	1,348,828 ✓
Less: Shared Revenues	12,195 ✓
Add: Overlay	32,201 ✓
War Service Credits	10,800 ✓

Barbara J. Roberts
10/9/03

Net Town Appropriation	397,705
Special Adjustment	0

Approved Town/City Tax Effort	397,705
-------------------------------	---------

TOWN RATE
2.00

SCHOOL PORTION

Net Local School Budget (Gross Approp. - Revenue)	7,486,002 ✓
Regional School Apportionment	0
Less: Adequate Education Grant	(1,959,900) ✓
State Education Taxes	(1,361,880) ✓

Approved School(s) Tax Effort	4,164,222
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**LOCAL
SCHOOL RATE**
20.99

STATE EDUCATION TAXES

Equalized Valuation(no utilities) x	\$4.92	
276,804,934		1,361,880
Divide by Local Assessed Valuation (no utilities)		
195,160,657		
Excess State Education Taxes to be Remitted to State		
Pay to State →	0	

**STATE
SCHOOL RATE**
6.98

COUNTY PORTION

Due to County	741,380 ✓
Less: Shared Revenues	(5,167) ✓

Approved County Tax Effort	736,213
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COUNTY RATE
3.71

TOTAL RATE
33.68

Total Property Taxes Assessed	6,660,020
Less: War Service Credits	(10,800)
Add: Village District Commitment(s)	0
Total Property Tax Commitment	6,649,220

PROOF OF RATE

Net Assessed Valuation		Tax Rate	Assessment
State Education Tax (no utilities)	195,160,657	6.98	1,361,880
All Other Taxes	198,419,457	26.70	5,298,140
			6,660,020

TRC#
45

TRC#
45

DEPARTMENT OF REVENUE ADMINISTRATION
Municipal Finance Bureau

2003 Tax Rate Calculation (Cont'd)

TOWN/CITY: STRAFFORD

Analysis of Values Assigned to Local and Cooperative School District(s)

	Single S.D.	1st Coop N/A	2nd Coop. N/A	Total
Cost of Adequate Education	3,321,780	0	0	3,321,780
% of Town's Cost of Adequate Education	100.0000%	0.0000%	0.0000%	100%
Adequate Education Grant	1,959,900	0	0	1,959,900
District's Share - Retained State Tax*	1,361,880	0	0	1,361,880
	"Excess" State Taxes			0
	Total State Taxes			1,361,880
Local Education Tax*	4,164,222	0	0	4,164,222

***Pay These Amounts to School(s)**

The cost of an adequate education is determined by the Department Education based on weighted average daily membership in residence in each school district. Each school district's percentage of total is then calculated. Each percentage is then multiplied by the Town's share of the state education tax amount to allocate a portion of the state education taxes to each school district.

The difference between the adequate education for each school district and each school district's share of the state education taxes becomes the adequate education grant for each school district.

Pay Directly to State

Paid Directly from State

TOWN OFFICER'S SALARIES

Lester Huckins.....	\$ 458.33
Gloria Creamer.....	2,199.96
JoAnn Brown.....	2,199.96
R. Stephen Leighton.....	1,786.64
Bertha Huckins.....	3,600.00
Nancy Goedker.....	166.67
Diane Waldron.....	1,833.37
Judith Dupre.....	15,250.02
M. Justine Leighton.....	175.00
William G. Lord.....	75.00

TOWN OFFICE EXPENSES

Town Clerk's Fees.....	25,627.00
Auto Permits.....	\$ 8,515.00
Vital Statistics.....	178.00
Municipal Agent Fees.....	12,102.50
M/V title.....	2,224.00
Marriage License.....	119.00
UCC/IRS Filings.....	1,408.00
Wetland Perm/Pole License.....	130.00
Articles of Agreement.....	5.00
Animal Control Fees.....	945.00
Administrator.....	44,612.52
Deputy Tax Collector.....	1,055.50
Deputy Town Clerk.....	2,582.50
Clerical.....	10,118.50
Office Supplies.....	1,721.32
Postage.....	3,731.45
Printing.....	3,925.12
Conferences/Training.....	612.00
References Materials.....	375.86
Deed Research/Tax Lien.....	625.00
Recording Fees.....	498.37
Sponsor March Calendar.....	120.00
Building Maintenance.....	2,220.00

TOWN TREASURER'S REPORT
For the Fiscal Year Ending December 31, 2003

RECEIPTS

Balance January 1, 2003.....	\$ 2,283,791.16
Receipts.....	\$ 8,434,109.10

Total Receipts.....\$ 10,717,900.26

EXPENDITURES

Expenditures 2003.....	\$ 7,875,418.32
Balance Check Book, Dec. 31, 2003.....	\$ 243,080.99
Balance Investment Account	\$ 2,599,400.95

\$ 10,717,900.26

N.H. Deposit Investment Pool.....\$ 2,599,400.95

Strafford Conservation Commission Easement Fund

Acct# NH 01-0562-0001 Balance January 1, 2003	\$ 16,362.35
Deposited 2003	\$ 60,545.00
Interest Earned 2003	\$ 242.04

Total Balance	\$ 77,149.39
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Town of Strafford Ambulance Acct. #NH 01-0030-0003

Balance January 1, 2003	\$ 32,629.03
June 17, 2003 Withdrew for Medical Equipment	\$ 24,930.00
November 20, 2003 Withdrew for Medicare Overpayment	\$ 60.28
Deposit for 2003	\$ 21,674.30
Interest Earned for 2003	\$ 242.31

Total Balance	\$ 29,555.36
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Conservation Commission Acct. #NH 01-0030-0004

Balance January 1, 2003	\$ 3,641.52
Interest Earned 2003	\$ 29.60
Transferred to General Fund	\$ 525.00

Total Balance December 31, 2003	\$ 3,146.12
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Conservation Commission Neil Mooers Memorial

Account #NH 01-0030-0002	
Balance January 1, 2003	\$ 1,605.43
Interest Earned	\$ 9.89
Withdrew Cons Comm share USGS Groundwater Study	\$ 1200.00

Total Balance December 31, 2003	\$ 415.32
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Solid Waste Retainage Acct # NH 01-0030-0005

Balance January 1, 2003

\$ 15,613.00

Interest Earned 2003

\$ 70.05

Transferred to General Fund

\$ 9,093.00

Total Balance December 31, 2003

\$ 6,590.05

GRZELAK & COMPANY, PC, CPA's

P.O. Box 8 - Laconia, NH 03247

Tel 524-6734 Fax 524-6071

American Institute of CPA's (AICPA)

NH Society of CPA's (NHSCPA)



ACCOUNTANT'S COMPILATION REPORT

To the Board of Selectmen
Town of Strafford
Center Strafford, New Hampshire 03815

We have compiled the financial statements of the Town of Strafford, New Hampshire as of December 31, 2003, included in the accompanying prescribed form, F-65 (MS-5), in accordance with Statements on Standards for Accounting and Review Services issued by the American Institute of Certified Public Accountants.

Our compilation was limited to presenting in the form prescribed, by the New Hampshire Department of Revenue Administration, information that is the representation of the Towns elected officials and management. We have not audited or reviewed the financial statements referred to above and, accordingly, do not express an opinion or any other form of assurance on them.

These prescribed form financial statements (including related disclosures) are presented in accordance with the requirements of the New Hampshire Department of Revenue Administration, which differ from generally accepted accounting principles. Accordingly, these prescribed form financial statements are not designed for those who are not informed about such differences.

A handwritten signature in cursive script that reads "Grzelak and Company, P.C.".

GRZELAK AND COMPANY, P.C.
Certified Public Accountants

February 7, 2004
Laconia, New Hampshire

STRAFFORD, NH
TOWN MEETING – MARCH 11 & 15, 2003

The meeting was called to order at 8:00 a.m. on Tuesday, March 11, 2003 at the Strafford Elementary School in the Town of Strafford, by Moderator pro-tem Diane Waldron to act on Articles one through seven of the 2003 Town Warrant by ballot vote.

The ballots were cast and the meeting recessed at 7:00 p.m. for the purpose of tallying the votes. The meeting was called to order again at 8:30 a.m. on Saturday March 15, 2003 at the Strafford Elementary School by Moderator William Lord, to act on Articles eight through thirty.

The Moderator called the meeting to order and the Presentation of Colors was presented by the Boy Scouts.

After the Presentation of Colors, Michael Harrington and Selectmen, JoAnn Brown and Gloria Creamer thanked Lester Huckins for his 47 years of Service to the Town of Strafford and in recognition of his retirement from public service presented him with a Proclamation from New Hampshire Governor Craig Benson. That was followed by a presentation of a plaque from the town.

Fire Chief Loren Pierce then presented Lester with a “fire bucket” and thanked him as well.

Lester spoke briefly and thanked everyone for their good wishes.

The Moderator then gave the results of the March 11, 2003 Town Meeting as follows:

Article 1. To choose the necessary Town Officers for the year ensuing:

Voters on the checklist	2,230
Votes cast	683
Selectman – Three years	
R. Stephen Leighton	502
Library Trustee – Three years	
Martha English	589
Road Agent – One year	
Greg Messenger	618
Trustee of the Trust Fund – Three Years	
Roger Leighton (write-in).....	12

Article 2. Are you in favor of the adoption of the following amendment to the existing Town of Strafford Zoning and Land Use Regulations, as proposed by the Planning Board, as follows:

To amend Article 1.4.1 Land Requirements by adding the following:

“I. SHORELINE PROTECTION.

In order to protect surface waters in the Town of Strafford, the provisions of RSA 483-B:9, incorporated herein by reference, shall be adopted as a local ordinance to govern water bodies not included within the State of NH Shoreland Protection Act. Strafford Shoreline Protection shall include all land within 250 feet of the Isinglass River, Mohawk River, Berry's River, Big River, Little River, Big Willey Pond, Little Willey Pond, Adams Pond, and Wild Goose Pond. Measurements shall be taken from the "reference line" as defined in RSA 483-B:4,XVII. All land already covered by the State of NH Shoreland Protection Act (RSA 483-B) shall be regulated by the Act unless otherwise modified by this Section and/or if the area is exempted from the Act per application under RSA 483-B:12."

YES - 483

NO - 180

Article 3. Are you in favor of the adoption of the following amendment to the existing Town of Strafford Zoning and Land Use Regulations, as proposed by the Planning Board, as follows:

To amend Article 1.4.2 Land Uses Allowed by adding the following:

"H. TELECOMMUNICATIONS FACILITIES.

1. This ordinance has been adopted in accordance with RSA 676:16 and shall apply in addition to requirements of New Hampshire State Law RSA 12-K. The regulatory provisions and definitions of this statute are hereby incorporated into this ordinance by reference to assist in the review and administration of the deployment of wireless facilities for the Town of Strafford. All submittal options found in RSA 12-K are hereby required as part of the site plan review process for permitting purposes.

Personal Wireless Service Facilities shall be permitted in the Town of Strafford in accordance with the following requirements.

A. Camouflaged mounts may be added to existing buildings and structures through the issuance of a building permit from the Building Inspector upon a finding that the installation presents no increased visual impact on the Town.

B. New ground mounts may be installed if disguised facilities are utilized and are no higher than 20 feet above the average tree canopy height. These facilities shall not be installed anywhere on land within 50 vertical feet of elevation of the summit of Parker Mountain, Evans Mountain, or Mack Mountain.

C. New ground mounted facilities shall be permitted upon the compliance with the provisions of this ordinance and site plan review by the Planning Board."

YES - 480

NO - 205

Article 4. Are you in favor of the adoption of the following amendment to the existing Town of Strafford Zoning and Land Use Regulations, as proposed by the Planning Board, as follows:

To amend Article 1.5.1 Special Exceptions (A) by adding the following highlighted section:

“A. No venture shall be permitted which would be detrimental or offensive to the owners of adjoining property or to the Town, or which would tend to reduce property values of other property, or which would cause any hazard to health or safety, or which would prove offensive to the Town because of noise, air or water pollution or depletion of water resources, or which would cause any condition contrary to the rural atmosphere of the community.”

YES - 526

NO - 135

Article 5. Are you in favor of the adoption of the following amendments to the existing Town of Strafford Zoning and Land Use Regulations, as proposed by the Planning Board, as follows:

To delete Article 1.4.3 Exceptions to Land Use Requirements and add a new section 1.4.3 as follows:

“1.4.3 CONSERVATION DEVELOPMENT

A. Conservation Development is defined as a method of subdivision design that provides for the protection of natural, environmental, and historic land features by permitting variation in lot sizes and housing placement. This allows a residential subdivision where dwellings are allowed on reduced lot sizes and a portion of the tract is set aside as conservation area (land to be kept permanently unbuilt upon) to preserve open space, tree cover, scenic vistas, natural drainage ways and outstanding natural topography. Conservation Development helps to prevent adverse impacts to the land by permitting, and encouraging, innovative development according to the natural features of the site; sponsoring the development of a more attractive and economic site design, and increasing the value and quality of the community.

Some specific objectives are:

- a) To conserve areas with productive upland soils for continued agricultural and forestry use by preserving blocks of land large enough to allow for economically feasible and ecologically sensitive operations.
- b) To encourage the maintenance and enhancement of habitat for plant and animal communities, including rare species.
- c) To minimize site disturbance and erosion through the retention of existing vegetation and avoiding development in sensitive areas.
- d) To conserve land that protects water quality and quantity, including watersheds and buffers along streams and rivers, wetlands and floodplains, ponds and lakes, and land overlying aquifers.
- e) To protect scenic views and special elements of rural character.
- f) To conserve historic settings, cellar holes, stone walls, archaeological sites, and structures that serve as significant visible reminders of the town's history.
- g) To provide for non-directed recreational needs of the community....

Density: The maximum number of dwelling units shall equal the number of single family dwellings that would be permitted using the conventional zoning requirements. The Planning Board may require a yield plan showing a conventional subdivision

meeting all Town and State requirements in order to determine the maximum number of lots.

The Planning Board may grant a density bonus of 10% for any development which has provided for additional and innovative methods for the protection of views; meadows; water bodies; wetlands; wildlife habitat/pathways; in the creation of central greens or common land; or the protection of mature well-stocked forest land....”

YES - 496

NO - 164

Article 6. Are you in favor of the adoption of the following amendment to the existing Town of Strafford Zoning and Land Use Ordinances as proposed in the petition as follows:

“To amend Article 1.4.1, Section D, of the Town's Zoning and Land Use Ordinance as follows:

1.4.1 D--Minimum Land Area--A lot shall contain not less than three (3) acres of land that is suitable for development (130,680 square feet) with an additional 20,000 square feet of land that is suitable for development for each additional family unit under a common roof, except as set forth in parts (1) and (2) of this subsection.”

The Planning Board does NOT approve of this article.

YES - 267

NO - 399

Article 7. Are you in favor of the adoption of the following amendment to the existing Town of Strafford Zoning and Land Use Ordinances as proposed in the petition as:

“To replace all existing sewage sludge/biosolids regulations previously adopted by the Town of Strafford with the following:

1. 3. 11 In order to protect the public health, wildlife, and surface and sub-surface groundwater of the Town of Strafford:

1) The stockpiling and landspreading of Class B sewage sludge containing disease causing pathogens (i.e. hepatitis and meningitis), heavy metals, parasites, and hazardous organic chemicals, and the stockpiling and landspreading of industrial papermill sludge containing cyanide dioxins, furans, and other toxic substances, shall not be permitted in the Town of Strafford, New Hampshire.

2) the landspreading of septage originating in the Town of Strafford and the landspreading of Class A sludge is allowed in accordance with the rules and regulations of the New Hampshire Department of Environmental Services.

3) the reclamation of any gravel pit area shall be limited to clean sludge-free topsoil.

4) nothing in this ordinance prohibits the use of bagged Class A sludge or Class A compost materials on residential gardens.”

The Planning Board does NOT approve of this article.

YES - 329

NO - 337

Dennis Vachon then gave the results of the School Board election, as follows:

Bruce Patrick 366 votes, Andrew Carter 305 votes, Karen Johns 232 votes, and James Martel 212 votes.

The Moderator then introduced the front table, Town Clerk Diane Waldron, Selectmen JoAnn Brown, Lester Huckins, and Gloria Creamer, and Town Office Administrative Assistant Ellen White.

He then discussed the rules of the meeting and how the voting cards should be used. He requested that all amendments be in writing, and that questions and comments must pertain to the article on the floor.

Article 8. To hear the report of the Municipal Complex Committee authorized pursuant to Article 14 of the 2001 Town Meeting. Furthermore, to ask that the committee continue to serve until the completion of this project.

The Selectmen recommend this article.

Motion made and seconded. The Moderator read the article.

George Kitz addressed the article by giving a brief history of the committee and a presentation on the details of the proposed Municipal Building.

A motion was made to accept the committee report and seconded.

After a brief discussion the question was moved.

Article put to a vote, vote carried.

Article 9. To see if the Town will vote to raise and appropriate the sum of \$1,250,000 (gross budget) for the site work and construction of a new Municipal Complex, and to authorize the issuance of not more than \$1,050,000 of bonds or notes in accordance with the provisions of the Municipal Finance Act (RSA 33) and to authorize the Selectmen to issue and negotiate such bonds or notes to determine the rate of interest thereon; with the balance of \$200,000 to be raised by general taxation. (2/3 Ballot vote required.)

The Selectmen recommend this article.

Motion made and seconded. There were numerous speakers and lengthy discussion after which a motion was made to move the question. The motion was seconded.

The Moderator reread the question and stated that a 2/3 vote was required. The Moderator officially declared the poles open at 10:35 a.m. and stated that they would be kept open for 2 hours.

The Moderator called the meeting to order at 11:31 to hear Article 10, and stated that the polls would close and the ballots would be counted for article 9 at 12:35 p.m.

Moderator Lord read the results of article 9.

Article 9 - YES – 129 votes NO – 208 votes. Article 9 did not carry.

Article 10. To see if the Town will vote to raise and appropriate the sum of \$20,000 for the furnishings to be used in the new Municipal Offices.

The Selectmen recommend this article.

Motion made to pass over this article until the results of Article 9 were heard. The motion was seconded.

Motion made to vote on this article. The motion was seconded. The Article was voted on, vote did not carry.

Article 11 To see if the Town will vote to establish a Capital Reserve Fund pursuant to RSA 35:1 for the purpose of microfiching records currently being stored at the Town Offices and for equipment to read the microfiche files and to raise and appropriate the sum of \$5,000 to be placed in this fund, and to designate the Board of Selectmen as agents to expend the funds in this fund.

The Selectmen recommend this article.

Motion made and seconded. Selectman Lester Huckins addressed the article.

After brief discussion, Kurt Wuelper requested an amendment to the Article to read:

“To see if the Town will vote to establish a Capital Reserve Fund pursuant to RSA 35:1 for the purpose of microfiching, or other method of storing, records currently being stored at the Town Offices and for equipment to read the microfiche files and to raise and appropriate the sum of \$5,000 to be placed in this fund, and to designate the Board of Selectmen as agents to expend the funds in this fund.”

After brief discussion, a motion was made to move the question as amended, and seconded. The article, as amended, was put to a vote. Vote carried.

Article 12. To see if the Town will vote to raise and appropriate the sum of \$170,000. for the capital improvements to the following roads:

- a. Drainage work, widening, gravel and paving of approx. .5 mile of Province Road from the end of the existing pavement, West to the Barnstead town line.

- b. Drainage work, gravel and paving of Lake Shore Drive, approx. .5 mile in length.
- c. Paving of First Crown Point Road from the Herb Clark property, Northwest to the Reynolds' property, approx. 1.2 miles.
- d. Paving of Parsons Hill Road from the intersection of Route 126 (a/k/a Parker Mountain Road) to the intersection of Evans Mountain Road.

The Selectmen recommend this article.

Motion moved and seconded. The article was discussed and a motion was made by Kurt Wuelper to amend the article to read as follows:

To see if the Town will vote to raise and appropriate the sum of \$140,000. for the capital improvements to the following roads:

- a. Drainage work, widening, gravel and paving of approx. .5 mile of Province Road from the end of the existing pavement, West to the Barnstead town line.
- b. Paving of First Crown Point Road from the Herb Clark property, Northwest to the Reynolds' property, approx. 1.2 miles.
- c. Paving of Parsons Hill Road from the intersection of Route 126 (a/k/a Parker Mountain Road) to the intersection of Evans Mountain Road.

A motion was made and seconded to accept article as amended. Vote failed.

After continued discussion, Denis Vachon requested that the article be amended to read:

To see if the Town will vote to raise and appropriate the sum of \$120,000. for the capital improvements to the following roads:

- a. Drainage work, gravel and paving of Lake Shore Drive, approx. .5 mile in length.
- b. Paving of First Crown Point Road from the Herb Clark property, Northwest to the Reynolds' property, approx. 1.2 miles.
- c. Paving of Parsons Hill Road from the intersection of Route 126 (a/k/a Parker Mountain Road) to the intersection of Evans Mountain Road.

Motion made and seconded to accept the article as amended. Vote failed.

At this point a motion was made and seconded to move the question as originally written. The Moderator re-read the Article as originally written. Article voted on. Vote carried.

Article 13. To see if the Town will vote to raise and appropriate the sum of \$61,000. for the purpose of constructing a Road Maintenance Storage Facility and to authorize the withdrawal of \$55,020., plus interest from the Capital Reserve fund previously created for this purpose. The balance of up to \$5,980. to come from general taxation.

The Selectmen recommend this article.

Motion made and seconded. Selectman Lester Huckins addressed the article. After brief discussion the article was voted on. Vote carried.

Article 14. To see if the Town will vote to raise and appropriate the sum of \$262,679. for the operation and maintenance of the Police Department.

The Selectmen recommend this article.

Motion made and seconded. Police Chief Scott Young addressed the article. After brief discussion the article was put to a vote. Vote carried.

Article 15. To see if the Town will vote to establish a Capital Reserve Fund under the provisions of RSA 35:1 for the purpose of purchasing a police vehicle and to raise and appropriate the sum of \$12,000. to be placed in this fund.

The Selectmen recommend this article.

Motion made and seconded. Brief discussion. Article put to a vote. Vote carried.

Article 16. To see if the Town will vote to raise and appropriate the sum of \$15,000. for the continued technical assistance (i.e. Engineering, DES Coordination, Groundwater Monitoring, Drawings, Reports) and to authorize the withdrawal of \$15,000. from the Capital Reserve Fund previously established for this purpose. No funding to come from general taxation.

The Selectmen recommend this article.

Motion made and seconded. Selectman JoAnn Brown addressed the article. After brief discussion Andy Rainey requested that the article be amended to read:

“To see if the Town will vote to raise and appropriate the sum of \$15,000. for the continued technical assistance (i.e. Engineering, DES Coordination, Groundwater Monitoring, Drawings, Reports) for the Transfer Station property only, and to authorize the withdrawal of \$15,000. from the Capital Reserve Fund previously established for this purpose. No funding to come from general taxation.”

Motion made and seconded to accept the amendment to the article. Vote to amend carried.
Motion to move the question made and seconded.

The Moderator re-read the question as amended. The article as amended was put to a vote. Vote carried.

Article 17. To see if the Town will vote to raise and appropriate the sum of \$122,180. for the operation and maintenance of the Strafford Fire Department and Rescue Squad.

The Selectmen recommend this article.

Motion made and seconded. Fire Chief Loren Pierce addressed the article. After brief discussion the article was put to a vote. Vote carried.

Article 18. To see if the Town will vote to raise and appropriate the sum of \$150,033. for the purchase of breathing air equipment. This appropriation to be partially funded by a FEMA Fire Act Grant in the amount of \$135,030. with the balance of \$15,003. to come from general taxation.

The Selectmen recommend this article.

Motion made and seconded. Fire Chief Loren Pierce addressed the article. After brief discussion the article was put to a vote. Vote carried.

Article 19. To see if the Town will vote to raise and appropriate the sum of \$8,400. to be used for the purchase of major medical equipment and to authorize the withdrawal of up to \$8,400. from the special revenue fund known as the Rescue Vehicle and Equipment Fund established by Article 8 at the March 14, 2000 Town Meeting for this purpose. No funding to come from general taxation.

The Selectmen recommend this article.

Motion made and seconded. Fire Chief Loren Pierce addressed the article. No discussion. Article put to a vote. Vote carried.

Article 20. To see if the Town will vote to raise and appropriate the sum of \$16,530. to be used for the second year's payment on the five year lease agreement for the purpose of leasing to own a new ambulance. Furthermore, to authorize the withdrawal of \$16,530. from the special revenue fund known as the Rescue Vehicle and Equipment fund established by Article 8 at the March 14, 2000 Town Meeting for this purpose. No funding to come from general taxation. This lease agreement contains an escape clause.

The Selectmen recommend this article.

Motion made and seconded. No discussion. The Moderator re-read the article. Article put to a vote. Vote carried.

At this time Moderator Lord announced that there was 10 minutes remaining to vote on Article 9.

Article 21. To see if the Town will vote to raise and appropriate the sum of \$110,000. for the purpose of creating and funding two full-time combination firefighter/EMT positions (salaries, benefits, medi, workmens comp., participation in NHRP as required, and other associated costs). One of the positions created will be for the hiring of a Chief for the Fire and Rescue Squad.

The Selectmen do NOT recommend this article.

Motion made and seconded. The Moderator announced that the vote on this article would be my paper ballot - which was requested by petition.

Fire Chief Loren Pierce addressed the article. Lengthy discussion followed. A motion was made to move the question and seconded. Vote to move the question was affirmative.

The Moderator opened the polls at 12:46 p.m. The polls for this article closed at 1:06 p.m.

Moderator Lord announced at 12:35 p.m. that the polls were closed for Article 9.

Moderator Lord read the results of article 21.

Article 21 - YES – 90 votes NO – 119 votes Article 21 did not carry.

Article 22. To see if the Town will vote to raise and appropriate the sum of \$872,905 for general Town operations.

Executive	\$51,295.
Election & Registration	15,100.
Financial Administration	46,425.
Appraisal of Property & Tax Maps	26,000.
Legal Expenses	10,000.
Employee Benefits, FICA, MEDI & Unemp. Comp	26,800.
Planning and Zoning	5,500.
General Government Building	16,800.
Auto Permits/Town Clerk Fees	24,600.
Insurance	22,000.
Advertising and Regional Association	2,250.
Strafford Regional Planning Comm. Dues	3,421.
Contingency Fund	3,000.
Annual CPA Audit	6,000.
Ambulance	1,000.
Emergency Management	750.
Building Inspection	16,500.
General Highway Expenses and Town Maintenance	263,000.
Street Lighting	3,700.
Solid Waste Disposal	198,965.
Animal Control	5,000.
Health Inspector	400.
Rural District Visiting Nurse	3,626.
General Assistance and Welfare	12,000.
Community Action	1,500.
Sexual Assault Support Services	992.
My Friend's Place	200.
The Homemakers of Strafford County	576.
Parks and Recreation	17,000.
Library	49,861.
Patriotic Purposes and Fireworks	4,500.
Conservation Commission	750.

Interest Expense & Tax Anticipation Notes	2,000.
Dept Service (land-fill closure)	<u>31,394.</u>
TOTAL	872,905.

[The intent of this article is to raise the sum of \$872,905., exclusive of all other Articles addressed.]

The Selectmen recommend this article.

Motion moved and seconded. Selectman JoAnn Brown addressed the article. JoAnn motioned to amend the article to include the following paragraph:

"To see if the Town will vote to raise and appropriate the sum of \$892,905. for general Town operations."

This is to add an additional \$20,000. to the line for General Highway Expenses and Town Maintenance (from 263,000. to 283,000.) due to the amount of snow and ice this year. We are up \$32,000. over last year for the same time frame.

We have not had a winter like this in many years, and when we plan our budgets we can only go on past trends of recent years.

We have had recent news on FEMA grants that can be applied for help to offset the costs associated with the storm on February 17 & 18, and the Road Agent is waiting for the details on the application process.

Selectman JoAnn Brown moved to amend the article. Selectman Lester Huckins seconded.

After lengthy discussion a motion was made to move the question as amended. The vote to move the question as amended was affirmative.

At this time there was a motion to pass this article until the results of Articles 9 and 21 were heard. The motion was seconded.

Moderator Lord then read the results of articles 9 and 21.

Article 9 - YES – 129 votes NO – 208 votes. Article 9 did not carry.

Article 21 - YES – 90 votes NO – 119 votes Article 21 did not carry.

The Moderator then re-read the amendment to article 22. Motion to accept article 22 as amended was affirmative.

Lou Goscinski discussed restrictions for reconsidering defeated articles. Moderator Lord explained the rules for reconsideration and stated that there is a 7 day wait for Bond articles over \$100,000.

A motion was made to the move article 22 as amended. Motion seconded. Vote carried.

Article 23. To see if the Town will vote to discontinue the use of Johnsonboro Road as a public way pursuant to RSA 231:43.

The Selectmen recommend this article.

Motion made and seconded.

The Selectmen advised the body as follows:

The Selectmen would like to advise that they are withdrawing their support of Article 23. Possible financial complications, and the threat of legal action make it inappropriate to support this article.

Discussion followed. Motion to move and seconded. The Moderator re-read the article. Article put to a vote. Vote failed.

Article 24. To see if the Town will vote to send the following resolution to the New Hampshire General Court; Resolved, in its first two years of operation, the Land and Community Heritage Investment Program (LCHIP) has helped communities throughout New Hampshire preserve their natural, cultural and historic resources and, therefore, the State of New Hampshire should maintain funding for LCHIP in its next biennial budget.

The Selectmen recommend this article.

Motion made and seconded. No discussion. Article put to a vote. Vote carried.

Article 25. “To see if Strafford will vote to allocate 100% of the revenues collected pursuant to RSA 79-A (the land use change tax) to the conservation fund that was established under Article 18 of the 1999 Town Meeting in accordance with RSA 36-A:5III. The conservation commission recommends this article.” (by Petition.)

The Selectmen do NOT recommend this article.

Motion made and seconded. Selectman Lester Huckins addressed the article and discussed why the Selectmen don’t recommend the article. After lengthy discussion, Dennis Vachon motioned to amend the article as follows:

“To see if Strafford will vote to allocate 25% of the revenues collected pursuant to RSA 79-A (the land use change tax) to the conservation fund that was established under Article 18 of the 1999 Town Meeting in accordance with RSA 36-A:5III. The conservation commission recommends this article.” (by Petition.)

Amendment was put to a vote. Moderator Lord re-read the article as amended. Vote failed.

Lengthy discussion followed after which a motion to move the question as originally written was put forward and seconded. The Moderator re-read the question as originally written. The article was put to a vote, vote carried.

Article 26. “The undersigned residents of Strafford hereby request that Back Canaan Road from Canaan Road to the Barrington town line be designated a Scenic Road in accordance with RSA 231:157. The purpose is to encourage the preservation of the rural and historic nature of this byway. All abutters along the road have been notified of the petition to designate the road as a Scenic Road.” (by Petition.)

The Selectman recommend this article.

Motion made and seconded. Brief discussion. Article put to a vote. Vote carried.

Article 27. “To see if the Town will vote to accept Shiere Way as a public road. Shiere Way is a newly paved road in excellent condition with proper drainage, located off of Rickey Nelson Road. Shiere Way gives access to three families and one lot. The road is approximately 1 tenth of a mile long and is constructed to town specifications and is approved by the road agent.” (by Petition.)

The Selectmen recommend this article.

Motion made and seconded. Selectman Lester Huckins briefly addressed the article. Article put to a vote. Vote carried.

Article 28. “Please accept this as a petition for acceptance of the following road as a town road, and to see if the Town of Strafford will vote to accept as a public road:

BERNARD ROAD – off Route 202A

Bernard Road currently has seven (7) accessible lots, three (3) of which have new homes under construction, all of which are sold.

This road was constructed in compliance with all current regulations as stipulated by the Town of Strafford and its Planning Board, and is approximately 700’ in length.” (by Petition.)

The Selectmen recommend this article.

Motion made and seconded. Brief discussion. Article put to a vote. Vote carried.

Article 29. “Please accept this as a petition for acceptance of the following road as a town road, and to see if the Town of Strafford will vote to accept as a public road:

PINEWOOD DRIVE – off Whig Hill Road

Pinewood Drive currently has seven (5) accessible lots, three (3) of which have newly occupied homes and one (1) under construction.

This road was constructed in compliance with all current regulations as stipulated by the Town of Strafford and its Planning Board, and is approximately 600’ in length.” (by Petition.)

The Selectmen recommend this article.

Motion made and seconded. Brief discussion. Article put to a vote. Vote carried.

Article 30. To transact any other business that may legally come before this meeting.

- 1) Scott Whitehouse asked if the Municipal Building Committee is still in force. He was asked to refer to Article 8 which keeps the Committee in force.
- 2) Richard Mechaber discussed the possibility of a Town of Strafford Website and requested the following:
 - a. "The Selectmen are directed to evaluate the feasibility, need and approximate cost for a website for the Town of Strafford. The results of and recommendations from this evaluation shall be presented to the citizens of the town at its 2004 Town Meeting."

A motion was made to evaluate the idea of a town website and the motion carried.

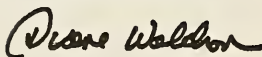
- 3) Irving Johnson suggested that the School meeting be held on Saturday a.m.
- 4) Steve Bulger asked what the tax implications were from all Article votes. Gloria Creamer reported that they are down approximately \$.41/M.
- 5) Tony Fallon wants to look into Impact Fees and form a committee. This motion was made and seconded. The motion is as follows:
 - a. To establish a committee for impact fees to be composed of the fire chief, police chief, planning board, selectmen and school board.

Motion put to a vote. Vote carried.

- 6) Another comment suggested working more closely with the school on the Municipal Complex.

Moderator Lord adjourned the meeting at 2:45 p.m.

Respectfully submitted,



Diane Waldron
Strafford Town Clerk

**A TRUE COPY OF RECORD, ATTEST:
DIANE WALDRON
STRAFFORD TOWN CLERK**

TOWN CLERK'S REPORT FOR 2003

I have enjoyed serving you as Town Clerk this past year. It has been a pleasure to meet you as you come in to register your vehicles, license your dogs, register to vote etc. etc.

The lines are usually short...but when they are long, thank you for your patience and good humor as you talk with friends while you wait.

Many continue to take advantage of REGISTERING RENEWALS BY MAIL...this option saves a trip to the Town Office and time in line! I encourage everyone to take advantage of this great service and mail in for your renewals.

The Town Clerk's office processes the following:

Vehicle Registrations - Dog Licenses - Vital Records - Voter Registration –
Marriage Licenses – Election Coordination - Dump Stickers

The Town Offices will be closed on the following days in 2004:

January 19 (Martin Luther King Jr. Day)	September 14 (State Primary Election Day)
January 27 (Presidential Primary Election Day)	October 11 (Columbus Day)
February 16 (President's Day)	November 2 (General Election Day)
March 9 (Town Election Day)	November 11 (Veterans' Day)
May 31 (Memorial Day)	November 25 (Thanksgiving Day)
September 6 (Labor Day)	

- On all Election Days, the polls open at 8:00 A.M. and close at 7:00 P.M.
- Town Meeting will be held on Saturday, March 13, 2003 at 8:30 A.M.
- Elections and Town Meeting are held at the Strafford Elementary School Gymnasium.

The Town Clerk's office hours are:

Monday – 9:00 to 1:00 and 4:00 to 7:00

Tuesday – 9:00 to 2:30

Wednesday – 9:00 to 2:30

Thursday – 9:00 to 12:00

A reminder that ALL DOGS MUST BE LICENSED BY APRIL 30th. It is a state law that all dogs 4 months and older must be licensed between January 1 and April 30 EACH YEAR. To avoid late fees, please license your dogs before May 31 (this includes a 30 day "grace period"). If you would like to license your dogs by mail, please call the Town Clerk's office for details.

If you have questions throughout the year, please don't hesitate to call us at (603)664-2192 Ext. 14. We are always happy to answer your questions and help in any way we can.

Respectfully submitted,

Diane Waldron
Strafford Town Clerk

TOWN CLERK'S REPORT
for the Fiscal year Ending December 31, 2003

RECEIPTS FOR 2003:

Description	Amount
Motor Vehicle Permits.....	\$ 600,934.50
Dog Licenses.....	\$ 6,020.00
Marriage Licenses.....	\$ 720.00
Filing Fees.....	\$ 2.00
Returned Check Fees.....	\$ 470.00
Dog Control Fees.....	\$ 2,136.00
Vital Statistic Copies.....	\$ 508.00
Municipal Agent Fees.....	\$ 12,087.50
Title Fees.....	\$ 2,230.00
Wetlands Applications.....	\$ 50.00
Pole Applications.....	\$ 80.00
UCC/IRS Filings.....	\$ 1,450.00
Postage.....	\$ 535.30
Articles of Agreement.....	\$ 5.00
TOTAL REVENUES ACCEPTED.....	\$ 627,228.30

REMITTANCE TO TREASURER:

Qty	Description	Amount
5,677	Motor Vehicle Permits.....	\$ 600,934.50
901	Dog Licenses.....	\$ 6,020.00
16	Marriage Licenses.....	\$ 720.00
2	Filing Fees.....	\$ 2.00
20	Returned Check Fees.....	\$ 470.00
	Dog Control Fees/Fines.....	\$ 2,136.00
51	Vital Statistic Copies.....	\$ 508.00
4,835	Municipal Agent Fees.....	\$ 12,087.50
1,115	Title Fees.....	\$ 2,230.00
5	Wetlands Applications.....	\$ 50.00
8	Pole Applications.....	\$ 80.00
	UCC/IRS Filings.....	\$ 1,450.00
	Postage.....	\$ 535.30
1	Articles of Agreement.....	\$ 5.00
	TOTAL REMITTED TO TREASURER	\$ 627,228.30

TAX COLLECTOR'S REPORT FOR 2003

It has been my pleasure to serve as your Tax Collector in the Town of Strafford for the past six years. As Tax Collector I am responsible for collecting revenue from Property Taxes; Yield Taxes and Current Use Change Taxes, implementing liens, keeping a current and accurate record of all money that comes through my office, as well as responding to inquiries from homeowners, banks, mortgage companies, attorney's offices and the general public in a courteous and timely manner.

In 2003 the Department of Revenue Administration Department administered a "Low and Moderate Income Homeowners Property Tax Relief" program. Some homeowners were able to receive a helping hand with taxes and the Department of Revenue Administration Department has indicated that the forms for this year are still being processed. I have not received any of the forms (DP-8) as of this time. Last year they were to be postmarked no sooner than May 1 and no later than June 30. Be sure to check with my office for the forms before these dates.

Forms for "The Soldiers' & Sailors' Civil Relief Act" are also available if anyone is in need of them. If the taxpayer received activation orders which stipulate Title 10 please pick up the forms at my office to see if you are eligible for this Civil Relief Act.

Strafford's School Budget for 2003 is \$7,486,002.00 (Gross Approp.-Revenue). The State has calculated that the cost of an Adequate Education in Strafford is \$3,321,780.00. The State Property Tax will raise \$1,361,880.00. We will receive an Adequate Education Grant for \$1,959,900.00. This leaves \$4,164,222.00 to be raised by our Local School Tax. That sets the 2003 school tax rate at \$20.99 per \$1,000 of assessed valuation. (Increase of \$1.15.)

Strafford's 2003 Town Tax rate is \$2.00 (a decrease of \$.97), County Tax is \$3.71 (an increase of \$.73). Our Total Tax Rate for the year is \$33.68, an overall increase of \$.96 for the year.

The total Property Tax Warrants this year were \$6,649,531. Warrants for Current Use Change Tax totaled \$85,345. The total Timber or Yield Tax Warrants were \$10,573.53.

Our 2003 lien was \$215,331.02. This is a \$30,980.93 increase from last year.

I personally would like to say, "Thank You," to my Deputy, Maureen Dolen. She has been a tremendous help to all of us this year.

Respectfully submitted,

Judith Dupre'
Tax Collector

TAX COLLECTOR'S REPORT
Year Ending December 31, 2003

	DEBITS		PRIOR LEVIES	
	Levy for Year of this Report	2002	2001	2000 & Prior
UNCOLLECTED TAXES—Beginning of Year				
Property Taxes		779,967.42	43,576.14	10,744.87
Land Use Change		2,900.00		
Yield Taxes		1,467.00		
TAXES COMMITTED THIS YEAR				
Property Taxes	6,649,531.00	215,331.02		
Land Use Change	85,345.00			
Yield Taxes	10,573.53			
OVERPAYMENT				
Property Taxes	1,815.00			
Interest—Late Tax	9,617.86	32,616.88	13,874.96	2,113.60
TOTAL DEBITS	6,756,882.39	816,951.30	57,451.10	12,858.47
CREDITS				
REMITTED TO TREASURER				
Property Taxes	6,239,868.57	524,499.37	33,224.49	8,186.13
Land Use Change Tax	85,345.00	2,900.00		
Yield Taxes	6,823.02	1,467.00		
Interest	9,617.86	32,616.88	13,874.96	2,113.60
Conversion to Lien		215,331.02		
ABATEMENTS MADE				
Property Taxes	2,425.28	3,452.00		
UNCOLLECTED TAXES END OF YEAR				
Property Taxes	409,052.15	36,685.03	10,351.65	2,558.74
Yield Taxes	3,750.51			
TOTAL CREDITS	6,756,882.39	816,951.30	57,451.10	12,858.47

SUMMARY OF TAX SALES/TAX ACCOUNTS
Year Ending December 31, 2003

	DEBITS			
	Last Year's Levy	2002	2001	2000 & Prior
Unredeemed Liens Balance at Beginning of Fiscal Year		89,857.32	43,576.14	10,744.87
Liens Executed During Fiscal Year	215,331.02			
Interest & Costs Collected (after lien execution)	6,927.40	11,238.91	13,874.96	2,113.60
TOTAL DEBITS	222,258.42	101,096.32	57,451.10	12,858.47
CREDITS				
REMITTED TO TREASURER				
Redemptions	107,585.47	53,172.29	33,224.49	8,186.13
Interest & Costs Collected (after lien execution)	6,927.40	11,238.91	13,874.96	2,113.60
Unredeemed Liens Balance/End of Year	107,745.55	36,685.03	10,351.65	2,558.74
TOTAL CREDITS	222,258.42	101,096.23	57,451.10	12,858.47

Police Department Annual Report 2003

Scott L. Young
Chief of Police

Police Officers

Sgt. Michael Richard, full-time
Eric Gale, part-time
Thomas Bibeau, part-time

Timothy Sawyer, full-time
Donald Laliberte, part-time
Randy Young, part-time

Secretary
Mary Macfadzen

Below are some of the calls for service received by the Strafford Police Department in 2003.

Accidents.....	67	911 calls.....	70
M/V Summons.....	326	M/V Warnings.....	617
Alarms.....	104	Arrests.....	71
Incidents.....	393	Felony Reports.....	22
Crime Against Property.....	79	Mutual Aid/Fire/Med.....	115
Animal Complaints.....	159	Miscellaneous Reports.....	753

The police department was kept busy handling 2626 dispatched calls for service in 2003, which averages out to over seven calls per day. We have seen a marked increase in calls over the past few years.

The end of 2003 also marked the end of the "Cops Fast" grant. The total for the grant was \$139,771.00. We also applied for, and received over \$47,000.00 in two separate equipment grants. Some of the equipment that we will be receiving will be shared with the Fire and Rescue Department and Strafford School. As of this report, we have not received any of the equipment.

Looking ahead to 2004, the police budget shows an increase of almost 11%. This is due, in part, to increases in health insurance, New Hampshire retirement F.I.C.A. and Medicare costs. Other areas that saw an increase is gasoline and cruiser costs.

One other area that was increased was the pay for the part-time employees. Their average hourly salary was \$10.55. Officers that have worked here for seven years make less than most departments *start* their part-time officers. I have requested an increase in their pay. Part-time officers worked a total of 2,927.99 hours in 2003, so you see that they are an important part of the department. I also increased the secretary's hours from 20 hours per week to 24 hours per week.

Respectfully submitted,
Scott L. Young, Chief of Police

**DETAILED STATEMENTS OF PAYMENTS & ENCUMBRANCES
FOR THE POLICE DEPARTMENT 2003**

Salaries.....	147,222.25
Benefits.....	58,063.41
Outside Details.....	1,837.50
Overtime Wages.....	5,576.63
Supplies.....	3,380.37
Gasoline.....	5,566.51
Training.....	561.88
Heat/Electricity.....	3,177.89
Telephone.....	5,332.56
Equipment/Maintenance.....	1,277.62
Cruiser Maintenance.....	5,111.34
Strafford Dispatch.....	10,617.50
Prosecution Services.....	1,798.07
Uniforms.....	7,314.29
Building Maintenance.....	2,852.67
D.A.R.E.	1,500.00
Miscellaneous.....	<u>172.00</u>
Gross Exp. Police 2003.....	261,362.49

Revenues

Pistol Permits.....	290.00
Accident Reports.....	335.00
Fines.....	481.49
Special Services Fees (incl road details).....	1,560.00
Witness Fees.....	1,066.49
C.O.P.S. Fast Grant.....	<u>30,352.16</u>
TOTAL.....	34,085.14

HILL LIBRARY
Annual Report for 2003
Telephone: 664-2800

LIBRARY HOURS

Monday: 2:00 p.m. to 6:00 p.m.
Tuesday: 12:00 noon to 8:00 p.m.
Wednesday: 2:00 p.m. to 8:00 p.m.
Thursday: 2:00 p.m. to 8:00 p.m.
Saturday: 10:00 a.m. to 2:00 p.m.

INVENTORY

Books owned by the Library as of January 1, 2003.....	13,549
Books purchased in 2003.....	383
Books donated in 2003.....	76
Materials lost, damaged, or discarded.....	228
Books owned as of December 31, 2003.....	13,780
Magazine subscriptions--gifts.....	13
Magazine subscriptions--purchased.....	23
Used magazines donated.....	7
R.A.L.I audio subscription-purchases.....	4
Videos/AC's/CD's/DVD's.....	612

CIRCULATION

Total patron attendance.....	6,138
Total books circulated.....	7,123
Adult fiction: 2,320	Adult non-fiction: 911
Children's fiction: 2,881	Children's non-fiction: 1011
Magazines.....	552
Audio tapes.....	461
Video/CD's/DVD's.....	2,033

Kenneth A. Berry
Director

Hill Library
Treasurer's Report for 2003

INCOME

Beginning cash on hand January 1, 2003	\$5,516.21	
Town appropriation	26,105.00	
Salaries paid by Town	23,756.00	
TOTAL INCOME		55,277.21

EXPENSES

<u>Program expenses</u>		
Association dues and seminar fees	300.00	
Summer Reading Program/ Storytime	250.00	
Book Fair (Charles Simic Program) 90.90 less 68.72	-22.18	
Program expense total		527.82
<u>Collection Expenses</u>		
Adult books	2,392.79	
Children's Books	2,207.65	
R.A.L.I Audio subscriptions	100.00	
Subscriptions	446.06	
Professional literature	444.90	
Reference books	815.56	
VHS/CD/DVD/AC media	910.77	
Collection expense total		7317.73
<u>Computer Expenses</u>		
Computer hardware/software	217.90	
New printer	199.98	
Support service: Winnebago/Farmington CPU	750.00	
Ink cartridges	150.00	
Computer expense total		1317.88
<u>Copier Expenses</u>		
Xerox maintenance	129.00	
Toner and drum	259.96	
Paper	29.95	
Less copier fees	-372.50	
Less rebate	-5.00	
Copier expense total		41.41
<u>Custodial Services</u>		1750.00
<u>Insurance</u>		165.00
<u>Miscellaneous</u>		50.00
<u>Movie License</u>		190.00
<u>Museum Passes</u>		500.00
<u>P.O. Box and Postage</u>		120.00
<u>Salaries</u>		
Director	11,105.40	
Assistant Director	6,824.50	
Library Aide 1	4,437.20	
Library Aide 2 (retired, Oct.)	1,046.50	
Library Aide 2 (new)	476.00	
Salary total		23,889.60
<u>Supply Expenses</u>		
Book processing supplies	603.99	
Cleaning supplies	100.00	
Office supplies	200.00	
Supply expense total		903.99

Utility Expenses

Electricity	2,200.61	
Heat	2,604.01	
Furnace service and supplies	200.00	
Telephone	1,063.07	
Water system	250.00	
Utility expense total		6,317.69

TOTAL EXPENSES	43,091.12
Balance in checkbook	12,266.09
Petty cash	20.00

TOTAL CASH ON HAND ON DECEMBER 31, 2003	12,286.09
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Respectfully submitted,
Charlotte M. Berry, Treasurer

TRUSTEES' 2003 Hill LIBRARY REPORT

The mission of the Hill Library is to grow and develop with the community to meet the people's cultural, educational, recreational and informational needs in a welcoming setting that supports lifelong learning. The Library maintains several roles: a community access point for information and knowledge, a children's door to learning, a popular culture center and meeting place.

That introductory paragraph is the newly adopted mission statement for the Hill Library. In a variety of ways, staff, trustees, and volunteers worked to carry out that mission in 2003. The library continued to host regular meetings of several town groups including the Sew 'N' Chat Quilters, the Evening Garden Club, and the Yoga Classes. The Library Book Group continued its monthly discussions of an eclectic mix of books and welcomes new members. Library Director Ken Berry has begun a new series of Model Making evenings open to enthusiasts of all ages.

The staff welcomed school class visits and added to the library's collection for specific school projects such as the autumn insect research. A number of kind donations added to these resources. Preschoolers were welcomed to the Storytime programs twice each month. Assistant Director Charlotte Berry led the Summer Reading Program participants through several weeks of exciting geological investigation and experimentation.

These special programs can now be announced on the Library's new marquee sign. Carol and Jim McCarty's many hours of volunteer work in a number of organizations earn them reward dollars from Mobil Corporation which they have been kind enough to donate to Library funds. This year we are thankful to the McCartys for the new sign.

In April the Library received a generous bequest from the estate of the late Gordon K Hill. This enabled us to realize a dream of showing free films at the library on a wide screen with the purchase of a special license and a DVD/VHS surround sound projection system. The special license does not allow us to advertise titles outside the Library, so we encourage everyone to visit the library to see the upcoming film list of classic and recent films you may have missed on a wide screen.

Library staff and trustees attended separate seminars to understand the Patriot Act and how it affects libraries and patrons' privacy. We also hosted members of the New Hampshire Library Trustee Association board at our September meeting and discussed the ways staff must respond when faced with either a search warrant or a subpoena. We have posted warnings in the library to alert patrons to the new law, and have set computers to purge user records regularly.

The Library's volunteers are a vital part of the operation. Volunteers work at the circulation desk, help with data entry, assist patrons, and prepare books for the shelf. We especially are grateful to Ralph Wegner for his work on the Library's website, and Bill Marks for frequent help with computer glitches. Althea Weeks has led Strafford Library Association volunteers through several landscaping work sessions, and Ann Burnham is the organizing guru behind the SLA bake sales.

Remember that the Library depends upon citizen input to guide the selection of new books. If there is a book you are looking for, let the staff know about it. The Hill Library is your library and its mission is to work to meet your needs.

Respectfully submitted,

Harmony Anderson, Diane Ames, Martha English, Trustees

Pamela Marks, Karen Libby, Alternates

Trustees of Hill Library
Treasurer's Report for 2003

Income:

Beginning Balance on January 1, 2003		\$3,374.41
Book fines	282.75	
Used book sales	38.50	
Donations	20,035.00	
Library magnet sales	7.00	
Lost/damaged materials	123.35	

Total Income for 2003		\$23, 861.01
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Expenditures:

Audio visual equipment	3,248.50
Children's books	636.10
Library magnets	228.96
Library marquee sign	965.00
Volunteer mugs	142.31

Total Expenditures for 2003		\$5,220.87
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Transfer to Money Market Account		\$10,000.00
Money Market interest	28.46	

Balance in Check book on 12/31/01		\$8,640.14
Balance in Money Market account on 12/31/01		\$10,028.46

Respectfully submitted,
Charlotte Berry, Treasurer
Harmony Anderson, Trustee

TRUSTEES OF TRUST FUNDS 2003 ANNUAL REPORT

The trustees of trust Funds are responsible for the trust funds and the capital reserve funds assigned to them. They must invest funds assigned to them in accordance with State and Town regulations, and they must be accountable for the funds at all times.

The accompanying statistical Report of the Trust Funds of the Town of Strafford 2003 shows the status of the capital reserve funds and the trust funds including receipts and expenditures during the year 2003.

In the Town of Strafford, the Trustees are responsible for the perpetual care of the individual grave sites or entire family cemeteries for which Town Trust Funds have been established.

The low interest rate on insured investments, plus the small dollar amount of the older cemetery trust funds makes it impossible to keep some of the grave sites and cemeteries in desirable condition. **We need more volunteers.** Contact Roger Leighton at 664-2244

M. Justine Leighton
Roger S. Leighton
William L. Marks

MS-9

TOTAL ALL FUNDS	270,464.63	0.00	70,020.60	231,667.73	110,040.62	3,341.09	61,740.22	60,620.17	267,208.00
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REPORT OF THE TRUST FUNDS OF THE TOWN OF STRAFFORD, N.H. FOR YEAR ENDING ON DECEMBER 31, 2003 MS-10

NUMBER OF SHARES	DESCRIPTION OF INVESTMENT	PRINCIPAL ***				INCOME				GRAND TOTAL	
		BALANCE BEGINNING YEAR	PURCHASES	CASH CAPITAL GAINS	PROCEEDS FROM SALES	BALANCE ENDING YEAR	INCOME DURING YEAR	EXPENSES DURING YEAR	BALANCE END YEAR	PRINCIPAL INCOME END OF YEAR	PRINCIPAL INCOME END OF YEAR
	PROFILE BANK OF VERMONT	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
	PROFILE BANK OF VERMONT CHECKING	240.00	0.00	0.00	0.00	240.00	192.89	0.00	6,094.64	6,314.54	6,314.54
	PROFILE BANK OF VERMONT SAVINGS	12,240.00	1,000.00	0.00	0.00	13,240.00	284.22	800.00	14,694.22	23,222.96	23,222.96
	MSB INVESTMENT SERVICES	12,828.00	1,000.00	0.00	0.00	13,828.00	972.23	857.47	21,171.31	36,198.31	36,198.31
	TOTAL										

BOARD OF ADJUSTMENT REPORT 2003

The Board of Adjustment held eleven public hearings for the consideration of applications requesting variances or special exceptions to the Zoning and Land Use Ordinances of the Town. The number of times the Board meets during a year is based on the number of applications received.

William G. Lord, Chairman

Receipts 2003

Application Fees.....	\$ 2,331.00
Miscellaneous.....	\$ 5.00
	<hr/>
Total.....	\$ 2,336.00

Expenditures 2003

Postage.....	\$ 839.96
Foster's Daily Democrat (Public Notices).....	\$ 703.70
Secretarial.....	\$ 831.00
Printing	\$ 49.80
	<hr/>
Total.....	\$ 2,424.46

Annual Fire Department Report

For 2003 we had a total of 193 calls which was 54 less than 2002. This is scary as we usually make up the calls we are down at some point. If that's the case we will be real busy this year.

We had no major structure or forest fires in Town in 2003. We had a barn fire that took us and numerous other departments all day to extinguish but we were able to save the barn except for some of the roof. It had smoke and water damage throughout but was in real good shape considering what happened. The barn was filled with hay and it all had to be removed to extinguish the fire completely. Thank you to everyone who helped put the fire out.

We have received all the equipment from the Federal Grant we received in 2003. We got 30 air packs with integrated pass devices, voice amplifiers, a breathing air compressor, fill station and 3-RIT packs. Now every firefighter can have an air pack on, which will be healthier for everyone concerned. The RIT [rapid intervention team] packs will be used if we have a down or trapped firefighter or a trapped homeowner. Three firefighters have received formal RIT training and more will receive the training in 2004.

Any time a fire happens a RIT team must be established to be ready for immediate rescue. That is their only job for the fire.

We will do a lot more training with air packs now and breathe the air in them now that we can fill the bottles ourselves at the Center station. Before we had to go to a neighboring department to get the bottles filled so we didn't use the air unless we needed it. Training is so much better now.

We had 5 members complete the basic EMT course which ran from January to June of 2003. They committed two nights a week plus quite a few weekends to complete the course. Congratulations and thank you for your time.

We have one member enrolled in a Firefighter Level 1 A & B course which runs from October through February. It also entails two nights per week plus numerous weekends.

As you can see there is a big time commitment for the courses plus responding to calls, working other jobs and spending time with the family. Anytime you see one of the members please thank them for the good job they do and the time they commit to the department and helping their neighbors.

Remember our motto is "neighbors helping neighbors".

Please support us by voting for the new fire station/town office building. It is really needed by both entities. The town offices need a lot more space and we do also. Remember the fire department has no toilets, office space, meeting room, showers, laundry facilities for contaminated gear etc.

I want to thank all the members for the time they contribute and the good work they do. Remember without them there would be no fire department. You men and women are great. THANKS.

Thank you to the townspeople for your support. We really appreciate it.

Loren Pierce, Chief

FIRE, RESCUE AND MUNICIPAL BUILDING COMMITTEE

The Strafford Fire, Rescue, and Municipal Building Committee has continued to meet since last year's Town Meeting. Two new members have joined the committee: Jim Kerivan and Dunc Chaplin. Jim has supported the group by adding engineering expertise, while Dunc has helped us coordinate information involving other town committees.

Our major emphasis this last year has been to resolve the concerns brought up by residents at the 2003 Town Meeting. This includes changes in our building design, the process of obtaining a builder, and other issues brought to our attention.

Presently, we are finalizing the design and cost estimates. At this year's Town Meeting, plans will be presented for a two story building on the two acre site behind the Post Office. The proposed building will house the fire department on the lower level and the town offices upstairs. The plan provides for an attractive New England style building which will service the town far into the future.

Strafford Fire, Rescue, and Municipal Building Committee

Lester Huckins, Chairman

Dunc Chaplin, Jim Kerivan, George Kitz, Rob Lobdell, Mary Mooers, Steve Pike, Paul Yergeau

ROAD AGENT'S REPORT

The year of 2003 began with a very busy winter. Several snow and ice storms took a toll on the annual budget. But at Town Meeting, additional funding was offered by the voters and gratefully accepted. In addition, a grant was applied for and received through FEMA (for approximately \$8000).

Summer maintenance consisted of roadside mowing, patching, and drainage work as well as grading of dirt roads.

Capital improvements consisted of paving of Lakeshore Drive and Parsons Hill Road. Paving sections of Province Road and First Crown Point Road are scheduled for the spring of 2004. Construction of a storage building for salt and sand was completed and is working very well.

Respectfully,
Greg Messenger
Road Agent

ROAD MAINTENANCE AND GENERAL HIGHWAY EXPENSES -- 2003

Arborcare Tree Service	\$ 845.00
Scott Barry Trucking	\$ 875.00
Leighton Logging, Inc.	\$ 2,014.00
Parker Mountain Excavating Corp.	\$ 6,075.00
R.W. Tasker & Son	\$ 30,190.00
Radford Messenger, Inc.	\$ 152,225.00

Sub Total.....	\$ 192,224.00
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GENERAL HIGHWAY EXPENSES

Equipment/Maintenance	\$ 1,556.54
Gravel	\$ 13,928.97
Sand	\$ 13,134.60
Salt	\$ 24,136.98
Cold Patch	\$ 777.87
Paving Asphalt	\$ 35,521.80
Street Signs/Posts	\$ 643.40
Miscellaneous/Supplies	\$ 626.16

Sub Total.....	\$ 90,326.32
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TOTAL EXPENDITURES.....	\$ 282,550.32
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PLEASE NOTE THE FOLLOWING REGULATONS

87R4. WINTER PARKING--Pursuant to RSA 265: 70, the following parking regulation will be established:

- a. There will be no parking on all town roads so as to impede snow removal.

Any violations of the above will be subject to a fine of \$ 5.00 per violation and subject to towing, pursuant to RSA 265: 69 and RSA 265: 70.

87R5. SNOW OBSTRUCTION--Pursuant to RSA 249: 23, the following snow obstruction regulations will be established:

a. Any person who shall put or place or cause to be put or placed any snow or ice upon the surface of the traveled portion of any town maintained road for any purpose, except to provide a place necessary for crossing, recrossing, and traveling upon said roads by sleds, logging or farm equipment shall be guilty of a violation if a natural person or guilty of a misdemeanor if any other person. The provisions of this section shall not apply where snow or ice is pushed across the traveled surface of said road for the purpose of snow removal from land adjoining said roads.

Any violation of the above will be subjected to a fine up to \$ 100.00, pursuant to RSA 249: 23.

RECYCLING REPORT STRAFFORD TRANSFER STATION

We are happy to report that the landfill closure project is finally completed. Hydrogeological monitoring of the area must continue in order to test for any evidence of problems. CMA Engineers continues to help us as we work with the State of NH Department of Environmental Services on the landfill closure monitoring project.

Unfortunately, the landfill closure/capping left us with significantly less area at the site. In addition, we continue to face steadily increasing use of the Transfer Station and Recycling Center. The chart below demonstrates the increases in tonnage of waste brought to the facility over the past three years. We thank you for your patience as we continue to try to make the reduced area work for us. Waste Management continues to work with us to try to come up with the best locations for the various waste and recycling containers. As you may realize, recycling requirements may shift as the market for recyclables shifts. In addition, increased use of the facility combined with reduced space means that containers can and do occasionally fill to capacity. The original trash compactor is being upgraded this year, and we hope that this will help alleviate pressure by reducing breakdowns. We thank you for your cooperation as we struggle with the difficulties of working with the new system.

It has been brought to the Selectmen's attention from our people at the Transfer Center that some people are not following the rules for proper distribution of articles at the facility. We would also like to remind everyone that if you are running a business, you should make arrangements for commercial trash disposal. The Transfer Center is only for residential trash disposal. If there are any questions, the attendants will be glad to help.

We ask for your continuing support with our budget requests. The loan for the landfill closure project has now been finalized, and the town will make the first annual payment on the 10-year revolving loan in 2004. In addition, the town will face additional annual expenses for the on-going monitoring to maintain compliance with state environmental requirements.

ANNUAL SOLID WASTE & RECYCLING ACTIVITY

	2001	2002	2003
Total Tonnage Recycling	235.61	247.37	267.14
Total Tonnage Demolition Debris	155.02	281.32	464.05
Total Tonnage Municipal Solid Waste	998.74	1013.44	983.01

REVENUES RECEIVED 2003

Stickers.....	\$ 465.00
Tires (Customer Fees).....	\$ 827.00
Metal Disposal (Customer Fees).....	\$ 2,050.00
Revenues from Recycling of Materials.....	\$ 223.22

Total.....\$ 3,565.22

RECYCLING COMMITTEE REPORT

The committee urges that everyone pay close attention to the recycling rules. We also urge everyone to please, be patient and work with the transfer station staff—the list of recyclables accepted by Waste Management and the Northeast Resource Recovery Association, our two recycling contractors, can change frequently, depending on the market. If you have questions about whether an item can be recycled, please ask one of the staff members before placing that item in the container. The more we recycle, the better it is. The tonnage of waste deposited at the transfer station is constantly increasing as the Town grows, and the costs for hauling away our waste are constantly increasing as a result. There have been thoughts of beginning a "bag and tag" program here in Strafford. This method is used by other towns to cut down costs and encourage recycling.

Thank you for your support, and remember, please recycle everything you can, it helps us all.

JoAnn Brown, Missi Kerivan, Kimberly McGlinchey, William Vance

PLANNING BOARD REPORT 2003

Life on the Planning Board is starting to get more complicated. We are pleased with our conservation development regulations, but our experience to date indicates we may need some adjustments to the regulations. Issues absorb time to the extent that little time is left for "planning". In the last year we have been meeting twice a month, a regular meeting plus a work session, and there is still a need for more time. Time is not readily available for busy volunteer Board members on any board or commission.

2004 looks like more of the same. Eventually some of the larger developments that most of us are aware of will surface and present challenges. To date none have presented plans for subdivision.

For the third consecutive year we have not recommended the passage of "blanket" three-acre zoning. Why? Because it is not consistent with the goals and objectives in our Master Plan. With the required exclusions of wetlands and ledge, it leads to 3 1/2 to 4 acre lots, which creates rural sprawl and legislates against families who would like to subdivide so their children can live next door. In the history of planning, state-wide, it has proved ineffective. Three to five acre zoning has its place in Strafford, but not as a "blanket" regulation. This reflects the opinion of not just your Planning Board, it comes from many meetings with the Strafford Regional Planning Commission, the Office of State Planning, and other towns' planning boards.

Public participation is welcomed at all Board meetings. Please remember, if you are thinking of any commercial activity on your property, you need to check with your Planning Board.

Respectfully submitted,
Edgar W. Huckins, Chairman

Receipts 2003

Application Fees	\$ 5,129.00
Books (Town Zoning Ordinances and Regulations)	\$ 238.00
Miscellaneous	\$ 1.52
<hr/>	
Total.....	\$ 5,368.52

Expenditures 2003

Postage	\$ 1,289.55
Printing	\$ 279.75
Advertising (Foster's Daily Democrat)	\$ 447.71
Secretarial	\$ 1,522.50
<hr/>	
Total.....	\$ 3,539.51

STRAFFORD CONSERVATION COMMISSION 2003 ANNUAL REPORT

Strafford Conservation Commission members began the year's work encouraged by voter passage of the warrant article that allocated 100% of the land use change tax to the Conservation Fund. The principal use of this fund is to preserve open space in Strafford by sharing with landowners the costs of establishing conservation easements on their properties. Members use a formal evaluation tool to determine the percent of the cost share. It is exciting to report that Bob and Shirley Brownell have completed their easement with help from the Conservation Commission and Bear-Paw Regional Greenways, our area land trust.

Commission members have continued to confer with our consulting forester, Charlie Moreno, on a forest management plan for the more than 500 acres of Parker Mountain area Town Forest lands. Part of the plan will include some timber operations with the goal of improving the forest for wildlife habitat, timber stand improvement, and recreational use. A portion on the upper slopes will be untouched and allowed to develop old growth characteristics. Charlie Moreno secured a \$2000 grant from the NH Fish and Game Department to help with the work of the management plan. By law, any profit from the timber operation on the Storer portion of the Town Forest must remain for use in that tract. Conservation Commission encourages voter support for the Warrant Article asking that any monies earned from operations on the Weidman and Edgerly Lots of the Town Forest be placed in the Conservation Fund. We appreciate the mowing that Brian Dahlgren has done at the Town Forest.

Of concern to Commission members and citizens has been the purchase of the 1000 acre tract of land on Evans Mountain by a developer and the ongoing logging operation there. Conservation Commission members have walked the property three times with the owner and the logger during the past year. We checked to see that measures taken to protect wetlands are in place and continued to express the town's interest in the work there.

The Commission continues to be responsible for reviewing dredge and fill applications. This often requires visits to sites as well as plan reviews at the regular meetings. It is important to have the applications in place before any work is done. The paperwork is available in the Planning office at the Town Hall.

The Commission invites Coe-Brown students looking for a community service project to get in touch with a Commission member. We will be happy to work with local students on a conservation project.

Commission chairman, Liz Evans, applied to the Natural Resource Outreach Coalition (NROC) and received a grant of assistance in planning and implementing strategies for preserving resources and open space. Strafford's own Master Plan has goals for this as well. Working to put some of these goals in place, the Conservation Commission has submitted a Warrant Article that would change portions of New Bow Lake Road and Willey Pond Road from Class VI Roads to Class A Trails. A description of these

classifications appears with the warrant article. The Conservation Commission supports preserving our wooded lanes as an important part of maintaining the rural nature of our town.

The public is welcome at Conservation Commission meetings which are held on the first Monday of each month at 7:00 pm at the Town Hall. Citizens may keep up with news from the Commission by reading Conservation Notes in the monthly town calendar.

Respectfully submitted,

Elizabeth Evans, Chairman; Harmony Anderson, Jack Bronnenberg, JoAnn Brown, Al Pratt, Cal Schroeder, Bruce Smith, Sarah M. Ward

BUILDING INSPECTOR'S REPORT

Strafford continues to grow at a steady pace. In 2003 we issued roughly the same number of permits for new construction as were issued the previous year. However, in 2003 we saw an increase in the number of permits issued for replacement homes. We also continue to see a steady increase in requests for permits for conversion of seasonal dwellings and for renovation and expansion of older homes.

I would urge people to contact the Town Office if you are planning any home improvement project, as you will likely need to obtain a building permit. This includes the modern above-ground pools that have become increasingly popular in Strafford. The only exceptions are small storage sheds (under 100 sq. ft., not on a permanent foundation). Please remember that any structure, including sheds and pools, needs to meet zoning setback requirements.

Please remember the office of Building Inspector continues to be a part-time position in Strafford. It is important for people to allow adequate advance notice if they will be needing inspections for electrical work, or any of the other required inspections associated with the different stages of a building project. Please contact me through my cell phone for building inspection questions, and please feel free to call again if you have not received a response, as cell phone voice mail systems can be unreliable at times.

The position of Building Inspecting is important for many reasons, some of which are worth mentioning. First is keeping current with property records. Second and more importantly is making sure all work done in Town meets certain basic standards. Shoddy work affects not only the property values on which the work is done but also neighboring properties as well. Poor workmanship can become a liability to the Town. And third, making sure all local codes are applied fairly and equitably to all property owners. The job is an important one and worth doing well.

Please remember that permits are required for all projects and repairs, and please do not hesitate to ask questions regarding construction projects. I would like to thank the public for their continued cooperation with the Building Inspection permit process.

Stephen Haynes Smith
Building Inspector

	NEW HOMES	REPLACEMENT HOMES	ADDITIONS & REMODELING	GARAGE SHED BARN	DOCK DECK	SEPTIC	POOL	COMMERCIAL
January	6		3					
February	1		2					
March	4			1	1	1	1	1
April	2		4	3		1	1	
May	5	1	4	1			1	
June	2 (duplex)	1	6	3	1		2	
July	3	2	4	4		1	1	
August	2		4	3		2		
September	2		5	2	2			
October	2	1	7	4	1			
November	3	2	2	6	1			
December	2	1	2					1
Total	34	8	43	27	6	5	6	2

Report of Forest Fire Warden and State Forest Ranger

Your local Forest Fire Warden, Fire Department, and the State of New Hampshire Division of Forests and Lands cooperate to reduce the risk of wildland fires in New Hampshire. To help us assist you, contact your local Forest Fire Warden or Fire Department to find out if a permit is required before doing ANY outside burning. Fire permits are mandatory for all outside burning unless the ground where the burning is to be done (and surrounding area) is completely covered with snow. Violations of the fire permit law and the other burning laws of the State of New Hampshire are misdemeanors punishable by fines up to \$2,000 and/or a year in jail, in addition to the cost of suppressing the fire.

A new law effective January 1, 2003 prohibits residential trash burning. Contact the New Hampshire Department of Environmental Services at (800) 498-6868 or www.des.state.nh.us for more information

Help us to protect you and our forest resources. Most New Hampshire wildfires are human caused. Homeowners can help protect their homes by maintaining adequate green space around the house and making sure that the house number is correct and visible. Contact your fire department or the New Hampshire Division of Forests and Lands at www.nhdfi.org or 271-2217 for wildland fire safety information.

Fire permits and information can be obtained by calling Town Forest Fire Warden Glenn Pierce at 664-9773.

Eric Gale Jr. has resigned as a permit writer. Thank you Eric for your many years of service, it was greatly appreciated.

Just a reminder that all seasonal permits expire on December 31 so new permits are required after January 1. Everyones cooperation in following the Forest Fire Laws is appreciated and makes Strafford a safer place to live.

2003 FIRE STATISTICS

(All fires Reported thru November 03, 2003)

TOTALS BY COUNTY

	<u># of Fires</u>	<u>Acres</u>
Belknap	40	4.86
Carroll	46	13.99
Cheshire	8	.68
Coos	7	17.40
Grafton	22	12.60
Hillsborough	60	11.34
Merrimack	98	10.45
Rockingham	56	18.54
Strafford	34	7.94
Sullivan	3	2.03

CAUSES OF FIRES REPORTED

Arson	10
Campfire	25
Children	13
Smoking	20
Debris	226
Railroad	3
Lightning	2
Equipment	8
Misc*	67

(*Misc: powerlines, fireworks, electric fences, etc.)

	<u>Total Fires</u>	<u>Total Acres</u>
2003	374	100
2002	540	187
2001	942	428
2000	516	149

ONLY YOU CAN PREVENT WILDLAND FIRES

STRAFFORD RECREATION COMMISSION REPORT

Once again, a number of Strafford youth took part in the Red Cross swim program this year. We had two sessions during the summer, one beginning in late July and one in August. We scheduled the lessons for later in the summer in an effort to take advantage of the warmest summer weather and warmest lake water. Although swim program registrations were somewhat down this year, registrations for our beginning level swim classes remained strong. The majority of our young swimmers were very attentive, put effort into learning the skills, and passed their levels.

Also, we once again had very good coverage at the beach. We had two water-safety instructors, several lifeguards, and a gate attendant. The beach had at least one lifeguard present, and usually there were two lifeguards watching over the beach from 10 am to 4: 30 pm daily, weather permitting. Salaries for this summer amounted to \$12,064. Other expenses included updating lifeguarding equipment, the Red Cross swim program, water testing, and general maintenance. Including support for the summer arts program, the total summer expenses were \$14,715.16. Income from swim lessons was \$599, down from last year. Beach pass income increased to \$323. We stayed within budget for the summer of 2003, and request that the budget remain the same.

Respectfully submitted,
Ted White, WSI

ASSESSING AGENT'S REPORT 2003

You are all aware by now that Strafford is in the process of updating all of our assessments to market value for 2004. This is being done at this time to meet State of NH Certification Guidelines. The new standards require that all communities have their assessments certified *once every 5 years*. The criteria for these standards is spelled out in RSA 21-J: 11-a, and requires compliance in 5 areas. For more details on this visit the DRA's website.

Strafford's last town-wide revaluation was conducted in 1990 and 1991. With ever increasing property values, our level of assessment no longer meets State standards. Our most recent Department of Revenue Administration ratio study, comparing assessed value to sale price, indicates that the average land and building property in the town is assessed for 53% of what it is selling for. The average land only property is assessed for about 38% of what it is selling for. What this means is that the *average* land and building assessment will almost double. Does that mean that your taxes will double? No! No! No! If the total taxable assessed value of the town doubled and the budget stayed the same, then the tax rate would be cut in half. Property owners with land only properties are going to see a tax increase. Why? Because land values have been steadily appreciating at a greater percentage than land and building properties, the average land assessment will almost triple, and that includes land in Current Use.

This past year I have been working on getting our documentation on properties enjoying the Current Use exemption up to State Standards, and will be continuing to work on that project through April of 2004. I have visited approximately 400 properties to verify our data and do an interior inspection this past year.

"Sale properties" will be used as "comps" to develop the new model used to appraise all properties in the town (whether they have been sold or inspected recently). After I finished the sales analysis in the fall of 2003, I started doing a field review of every property in town, as well as continuing with the data verification project and visiting all properties that have sold. Over the next 3 years every property will be visited to check the measurements and inspect the interior. Over 50% of all the properties in town have been measured and inspected in the past few years. We are doing this data verification over several years, so that it will not have such an impact on the tax rate. Commercial firms are currently charging \$100 per parcel for a full revaluation. The town expects to save over \$100,000 by doing this project "in house", as well as getting a superior product. We will still need to do a complete verification in the next few years to *maintain* the accuracy of our data. National standards recommend that properties be inspected and the measurements verified once every 10 years.

Every assessment will be changed/updated for 2004.

Notices will be sent to all property owners this summer letting them know what their new assessment will be and giving them an opportunity to schedule an appointment to discuss their assessment with me. Fall 2004 bills will reflect the new assessments. The tax rate, set in the fall, will be based on the updated values and the new budget. Changes since April 1, 2003 will not be reflected in the assessments until notice of the new values (including subdivisions and any new construction).

I want to thank all of the property owners who have been cordial and cooperative with this process. I have felt welcomed in Strafford, since I started working here in 1993. I look forward to meeting all of you over the next few years. If you would like to ensure that your new assessment reflects the most current data and condition of your property, and I have not inspected it in the past 3 years, please call the Town Office Monday, Tuesday or Wednesday morning to schedule an inspection.

Respectfully submitted,

Diana G. Calder, Assessing Agent

**STRAFFORD
SCHOOL
DISTRICTS
REPORTS
2003**

OFFICERS OF THE STRAFFORD SCHOOL DISTRICT

2003-2004

SCHOOL BOARD

	<i>Term Expires</i>
Mr. Bruce Patrick, Chairman	2006
Mrs. Jane Vachon, Vice-Chairman	2005
Mr. Stephen Leighton	2004
Mrs. Joanne Piper-Lang	2004
Mr. Drew Carter	2006

SUPERINTENDENT OF SCHOOLS

Harry C. Fensom, Jr., Ed. D.

SPECIAL EDUCATION DIRECTOR

Judith A. McGann, M.Ed.

PRINCIPAL

Richard A. Jenisch, M.A.

TREASURER

Sandra Pierce

CLERK

Carrolle Popovich

MODERATOR

Dennis Vachon

AUDITOR

Vachon & Clukay Co., P. C.

The State of New Hampshire

*To the Inhabitants of the School District of the Town of Strafford
qualified to vote in district affairs:*

You are hereby notified to meet at the Strafford School in said district on the 3rd day of March 2004, at 7:00 o'clock in the afternoon to act upon the following subjects:

1. To hear the reports of agents, auditors, committees, or officer's chosen and pass any vote relating thereto.
2. To see if the School District will vote to raise and appropriate up to **twenty five thousand dollars (\$25,000)** to be placed in the school district capital reserve fund for the purpose of financing any and all capital improvements to school buildings as well as all or part of the cost of new construction for the school district in accord with the provisions of RSA Ch 35, with such amount to be funded from the year end undesignated fund balance (surplus) available on July 1, 2004.

The School Board recommends/not recommends this appropriation.

3. To see what sum of money the school district will raise and appropriate for the support of schools, for the salaries of school district officials and agents, for capital construction, and for the payment of statutory obligations of the school district.

The School Board recommends this appropriation.

4. To choose agents and committees in relation to any subject embraced in this warrant.
5. To transact any other business which may legally come before this meeting.

Given under our hands at said Strafford this 11 day of February 2004.

School Board

A true copy of Warrant Attest:

School Board

The State of New Hampshire

To the Inhabitants of the School District of the Town of Strafford qualified to vote in district affairs:

You are hereby notified to meet at the Strafford Elementary School in said district on the 9th day of March, 2004 at 8:00 o'clock in the forenoon until 7:00 o'clock in the afternoon, to act upon the following subjects:

1. To choose two Members of the School Board for the ensuing three years.

Given under our hands at said Strafford this 11th day of February, 2004.

Burt Patrick
.....
Bill Boyd
.....
Robert Leighton
.....
Sam M. Vachon
.....
Donna
.....

School Board

A true copy of Warrant--Attest:

Burt Patrick
.....
Bill Boyd
.....
Robert Leighton
.....
Sam M. Vachon
.....
Donna
.....

School Board

STATEMENT OF APPROPRIATION FOR STRAFFORD SCHOOL DISTRICT 2003-2004

Acct.#	Purpose of Appropriations	Warr. Art. #	Total Amount Appropriated	Elementary School Breakdown	High School Breakdown
INSTRUCTION					
1100-1199	Regular Programs	2	4,641,823.58	1,967,058.58	2,674,765.00
1200-1299	Special Programs	2	1,182,149.15	674,716.15	507,433.00
1400-1499	Other Programs		33,065.83	33,065.83	
SUPPORT SERVICES					
2000-2199	Student Support Services	2	417,704.99	417,704.99	
2200-2299	Instructional Staff Services	2	156,123.00	156,123.00	
GENERAL ADMINISTRATION					
2310-2319	Other School Board		19,515.97	19,515.97	
EXECUTIVE ADMINISTRATION					
2320-310	SAU Management Services		230,882.42	230,882.42	
2400-2499	School Administration Service		235,906.36	235,906.36	
2500-2599	Business		45,746.34	45,746.35	
2600-2699	Operation & Maintenance of Plant		351,563.49	351,563.49	
2700-2799	Student Transportation		277,394.00	265,001.00	12,393.00
2800-2999	Support Service, Central/Other		14,500.00	14,500.00	
3000-3999	NON-INSTRUCTIONAL SERVICES		136,658.48		
4000-4999	FACILITIES ACQUISITIONS & CONSTRUCTION	5	10,000.00		
OTHER OUTLAYS					
5110	Debit Service-Principal		85,000.00		
5120	Debit Service-Interest		8,670.00		
FUND TRANSFERS					
5251	To Capital Reserves	4	25,000.00		
TOTAL VOTED APPROPRIATIONS			7,871,703.61	4,411,784.13	3,194,591.00

REQUIRED SUPPLEMENTARY INFORMATION

Description	Function	Object	Elementary	High	Total
Tuition to NH LEAs	All	561		42,825.00	42,825.00
Other Tuition	All	562-569	80,959.00	3,025,396.00	3,106,355.00
Additional Equipment	All	730	22,175.00		22,175.00
Summer School	1430		10,070.00		10,070.00
Capital Improvements					
Roof & Septic Repair			\$50,000.00		

Strafford School Food Service

Balance Sheet

As of June 30, 2003

Assets

Current Assets - Checking/Savings

100 - Cash/CKBK		
Intergov't Rec	\$1,706.00	
Inventories	\$1,210.95	
Total Current Assets		\$2,916.95

Liab & Fund Equity

Current Liabilities

Interfund Payables	\$626.37	
Deferred Revenues	\$0.00	
Total Current Liabilities		\$626.37

Fund Equity

Res for Inventories	\$1,210.95	
Res for Spec Purp.	\$1,079.63	
Total Fund Equity		\$2,290.58

Total Liability & Equity		\$2,916.95
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Revenues

Revenue from Local Sources

Food Service Sales	\$81,461.37	
Earnings on Investments	\$0.00	
Other	\$0.00	
Total Local Revenue		\$81,461.37

Restricted Grants-In-Aid

All Other Restricted Grants-In-Aid		
Child Nutrition	\$8,732.00	
Total Revenue from State Sources		\$8,732.00

Restricted Grants-In-Aid from		
Fed Gov't thru State	\$18,195.00	
Total Revenue from Fed Gov't		\$18,195.00

Interfund Transfers

Transfer from General Fund	\$0.00	
Total Other Financing Sources		\$0.00

Total Revenue & Other Financing Sources		\$108,388.37
--	--	---------------------

Expenditures

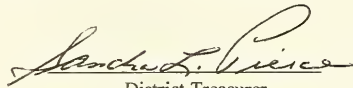
Support Services

Food Service Operation	\$116,057.08	
Total Support Services		\$116,057.08

REPORT OF SCHOOL DISTRICT TREASURER
for the
Fiscal Year July 1, 2002 to June 30, 2003

Cash on Hand July 1, 2002 (Treasurer's bank balance)	504400.54
Received from Selectmen	
Current Appropriation	5110004.58
Revenue from State	2052502.26
Revenue from Federal	-0-
Recieved from all other Sources	<u>205339.10</u>
TOTAL RECEIPTS	<u>7367845.94</u>
TOTAL AMOUNT AVAILABLE FOR FISCAL YEAR (balance-receipts)	7872246.48
LESS SCHOOL BOARD ORDERED PAID	<u>7642765.72</u>
BALANCE ON HAND JUNE 30, 2003 (Treasurer's Bank Balance)	<u>229480.76</u>

July 15, 2003


District Treasurer

DETAILED STATEMENT OF RECEIPTS

DATE	FROM WHOM	DESCRIPTION	
July 01, 2002	State of NH	Adequacy Grant	\$1,950,080.00
to		Building Aid	\$35,108.21
June 30, 2003		Catastrophic Aid	\$455.06
		Medicaid Reimb.	\$36,648.99
		School Lunch Reimb.	\$30,210.00
	Town of Strafford	Appropriation	\$5,110,004.58
	Citizen Bank	Interest	\$5,399.18
	Merrimack School Dist.	Tuition	\$12,895.00
	City of Rochester	Tuition	\$6,987.60
	School Lunch Program	Transfer bal. to School Dist.	\$4,412.94
		Lunch Sales	\$74,978.80
		Snack Machine	\$4,337.71
		Coffee	\$1,383.63
		Miscellaneous Snack	\$437.39
	School Principal Acct.	Food Purchases	\$35.00
	Fire & Rescue	Purchases	\$12.00
	Christian Service Circle	Purchases	\$12.00
	Multi Food	Coupon Refund	\$2.00
	NE Ice Cream Corp.	Ice Cream	\$598.66
		Postage	\$4.42
	SAU # 44	Foreign Language Grant	\$934.13
		Foreign Language Supplies	\$1,053.41
		Substitute Reimb.	\$1,596.72
		Refreshments Science Training	\$112.75
		Teacher Book Club-	
		Reimb. for Books	\$446.16
		Staff Development Workshops	\$666.57
		Refund Preschool Tuition	\$34,284.24
		Refund on District Assesm. etc.	\$4,175.44
		Tuition Grant Reimb.	\$270.00
		Balance on Workshop Training	\$528.93
		Workman's Comp.-	
		Audits & Returns	\$1,716.31
		Preschool Tuition 2002-03	\$13,073.53
		Summer Tuition -July 2002	\$244.73
		Special Ed. Workshops Reimb.	\$2,575.00
	Northwood School Dist.	Substitute Reimb.	\$180.00
	NH Retirement System	Employer Refund	\$93.35
	Strafford Learning Ctr.	Printing Fees	\$329.10
	Strafford PTO	Playground Equip. Reimb.	\$400.00
	Strafford Recreational		
	Sports	Port-o-Pots	\$175.00
	Town of Strafford	Police Department land	\$1.00
	Inturit	Rebate	\$30.00
	Greenwood Publishing		
	Group Inc.	Refund	\$62.57
	Advance Pump &		
	Filter Co.	Refund	\$545.00
	Public Service Co. NH	Lights replace energy efficiency	\$10,000.00
	University of NH	Cycling Reimb.	\$825.00
	Miscellaneous	Health Ins. Reimb.	\$8,447.92
		Dental Ins. Reimb.	\$624.39

Miscellaneous Cont.	Rent	\$2,943.74
	Transportation to Coe Brown	\$810.00
	Kindergarten Tuition	\$2,312.50
	Tuition Reimb.	\$3,183.24
	Workers Comp. Reimb.	\$656.56
	Jury Duty	\$80.00
	Filing Fees	\$4.00
	Book Reimb.	\$38.85
	Damage Books	\$17.97
	Lost Books	\$80.00
	Softball Equip. Reimb.	\$21.50
	Tuition Fee Reimb.	\$25.00
	College Course Reimb.	\$242.16
	Ceiling Tile Reimb.	\$5.00
	Return Checks & Fees	<u>\$31.00</u>
	TOTAL RECEIPTS	<u>\$7,367,845.94</u>

STRAFFORD SCHOOL DETAILED EXPENDITURES
July 1, 2002 - June 30, 2003

1100

REGULAR EDUCATION

Teacher Salaries	\$1,275,443.30
Dir. of Technology	\$37,214.00
Reading Specialist	\$39,539.67
Lunch Monitor	\$12,662.26
Bus Monitor	\$1,760.00
Discipline Management & Education	\$3,810.00
Substitutes	\$25,324.31
Health Ins.	\$163,056.14
Dental Ins.	\$9,787.16
Life Ins.	\$2,830.60
Buy-Out	\$10,000.00
Retirement (Cert.)	\$33,602.12
Retirement (Non-Cert.)	\$1,540.64
FICA	\$105,509.20
Sick Day Reimbursement	\$3,000.00
Criminal Records Check	\$1,250.00
Contracted Services	\$5,654.68
Repairs & Maintenance	\$463.52
Printing	\$4,650.74
Tuition - Other Public Sch.	\$59,651.22
Tuition - Coe-Brown	\$2,136,700.19
Art Supplies	\$6,853.24
Lang. Arts-Reading Sup.	\$1,763.23
Foreign Language Supplies	\$1,298.82
Health - P.E. Supplies	\$2,440.34
Project Adventure	\$318.23
Math Supplies	\$1,956.13
Music Supplies	\$1,119.83
Instrumental Music	\$1,585.25
Science Supplies	\$2,249.66
Social Studies Supplies	\$152.34
Computer Supplies	\$4,205.82
Consumable Supplies	\$10,311.96
General Supplies	\$3,564.89
A.V. Supplies	\$215.82
Testing Supplies	\$1,060.64

	Textbooks	\$8,664.15
	Workbooks	\$6,078.47
	Supplemental Books	\$7,062.33
	Reference Books	\$328.45
	Periodicals	\$504.09
	Textbook Program Adoption	\$28,640.80
	New Equipment	\$3,200.08
	New Furniture	\$948.42
	Computer Technology Equipment	\$23,253.93
	Replacement Furniture	\$289.98
	Dues & Fees	\$338.99
TOTAL REG. ED. PROGRAMS		\$4,051,855.64
1200	SPECIAL EDUCATION	
	Teacher Salaries	\$187,949.33
	Special Education Secretary	\$13,965.00
	Aides	\$197,454.67
	Extended Year Program	\$5,752.50
	Substitutes-Teachers	\$21,133.78
	Substitutes-Aides	\$6,603.60
	Tutors	\$1,837.50
	Health Ins. (Cert.)	\$19,324.49
	Health Ins. (Non-Cert.)	\$59,883.71
	Dental Ins.	\$1,554.89
	Life Ins.	\$387.04
	Buy-Out Cert.	\$3,500.00
	Buy-Out Non-Cert.	\$10,300.00
	Retirement (Cert.)	\$4,952.17
	Retirement (Non-Cert.)	\$8,435.62
	FICA	\$33,559.51
	Contracted Service	\$1,872.00
	Medicaid Admin. Fees	\$4,945.70
	Repairs & Maintenance	\$35.50
	Printing Sped. Forms	\$457.72
	Tuition-Other Public Sch.	\$2,131.08
	Tuition-Coe-Brown	\$279,007.49
	Tuition-Non-Public Sch.	\$145,580.13
	Language Arts	\$266.83
	Math Supplies	\$189.61
	Computer Supplies	\$600.42
	Consumable Supplies	\$102.22

	General Supplies	\$1,287.05
	A.V. / Printing Supplies	\$253.95
	Testing Supplies	\$696.02
	Textbooks	\$450.69
	Workbooks	\$223.36
	Supplemental Textbooks	\$1,169.75
	Reference Books	\$97.05
	Computer Equipment	\$719.96
	Replacement Equipment	\$962.81
TOTAL SPEC. ED. PROGRAMS		\$1,017,643.15
1400	CO-CURRICULAR	
	Athletic	\$7,650.00
	Enrichment	\$510.00
	Co-curricular	\$1,480.00
	Extra curricular	\$1,960.00
	Substitute Stipend	\$2,000.00
	FICA	\$1,703.48
	Literacy Connection	\$8,945.25
	Umps - Refs	\$1,650.00
	Scoreboard	\$380.00
	Contracted Services- Special Events	\$2,600.00
	Travel Expenses to Browne Center	\$130.00
	Athletic Supplies	\$1,793.60
	Co-curricula supplies	\$581.06
	Enrichment supplies	\$693.00
	Dues & Fees	\$925.00
TOTAL CO-CURRICULAR		\$33,001.39
2110	ATTENDANCE	
	FICA	\$38.25
	Truant Officer:	\$500.00
TOTAL ATTENDANCE		\$538.25
2120	GUIDANCE	
	Salaries	\$75,700.60
	Health Ins.	\$9,802.51
	Dental Ins.	\$754.40
	Life Ins.	\$155.20
	Retirement	\$1,199.81
	FICA	\$5,583.91
	Standardized Testing	\$3,616.39
	Supplies	\$192.02

Periodicals	\$46.09
Books	\$458.49
AV Supplies	\$678.05

**TOTAL GUIDANCE
2130**

\$98,187.47

HEALTH SERVICES

Nurse Salary	\$28,102.08
PT Nurse	\$10,271.00
Substitute	\$2,367.05
Health Ins. - Certified	\$0.00
Dental Ins.	\$0.00
Life Ins.	\$64.48
Buy-Out	\$1,000.00
Retirement - Certified	\$734.47
FICA	\$3,220.91
Staff Physicals	\$0.00
Supplies	\$1,909.10
Computer Supplies	\$1,841.85
New Equipment	\$187.71

**TOTAL HEALTH SERVICES
2140**

\$49,698.65

SPECIAL CONTRACTED SERVICES

SLC Membership	\$4,631.00
Occupational Therapy	\$45,060.08
Physical Therapy	\$8,719.39
Pre-school Diag. Unit	\$1,128.13
Hearing Impaired	\$19,822.75
Contracted Services-ESL	\$43,228.99

**TOTAL SPEC. CONT. SERV.
2150**

\$122,590.34

SPEECH SERVICES

Speech Language Teacher	\$47,027.00
PT Speech Language Teacher	\$25,304.34
Speech Aide	\$16,187.50
Health Ins. (Cert.)	\$8,316.51
Health Ins. (Non-Cert.)	\$7,617.92
Dental Ins.	\$486.61
Life Ins.	\$93.44
Ins. Buy-Out	\$800.00
Retirement (Cert.)	\$1,215.24
Retirement (Non-Cert.)	\$690.53
FICA	\$6,833.00
Supplies	\$575.87

	Speech Testing	\$302.28
	Speech Books	\$118.80
	New Equipment	\$76.95
TOTAL SPEECH SERVICES		\$115,645.99
2210	IMPROV. OF INST.	
	Curriculum Development	\$2,065.74
	Summer Curriculum Work	\$7,497.50
	FICA	\$759.31
	Tuition Reimbursement	\$11,937.20
	Staff Development Stipend	\$780.00
	In-Service Training	\$837.17
	Staff Development Workshops	\$4,385.57
	Workshops - Support Staff	\$1,849.46
	Staff Development Plan Revision	\$950.00
	Professional Periodical & Books	\$554.51
TOTAL IMPROV. OF INST.		\$31,616.46
2220	LIBRARY & ED. MEDIA	
	Media Generalist	\$35,335.84
	Library Aide	\$11,274.90
	Substitute Librarian	\$282.00
	Health Insurance (Cert.)	\$10,834.74
	Dental Insurance	\$377.20
	Life Insurance	\$71.84
	Buy-Out(non-Cert.)	\$1,000.00
	Retirement (Cert.)	\$919.10
	Retirement (Non-Cert.)	\$508.15
	FICA	\$3,618.94
	Contracted Services	\$5,760.59
	Repairs & Maintenance	\$411.17
	General Supplies	\$542.68
	A.V. Supplies	\$1,335.04
	Library Books	\$6,959.59
	Periodicals	\$1,742.57
	Computer Software	\$4,301.82
	New Equipment	\$906.95
TOTAL LIBRARY & ED. MEDIA		\$86,183.12
2310	SCHOOL BOARD	
	FICA	\$705.66
	School Board Salaries	\$3,100.00
	Moderator	\$100.00

	Treasurer	\$3,900.00
	Clerk	\$250.00
	Secretary	\$1,188.00
	Audit	\$3,468.75
	Attorney & Negotiator	\$18,069.11
	Advertising-Legal Notices	\$7,986.86
	Other Expenses	\$492.30
	Dues & Fees - SBA	\$4,227.12
TOTAL SCHOOL BOARD		\$43,487.80
2320	S.A.U. #44	
	Expenses - SAU	\$214,117.72
TOTAL S.A.U. #44		\$214,117.72
2410	PRINCIPAL	
	Principal	\$70,506.00
	Assistant Principal	\$52,261.11
	Secretary	\$21,341.25
	Clerk-Secretary Aide	\$17,507.00
	Health Ins. (Principal)	\$12,225.01
	Health Ins. (Asst. Principal)	\$0.00
	Health Ins. (Non-Cert.)	\$6,413.38
	Dental Ins. (Principal)	\$1,168.16
	Dental Ins. (Asst. Principal)	\$392.33
	Life Ins. (Principal)	\$291.36
	Life Ins. (Asst. Principal)	\$226.88
	Disability Insurance-Princ.	\$196.43
	Disability Ins. Asst.Princ.	\$145.99
	Buy-Out Certified	\$1,000.00
	Buy-Out Non-Certified	\$1,000.00
	Retirement (Principal)	\$1,819.08
	Retirement (Asst. Principal)	\$1,374.15
	Retirement (Non-Cert.)	\$1,661.34
	FICA	\$12,584.65
	Contracted Services	\$9,023.03
	Telephone	\$3,761.34
	Postage	\$1,778.56
	Printing	\$1,764.89
	Travel	\$404.05
	Supplies & Forms	\$239.27
	Comp. Soft.Supplies	\$34.99
	Dues & Fees	\$1,414.00

	Graduation Expenses	\$1,846.28
TOTAL PRINCIPAL OFFICE EXP.		\$222,380.53
2510	BOOKKEEPER	
	Salary	\$24,678.00
	Life Ins.	\$60.48
	Buy-Out	\$1,000.00
	Retirement	\$1,118.55
	FICA	\$2,017.77
	Contracted Services	\$4,688.39
	Postage	\$796.79
	Travel	\$519.23
	Supplies	\$1,013.26
	Computer Supplies	\$409.79
TOTAL BOOKKEEPER EXP.		\$36,302.26
2600	OPERATION OF PLANT	
	Head Custodian Salary	\$29,036.60
	Custodian-Salaries	\$86,474.46
	PT Cust. - Community Bldg	\$2,000.00
	Substitute/OT Salaries	\$6,513.08
	Health Ins.	\$35,014.72
	Dental Ins.	\$650.31
	Retirement	\$4,905.18
	FICA	\$9,174.04
	Water Testing	\$1,589.50
	Septic Tank-Main.	\$2,719.20
	Water	\$353.50
	Rubbish Removal	\$4,072.61
	Recycling	\$1,012.99
	Fire Alarm Ser.	\$657.50
	Clock & Bell Ser.	\$486.65
	Rep. & Main. - Heating	\$21,610.35
	Rep. & Main. - Equipment	\$1,309.28
	Rep. & Main. - Furn. & Fix.	\$104.34
	Rep. & Main. - Grounds	\$1,947.01
	Rep. & Main. - Building	\$9,470.18
	Contracted Service	\$553.12
	Insurance on Building	\$15,116.00
	Travel	\$374.93
	General Supplies	\$16,798.89
	Glass Supplies	\$586.00

	Lumber Supplies	\$932.76
	Hardware Supplies	\$448.61
	Electrical Supplies	(\$7,473.30)
	Plumbing Supplies	\$305.34
	Electricity	\$33,816.63
	Fuel Oil	\$16,985.04
	Propane Gas	\$9,400.81
	New Equipment	\$2,979.13
	Replacement Equipment	\$510.59
	Replacement Furniture	\$2,588.29
TOTAL OPERATION OF PLANT		\$313,024.34
2700	TRANSPORTATION	
	Elementary	\$210,763.00
	Athletic	\$1,842.30
	High School	\$12,149.00
	Special Education	\$104,100.94
	Field Trip	\$638.50
TOTAL TRANSPORTATION		\$329,493.74
2820	PLANNING SERVICES	
	Cooperative Planning Committee	\$0.00
2900	INS., COMP.,RET.	
	Admin.: Section 125 Plan	\$400.00
	Worker's Compensation	\$6,385.69
	Unemployment Compensation	\$8,158.00
TOTAL INS. , COMP., RET.		\$14,943.69
4000	FACILITIES ACQUISITIONS	
	Land Acquisition	\$204,788.88
Warrant Article 3-02	Land Development	\$11,002.25
Warrant Article 3-02	Air Quality Study	\$8,930.00
TOTAL FACILITIES ACQUISIT.		\$224,721.13
5100	DEBT SERVICE	
	Payment of Principal	\$85,000.00
	Payment of Interest	\$14,450.00
TOTAL DEBT SERVICE		\$99,450.00
BUDGET SUMMARY:		
1100 REGULAR EDUCATION		\$4,051,855.64
1200 SPECIAL EDUCATION		\$1,017,643.15

1400 CO-CURRICULAR	\$33,001.39
2110 TRUANT OFFICER	\$538.25
2120 GUIDANCE	\$98,187.47
2130 HEALTH SERVICES	\$49,698.65
2140 SPEC. CONT. SERVICES	\$122,590.34
2150 SPEECH SERVICES	\$115,645.99
2210 IMPROV. OF INST.	\$31,616.46
2220 LIBRARY & ED. MEDIA	\$86,183.12
2310 SCHOOL BOARD	\$43,487.80
2320 S.A.U. #44	\$214,117.72
2410 PRINCIPAL	\$222,380.53
2510 BOOKKEEPER	\$36,302.26
2600 OPERATION OF PLANT	\$313,024.34
2700 TRANSPORTATION	\$329,493.74
2820 MANAGERIAL SERVICES	\$0.00
2900 INS., COMP., RET.	\$14,943.69
4000 FACILITIES ACQUISITIONS	\$204,788.88
WARRANT ARTICLES	\$19,932.25
5100 DEBT SERVICE	\$99,450.00
SUMMARY TOTAL	\$7,104,881.67

3100	FOOD SERVICE	
	Salaries - Food Service Director	\$23,648.00
	Salaries - Food Service Workers	\$28,322.54
	Substitutes	\$1,842.53
	Health	\$7,653.99
	Retirement	\$999.71
	FICA	\$4,048.52
	Education	\$0.00
	Repairs To Equipment	\$377.00
	Telephone	\$42.31
	Postage	\$57.23
	Advertising	\$11.40
	Transportation	\$110.76
	Supplies	\$4,590.31
	Food and Milk	\$44,296.42
	Propane Gas	\$203.54
	Equipment	\$315.44
	Other Expenses	\$113.33
	Dues & Fees	\$28.00
TOTAL FOOD SERVICE		\$116,661.03

SUMMARY OF SCHOOL DISTRICT EXPENSES:

FY 02/03 Operating Cost	\$7,084,949.42
School Lunch Program:	\$116,661.03
Warrant Art. Land Dev./Air Quality	\$19,932.25
TOTAL FY 02/03	\$7,221,542.70

FY 2002-2003 School Salaries (Included in the Detailed Expenditures section)*

Name	Position	Salary
Janet ABBOTT	Tchr Gr 3	\$46,309.00
Melissa ABBOTT	Substitutue	\$150.00
Irene ABELS	PT Nurse	\$12,618.14
Laura ADAMS	Tchr Gr 7	\$37,355.00
Diane ASHFORD	Lunch Room Monitor	\$300.00
Margaret AUERBACH	Substitutue	\$5,310.00
Daniel BAKER	Asst. Principal	\$53,261.11
Emily BAKER	Substitute	\$240.00
Mark BALDWIN	Substitute	\$630.00
Karen BLAISDELL	Tchr Gr 7	\$26,555.00
Shelley BOBOWSKI	Substitute	\$1,840.00
James BONNEAU	Tech Director	\$37,214.00
Judy BROWN	Substitutue	\$3,480.00
Patricia BURNELL	Food Service	\$11,420.00
Rose BURROWS	Substitutue	\$187.50
Susan CAMIRE	Tchr Gr 3	\$29,858.00
Lindsey CASSIDY	Substitute	\$180.00
Carol CHADWICK	Paraprofessional	\$10,426.15
Peggy CHINGAS	Substitute	\$3,180.00
Steven COLBY	Tchr Gr 5	\$35,219.00
Ken COOK	Facilities	\$24,333.76
Mary COOK	Substitute	\$1,072.00
Kristen CROSIER	Tchr Gr 8	\$28,124.00
Anne CULLEN	Admin Secretary	\$22,341.25
Kathryn CUNNINGHAM	Nurse	\$28,468.44
Kathleen DEMERS	Tchr Speech/Language	\$47,502.00
Audrey DOLAN	Tchr Gr 4	\$38,072.50
John DOLAN	Substitute	\$180.00
Mark DOLAN	School Board	\$600.00
Paige DOLAN	Substitute	\$262.50
Maureen DOLEN	Substitute	\$1,950.00
Denise DOYON	Paraprofessional	\$10,550.50
Bethany DUFFY	Substitute	\$270.00
Cynthia DUFFY	Paraprofessional	\$11,955.80
Jennifer EDGERLY	Tchr Gr 4	\$43,893.00
Cheryl ELDREDGE	Substitute	\$1,170.00
Michael FELBER	Substitute	\$30.00
Robin FLOCKERZI	Substitute	\$570.00
Donna FRANKLIN	Library/Media Para	\$12,274.90
Kathryn FREDA	Substitute	\$730.00
Jack FREDYMA	Substitute	\$270.00
Allan GAHM	Tchr Gr 6	\$41,632.50
Eric GALE	Food Service Director	\$24,148.00
Lynn GARVIN	Substitute	\$90.00
Beatrice GOODWIN	Paraprofessional	\$11,737.75
Donna GOSCINSKI	Tchr Gr 6	\$36,883.00
Ann GRAHAM	Paraprofessional	\$14,572.00

Name	Position	Salary
Robin GRONDIN	Special Educ Sec'y	\$14,245.00
Bradford HARRIS	Substitute	\$120.00
Holly HARRIS	Tchr Gr 2	\$36,001.90
Linda HARTMANN	Tchr Special Educ	\$41,765.00
Cheryl HASTINGS	Substitute	\$30.00
Noel HASTINGS	Facilities	\$16,366.35
Laura HEBERT	Admin Secretary	\$17,787.00
Joyce HELTON	Substitute	\$30.00
Rebecca HENRY	Substitute	\$120.00
Lynne HEYLIGER	Tchr Gr 1	\$33,108.50
Darla HIGGINS	Tchr Gr 4	\$45,920.00
Ginger HILOW	Paraprofessional	\$7,770.60
Leo HOWARD	Facilities	\$25,596.00
Kristina INGRAM	Substitute	\$570.00
Mary IRONS	Tchr Gr 1	\$31,928.50
Josh JENISCH	Substitute	\$60.00
Richard JENISCH	Principal	\$70,506.00
Susan JOHNSON	Speech/Language Para	\$17,806.25
Heather KALOUST	Tchr Kindergarten	\$27,533.00
Jeffrey KAPLAN	Substitute	\$30.00
Richard KAUFMAN	Guidance	\$29,646.60
Kate KELLEY	Substitute	\$3,600.00
Melissa KERIVAN	Finance Mgr	\$27,018.00
Frank KIRWIN	Bus Monitor	\$1,984.00
Robyn KRASKO	Tchr Phys Ed	\$44,879.00
Kimberly LACHANCE	Tchr Music	\$33,871.00
Nancy LAKE	Tchr Gr 3	\$46,120.00
Joanne LANG	School Board	\$600.00
Gina LARCOME	Substitute	\$150.00
Jane LAURION	Paraprofessional	\$11,210.00
Carolyn LEFEBVRE	Paraprofessional	\$13,580.80
Stephen LEIGHTON	School Board	\$600.00
Karen LIBBY	Paraprofessional	\$8,333.96
Julia LIGHTNER-FREDYMA	Tchr Technology	\$30,742.00
Patricia LUCAS	Paraprofessional	\$9,740.83
Tayrn LYTLE	Substitute	\$120.00
Maureen MARKHAM	Tchr Special Educ	\$45,459.00
Elizabeth MASON	Tchr Kindergarten	\$45,723.00
Heather MASON	Substitute	\$840.00
Lindsey MASON	Substitute	\$690.00
Nancy MASON	Guidance	\$46,504.00
Lorin MCGOVERN	Substitute	\$600.00
George MCKENNEY	Facilities	\$22,781.16
Heidi MCKENNEY	Substitute	\$1,536.00
Colleen MCMAHON	Paraprofessional	\$18,417.20
Courtney MOODIE	Substitute	\$530.00
Kristy MUZZEY	Substitute	\$1,470.00
David NIX	Tchr Gr 5	\$45,845.00
Donna PARADIS	Substitute	\$1,400.00

Name	Position	Salary
Robert PARADIS	Facilities Mgr	\$32,235.15
Bruce PATRICK	School Board	\$820.00
Sandra PIERCE	Sch Dist Treas/Food Serv	\$9,181.05
Maryellen PLANTE	Tchr Gr 2	\$46,523.00
Carrolle POPOVICH	Sch Dist Secretary/Clerk	\$1,438.00
Candice RAY	Paraprofessional	\$11,426.14
Sharon REED-ERICKSON	Tchr Gr 8	\$49,461.00
John REICH	Substitute	\$330.00
Joanne RILEY	Substitute	\$3,100.00
Laurel RODIER	Tchr Gr 7	\$30,847.00
Kaylan ROGERS	Substitute	\$450.00
Margaret ROGERS	Substitute	\$2,250.00
Julia ROWE	Substitute	\$3,570.00
Deborah SARGENT	Substitute	\$180.00
Karen SARGENT	Paraprofessional	\$12,314.13
Maureen SAWICKI	Tchr Gr 1	\$44,190.50
Julie SCHRAUFNAGEL	Paraprofessional	\$11,510.50
Jodie Schroeder	Substitute	\$150.00
Jacalyn SMITH	Substitute	\$150.00
Diane ST GERMAIN	Tchr Summer Literacy	\$4,820.00
Kathryn STALEY	Summer Curriculum	\$450.00
Laure STAMBAUGH	Tchr Instrumental Music	\$33,089.00
Mary Lou STANO	Tchr Gr 5	\$46,745.00
Janice STIMMELL	Tchr Gr 1	\$26,348.00
Paul STOHLBERG	Substitute	\$600.00
Katherine TANGUAY	Substitute	\$945.00
Susan TANGUAY	Tchr Gr 7	\$49,664.50
Cassandra THOMPSON	Substitute	\$120.00
Darlene TOWLE	Paraprofessional	\$13,070.80
Hazel TURMELLE	Food Service	\$12,126.02
Valerie TWOMBLY	Substitute	\$420.00
Allen UNREIN	Tchr Art	\$38,355.00
Dennis VACHON	School Board Moderator	\$100.00
Jane VACHON	School Board	\$600.00
Maryann VESEKIS-ESCH	Paraprofessional	\$15,741.41
Lynda VOGT	Tchr Special Educ	\$41,088.98
Nancy VONWAHLDE	Tchr Summer Literacy	\$1,500.00
Kristine VULNER	Paraprofessional	\$14,870.85
Cindy WALFIELD	Paraprofessional	\$12,596.90
Jonathan WEISS	Long Term Substitute	\$3,930.00
Valerie WEISS	Tchr Gr 6	\$31,454.50
Judith WHITCHER	Tchr Special Educ	\$27,128.35
Kaitlin WHITCHER	Substitute	\$600.00
Rebecca WIGGIN	Tchr Speech /Language	\$26,204.34
Susan J. WILLIAMS	Tchr Media Generalist	\$35,623.34
Susan M. WILLIAMS	Tchr Special Educ	\$37,403.00
Lisa WINTERTON	Lunch Room Monitor	\$5,075.00
Alan WOODWARD	Tchr Gr 8	\$28,078.00
Maria WYSOCKI	Paraprofessional	\$10,910.00

Name	Position	Salary
Patricia YOUNG	Tchr Reading Specialist	\$52,165.80
Ewa ZEOLI	Tchr Foreign Langauge	\$46,699.00
TOTAL '02-03'		2,479,351.71

**These figures include all contracts,
stipend and insurance/sickday buy-out payments.*

CAPITAL RESERVE FUND 2002/2003

Capital Reserve Fund Balance as of June 30, 2003

\$181,479.37

Stafford School

Balance Sheet

As of June 30, 2003

Assets

Current Assets

Cash/Ck/Bk	\$229,480.76	
Interfund Rec	\$626.37	
InterGov't Rec	\$26,512.02	
Other Receivables	\$266.94	
Other Current Assets	\$2,198.31	
Total Current Assets		\$259,084.40

Liab & Fund Equity

Current Liabilities

Other Payables	\$9,776.38	
Total Current Liabilities		\$9,776.38

Fund Equity

Res for Continuing Approp	\$36,567.75	
Reserve for Amts Voted	\$25,000.00	
Unreserved Fund Bal	\$187,740.27	
Total Fund Equity		\$249,308.02

Total Liab & Fund Equity		\$259,084.40
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Revenues

Revenue from Local Sources

Total Assessments	\$3,803,995.58	
Tuition from All Sources	\$26,590.34	
Total Transportation Fees	\$810.00	
Earnings on Investments	\$3,261.52	
Total Local Revenue		\$3,834,657.44

Revenue from State Sources

Adequacy Aid (Grant)	\$1,950,080.00	
Adequacy Aid (State Tax)	\$1,306,009.00	
Total Unrestricted Grants-in-Aid		\$3,256,089.00

School Building Aid	\$35,108.21	
Catastrophic Aid	\$455.05	
Total Restricted Grants-In-Aid		\$35,563.26

Total Revenue from State Sources		\$3,291,652.26
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Restricted Grants-In-Aid

Restricted Grants-In-Aid from

Fed Gov't thru State

Medicaid Distributions	\$36,648.99	
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Total Revenue from Federal Gov't		\$36,648.99
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Total Revenue & Other Financing Sources		\$7,162,958.69
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Expenditures

Instruction Elem/HS

Regular Programs	\$4,042,009.94	
Special Programs	\$1,017,643.15	
Other Instructional Programs	\$33,001.39	

Total Instructional Programs

\$5,092,654.48

Support Services Elem/HS

Student Services	\$386,660.80	
Instructional Staff	\$131,874.58	
General Administration SAU Level	\$257,605.52	
School Administration	\$222,380.53	
Business	\$36,302.26	
Operation/Maintenance of Plant	\$324,458.34	
Student Transportation	\$329,493.74	

Total Support Services

\$1,688,775.77

District Wide Expenditures

Facility Acquisition & Construction	\$224,721.13	\$224,721.13
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Other Financing Uses

Debt Service - Principal	\$85,000.00	
Debt Service - Interest	\$14,450.00	

Total Other Outlays and Financing Uses

\$99,450.00

Total Expenditures for All Purposes

\$7,105,601.38

2003-2004 SALARIES		
EMPLOYEE	POSITION	SALARY
Richard Jenisch	Principal	\$72,621.18
Esther Cole	Assistant Principal	\$58,000.00
Janet Abbott	Grade 3	\$47,300.00
Irene Abels	Nurse PT (2.5 time)	\$13,180.00
Laura Adams	Grade 7	\$38,750.00
Karen Beaverstock	Grade 8	\$30,700.00
Karen Blaisdell	Grade 8	\$29,700.00
James Bonneau	Computer Coordinator	\$39,074.36
Susan Camire	Grade 3	\$31,200.00
Steven Colby	Grade 5	\$35,200.00
Kristen Crosier	Grade 8	\$30,200.00
Kathryn Cunningham	Nurse	\$34,450.00
Kathleen Demers	Speech/Language	\$48,800.00
Audrey Dolan	Grade 4	\$39,700.00
Jennifer Edgerly	Grade 4	\$45,250.00
Allan Gahm	Grade 6	\$42,250.00
Donna Goscinski	Grade 6	\$38,750.00
Linda Hartman	Special Education	\$43,250.00
Lynne Heyliger	Grade 1	\$34,450.00
Darla Higgins	Grade 4	\$47,750.00
Mary Irons	Grade 1	\$33,700.00
Heather Kaloust	Kindergarten	\$30,700.00
Richard Kaufman	Guidance (3.5 time)	\$30,240.00
Robyn Krasko	Physical Education	\$46,250.00
Kimberly LaChance	Music	\$35,200.00
Nancy Lake	Grade 3	\$47,750.00
Janet Lassar	Title I Reading Recovery	\$30,200.00
Julia Lightner-Fredyma	Technology Teacher	\$32,950.00
Maureen Markham	Special Education	\$46,250.00
Elizabeth Mason	Kindergarten	\$45,250.00
Nancy Mason	Guidance	\$47,750.00
D. Randall Nix	Grade 5	\$47,750.00
Sharon Olsson	Special Education	\$30,700.00
Maryellen Plante	Grade 2	\$45,250.00
Laurel Rodier	Grade 7	\$32,950.00
Maureen Sawicki	Grade 2	\$45,250.00
Kathryn Staley	Reading Specialist	\$48,300.00
Laura Stambaugh	Instrumental Music	\$35,200.00
Mary Lou Stano	Grade 5	\$47,750.00
Holly Harris	Grade 2	\$35,950.00
Janice Stimmel	Grade 1	\$30,200.00
Susan Tanguay	Grade 7	\$48,800.00
Allen Unrein	Art	\$38,750.00
Lynda Vogt	Special Education	\$44,250.00
Judith Whitcher	Special Education	\$30,200.00
Rebecca Wiggin	Speech/Language (80% time)	\$26,960.00
Susan J. Williams	Media Generalist	\$38,435.90
Valerie Wolfson	Grade 6	\$31,700.00
Patricia Young	Reading Specialist	\$53,080.85
Ewa Zeoli	Foreign Language	\$46,500.00

Vachon, Clukay & Co., PC

Certified Public Accountants

45 Market Street
Manchester, New Hampshire 03101
(603) 622-7070
FAX: 622-1452

INDEPENDENT AUDITOR'S REPORT ON INTERNAL CONTROL STRUCTURE BASED ON AN AUDIT OF GENERAL PURPOSE FINANCIAL STATEMENTS

To the School Board
Strafford, New Hampshire School District

We have audited the general purpose financial statements of the Strafford, New Hampshire School District as of and for the year ended June 30, 2003, and have issued our report thereon dated August 14, 2003.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the general purpose financial statements are free of material misstatement.

The management of the Strafford, New Hampshire School District is responsible for establishing and maintaining an internal control structure. In fulfilling this responsibility, estimates and judgments by management are required to assess the expected benefits and related costs of internal control structure policies and procedures. The objectives of an internal control structure are to provide management with reasonable, but not absolute, assurance that assets are safeguarded against loss from unauthorized use or disposition, and that transactions are executed in accordance with management's authorization and recorded properly to permit the preparation of financial statements in accordance with accounting principles generally accepted in the United States of America. Because of inherent limitations in any internal control structure, errors or irregularities may nevertheless occur and not be detected. Also, projection of any evaluation of the structure to future periods is subject to the risk that procedures may become inadequate because of changes in conditions or that the effectiveness of the design and operation of policies and procedures may deteriorate.

In planning and performing our audit of the general purpose financial statements of the Strafford, New Hampshire School District for the year ended June 30, 2003, we obtained an understanding of the internal control structure. With respect to the internal control structure, we obtained an understanding of the design of relevant policies and procedures and whether they have been placed in operation, and we assessed control risk in order to determine our auditing procedures for the purpose of expressing our opinion on the general purpose financial statements and not to provide an opinion on the internal control structure. Accordingly, we do not express such an opinion.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be material weaknesses under standards established by the American Institute of Certified Public Accountants. A material weakness is a condition in which the design or

operation of one or more of the internal control structure elements does not reduce to a relatively low level the risk that errors or irregularities in amounts that would be material in relation to the general purpose financial statements being audited may occur and not be detected within a timely period by employees in the normal course of performing their assigned functions. We noted no matters involving the internal control structure and its operation that we consider to be material weaknesses as defined above.

This report is intended for the information of management and the School Board. However, this report is a matter of public record and its distribution is not limited.

Wachon, Chuly & Co., PC

August 14, 2003

SAU # 44
PRE-SCHOOL
PROGRAM

SCHOOL ADMINISTRATIVE UNIT #44

569 FIRST NEW HAMPSHIRE TURNPIKE
NORTHWOOD, N.H. 03261
(603) 942-1290
FAX: (603) 942-1295

NORTHWOOD
NOTTINGHAM
STRAFFORD

DOREEN A.D. WITTENBERG, B.A.
BUSINESS MANAGER

John P. Crist, Ph.D.
Principal,
Northwood School

JUDITH A. McGANN, M.Ed.
INTERIM SUPERINTENDENT

Kathy N. Hancock, M.Ed.
Principal,
Nottingham School

JUDITH A. McGANN, M.Ed.
SPECIAL EDUCATION DIRECTOR

Richard A. Jenisch, M.A.
Principal,
Strafford School

Superintendent's Report

To the Voters of Strafford:

It is with great pleasure that I am able to service the community of Strafford as your Interim Superintendent. I will be serving in this position until June 30, 2004.

The SAU is currently in the process of searching for a new Superintendent with the support of the New Hampshire School Boards Association. The representatives for the Search Committee for this endeavor will include community members from each district, as well as representatives from each school and school board to conclude with the hiring of a new Superintendent to begin servicing the districts July 1, 2004.

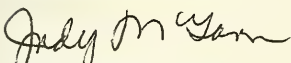
The SAU is in the process of revising the "SAU 44 Professional Evaluation Plan" for teachers. This task involves educators, paraeducators, administrators, and a representative from Coe-Brown Northwood Academy, as well as community members working collaboratively in upgrading the present evaluation process of educators. This process allows the SAU to meet the NCLB (No Child Left Behind) standards. We thank them for their invaluable input.

On behalf of SAU #44, I would like to commend the Strafford School District on their efforts and accomplishments in following through with the requirements set by the No Child Left Behind law.

I would like to welcome Esther Cole to the Strafford School as your new Assistant Principal, as well as additional faculty members Sharon Olsson, Allen Storm, Robert Higgins and Robert Buckley.

On behalf of the members of the School Administrative Unit #44 staff, I wish to thank the members of the School Board, and the community for their untiring efforts and continued support on behalf of our children.

Respectfully submitted,


Judy McGann, M.Ed.
Interim Superintendent

Strafford School District Report of the Principal 2003-2004

This year, for the first time in many years, Strafford School started the school year with approximately 40 less students than the previous year. The combination of a large graduating class of 81 students, combined with a smaller than expected kindergarten enrollment of 37, contributed to the decline in enrollment.

Over the summer months many repairs and modifications were made to the building. As a result of losing our fourth eighth grade classroom, we were able to move our middle school special education resource room to that area creating a less crowded space for students. This was a top priority for the school. The primary resource room was relocated to the former middle school space providing them with a less congested area to provide services. Additional storage space was created in a corner of the cafeteria for special activities such as drama and Destination Imagination. In addition, a new sewage pump station was installed, a portion of the sewage chamber system was replaced, extensive heating repairs were made, the exterior of the middle school wing was treated and painted, and other less urgent repairs were completed. Our facilities crew, led by Mr. Bob Paradis, continues to make a real effort to keep our aging building well maintained, functional, bright, safe and secure and we thank them for their efforts. While many problems remain to be addressed and planning for the future is imperative, rest assured that our staff is currently making effective use of every inch of available space at our school.

I am very pleased to welcome our new assistant principal Ms. Esther Thompson Cole to our staff. Ms. Cole has an extensive background in guidance and special education and experience as an administrator in Maine. Ms. Cole impressed the interview committee and school board with her knowledge and enthusiasm and has already made a significant contribution to our school. Ms. Cole is available to all parents to discuss concerns and issues related to student behavior and performance as am I. We invite you to call and make an appointment with one or both of us if you have such a concern.

The Strafford School District was notified last spring that it no longer qualified for Title One funding. Funding is based on the poverty levels in a community as determined by a census formula. The result for our school was a loss of \$60,000.00 and the elimination of two reading positions. Our school board, recognizing the importance of maintaining the two positions, chose to add these positions to our budget preventing any interruption in services. I would like to thank them for their vision and for their support of these critical positions.

Strafford has been fortunate to receive a three-year \$150,000 grant to improve our writing program K-8. A team of teachers and specialists worked for months to complete all requirements for the grant application process and we are well into the first year of the grant. Thirty-eight (38) staff members are currently enrolled in two writing courses being offered at the school through the University of N. H. and through Plymouth State University. We have already seen a real positive change in the amount of writing taking place in each classroom and the use of varied instructional strategies to teach writing. At the end of the three-year program we will have a writing curriculum in place and clear student outcomes for each grade level K-8 consistent with N. H. Frameworks.

Perhaps the biggest challenge facing our school currently and well into the future is compliance with the No Child Left Behind Act of 2001. This legislation provides for increased accountability for achievement of all students including those with special needs. Failure to meet AYP (annual yearly progress) will result in the school being identified as a failing school. Although our school has done fairly well as measured by the N> H. Assessment Program, incremental and steady improvement in student achievement will have to be realized and documented annually to meet the requirements of this legislation. As a small rural school district, the process for developing curriculum standards and assessments, analyzing student assessment data, and responding to specific program and instructional weaknesses, rests solely with us. We are committed to complying with the principles of NCLB and will seek all available resources in our effort to meet the specific requirements of the law.

This year marks my 16th year in Strafford. I have witnessed many changes over the years and have a wealth of wonderful memories connected with the school and the families I have worked during that time. Former students are actually returning with their own students and almost anywhere I go in the area I run into people I have met and worked with at the school. It is indeed a privilege to serve this community and one I do not take for granted. I want to thank the school board, staff, students, parents, and citizens for the continued support of our school. I truly look forward to working together with each of you as we work to make our school the best it can be.

.Richard A. Jenisch, Principal

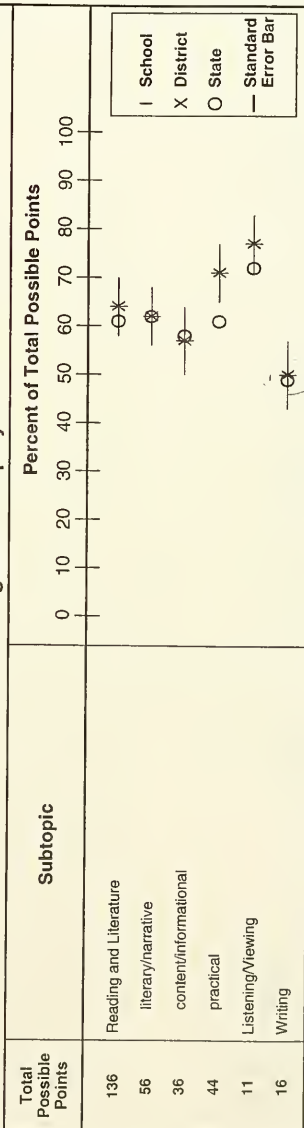
ENGLISH LANGUAGE ARTS RESULTS

GENERAL ASSESSMENT

School: Strairford Elementary School
District: Strairford
Grade: END-OF-GRADE THREE
Date: MAY 2003

Proficiency Levels		Students at Each Proficiency Level					
		School		District		State	
		N	%	N	%	N	%
Advanced: Students at this level demonstrate a thorough comprehension of the materials they read, hear, and view. They are able to identify main and subordinate ideas, supporting details, and facts in literary, narrative, factual, informational, and practical works. They use comparisons and predictions to increase their level of understanding. They can draw conclusions and make critical judgments. Their responses are detailed and reflect careful thought. When writing, they communicate clearly and effectively. They can organize ideas, develop a topic, add supporting detail, and vary both sentence structure and vocabulary. They make few, if any, mechanical errors.	2000-01	7	12	7	12	9	9
	2001-02	7	12	7	12	8	8
	2002-03	11	20	11	20	6	6
	Cumulative	8	15	8	15	8	8
	Average	21	35	21	35	29	29
Proficient: Students at this level demonstrate an overall understanding of the materials they read, hear, and view. They are able to identify main ideas and draw conclusions from literary, narrative, factual, informational, and practical works. Their responses show thought and are supported with some detail. When writing, they communicate competently and are able to adequately develop and support their ideas. Although they demonstrate a firm grounding in the mechanics of written expression, they may make some errors in spelling and grammar. However, these do not interfere with a reader's ability to understand the text.	2000-01	23	39	23	39	33	33
	2001-02	17	30	17	30	31	31
	2002-03	20	35	20	35	31	31
	Cumulative	16	27	16	27	34	34
	Average	18	31	18	31	35	35
Basic: Students at this level are able to determine the literal meaning of the materials they read, hear, and view. They can identify clearly-stated main ideas and make direct comparisons in literary, narrative, factual, informational, and practical works. Their responses are sometimes incomplete and are supported with few details. When writing, they communicate at a reasonable level. Although they employ both simple and more-complex sentences, overall their work shows elementary organization, development, and use of detail. While they demonstrate a fundamental control of mechanics, they may make errors in spelling and grammar.	2000-01	17	29	17	29	36	36
	2001-02	16	27	16	27	34	34
	2002-03	17	30	17	30	39	39
	Cumulative	17	29	17	29	36	36
	Average	16	27	16	27	28	28
Novice: Students at this level are at the beginning of their literacy development. They extract limited meaning from what they read, hear, and view. Although they may be able to locate major details, they are often unable to identify clearly-stated main ideas in literary, narrative, factual, informational, and practical works. When writing, they have difficulty communicating. While it may be related to the point they are trying to make, their written work is minimal and shows little organization, development, or use of detail. Errors in capitalization, punctuation, spelling, and grammar may interfere with a reader's ability to understand the text.	2000-01	11	19	11	19	24	24
	2001-02	11	20	11	20	23	23
	2002-03	13	22	13	22	25	25
	Cumulative	0	0	0	0	0	0
	Average	0	0	0	0	0	0
Students Not Assigned a Proficiency Level		0	0	0	0	0	0
2001-02		0	0	0	0	0	0
2002-03		0	0	0	0	0	0
Cumulative		0	0	0	0	0	0
Average		0	0	0	0	0	0

Content Diagnostic Display



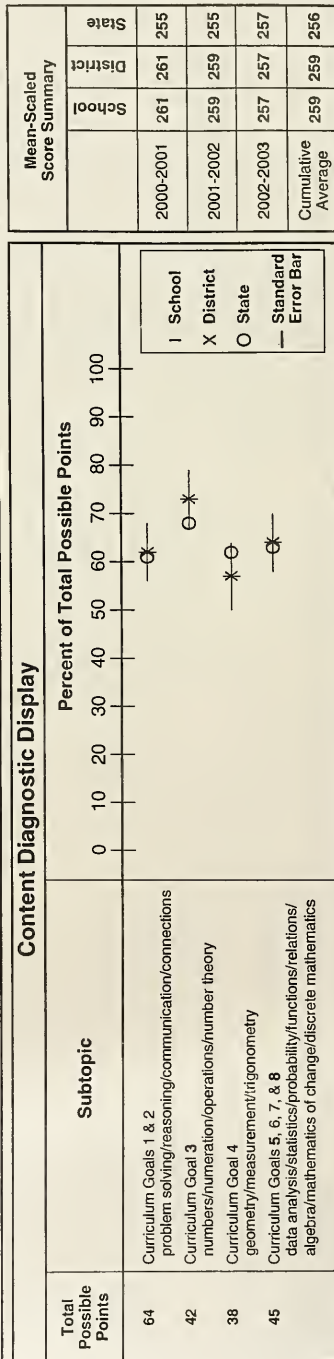
Mean-Scaled Score Summary				
	School	District	State	
2000-2001	256	256	252	
2001-2002	259	259	253	
2002-2003	259	259	253	
Cumulative Average	258	258	253	

MATHEMATICS RESULTS

GENERAL ASSESSMENT

School: Strafford Elementary School
District: Strafford
Grade: END-OF-GRADE THREE
Date: MAY 2003

	Proficiency Levels	Students at Each Proficiency Level					
		School			District		
		N	%	N	%	%	%
Advanced: Students at this level are able to: make estimations; use models to demonstrate mathematical concepts; draw conclusions from information presented in charts and graphs; identify, classify, and compare geometric objects; measure accurately; construct simple charts and graphs; and recognize, describe, extend, and create a variety of patterns. They can accurately add, subtract, and multiply whole numbers to the same extent as proficient students. They have an understanding of fractions and decimals and can add and subtract decimals in everyday situations. They are able to solve problems and communicate their answers and problem-solving strategies clearly and concisely.	2000-01	6	10	6	10	8	8
	2001-02	8	14	8	14	10	10
	2002-03	9	16	9	16	16	15
	Cumulative Average	8	13	8	13	13	11
Proficient: Students at this level are able to demonstrate an understanding of place value as well as the relationship between simple fractions and decimals; read charts and graphs; make measurements; and recognize and extend patterns. They can, with reasonable accuracy, add 3-digit whole numbers; subtract any 2-digit numbers; and multiply whole numbers up to 5. They are able to estimate and compute solutions to problems and communicate their understanding of mathematics.	2000-01	28	47	28	47	31	31
	2001-02	19	32	19	32	29	29
	2002-03	13	23	13	23	27	27
	Cumulative Average	20	34	20	34	29	29
Basic: Students at this level are able to demonstrate a reasonable understanding of place value, fractional parts, geometry, and measurement. They can recognize and extend simple patterns and read uncomplicated charts and graphs. They are able to multiply whole numbers up to 5 and can add and subtract 1-digit whole numbers with ease. When adding or subtracting 2-digit whole numbers, regrouping (borrowing and carrying) presents a challenge. They demonstrate some skill in the application of mathematics to problem-solving situations but have difficulty communicating their solutions.	2000-01	21	35	21	35	39	39
	2001-02	22	37	22	37	41	41
	2002-03	23	41	23	41	37	37
	Cumulative Average	22	38	22	38	39	39
Novice: Students at this level are able to add and subtract 1- and 2-digit whole numbers without regrouping (borrowing and carrying). However, they frequently make errors in these computations. They can recite whole-number multiplication facts up to 5. Although they may have some knowledge of place value, fractions, geometry, and measurement, their understanding of these areas is extremely limited. They are unable to demonstrate the application of mathematical skills to problem-solving situations.	2000-01	5	8	5	8	21	21
	2001-02	10	17	10	17	19	19
	2002-03	11	20	11	20	20	20
	Cumulative Average	9	15	9	15	20	20
Students Not Assigned a Proficiency Level	2000-01	0	0	0	0	0	0
	2001-02	0	0	0	0	0	0
	2002-03	0	0	0	0	0	0
	Cumulative Average	0	0	0	0	0	0

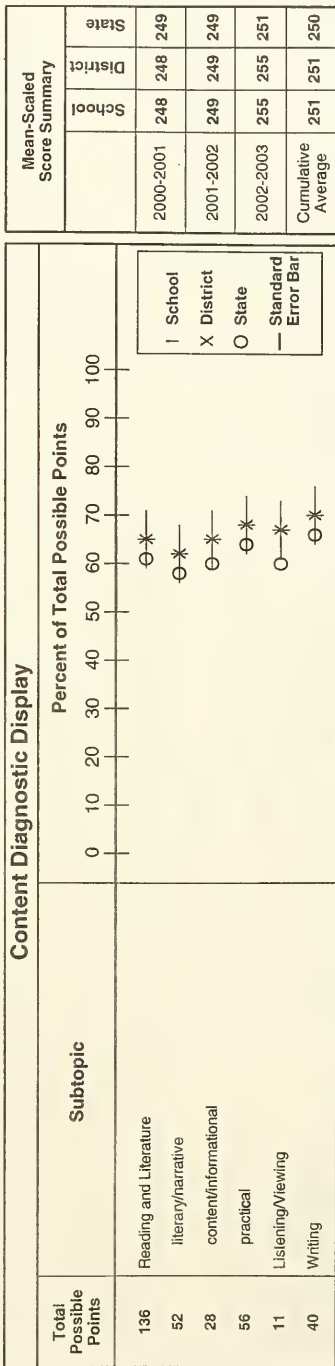


ENGLISH LANGUAGE ARTS RESULTS

GENERAL ASSESSMENT

School: Stafford Elementary School
District: Stafford
Grade: END-OF-GRADE SIX
Date: MAY 2003

		Students at Each Proficiency Level					
		School		District		State	
		N	%	N	%	N	%
Advanced: Students at this level demonstrate a thorough understanding of literary, narrative, factual, informational, and practical works. They extract main ideas and subordinate ideas, supporting details, and information from materials they read, hear, and view. They draw conclusions, make critical judgments, and develop meaningful connections between and among ideas and concepts. They explain and support their inferences and interpretations. Their writing is clear, effective, and fluent. They organize ideas, develop a topic, add supporting details, and vary both sentence structure and vocabulary. They make few, if any, mechanical errors.	2000-01	6	8	6	8	5	5
	2001-02	2	3	2	3	5	5
	2002-03	3	4	3	4	5	5
	Cumulative	4	5	4	5	5	5
	Average						
Proficient: Students at this level demonstrate an overall understanding of literary, narrative, factual, informational, and practical works. They extract main ideas, analyze text, evaluate and organize information, draw conclusions, and make inferences and interpretations. They critically evaluate materials they read, hear, and view. They effectively organize, develop, and support ideas so that a reader can easily understand the intent of their writing. They demonstrate a firm grounding in the mechanics of written expression; however, they may still make some errors.	2000-01	14	18	14	18	22	22
	2001-02	11	18	11	18	23	23
	2002-03	23	34	23	34	25	25
	Cumulative	16	23	16	23	23	23
	Average						
Basic: Students at this level demonstrate a reasonable understanding of literary, narrative, factual, informational, and practical works. They recognize main ideas and identify supporting details. They gather information from materials they read, hear, and view and use it to make obvious conclusions. Their responses often include appropriate examples. They employ sufficient organization, development, and support of ideas to satisfactorily communicate the intent of their writing. While they demonstrate a fundamental control of the mechanics of written expression, they may make errors in spelling, capitalization, grammar, and/or punctuation.	2000-01	32	40	32	40	42	42
	2001-02	31	51	31	51	41	41
	2002-03	27	40	27	40	41	41
	Cumulative	30	43	30	43	41	41
	Average						
Novice: Students at this level demonstrate some understanding of literary, narrative, factual, informational, and practical works. They recognize clearly-stated topics and details in materials they read, hear, and view. For the most part, their responses to questions are literal. Their writing shows rudimentary organization, development, and use of detail. Errors in capitalization, punctuation, spelling, and/or grammar may interfere with a reader's ability to understand the text.	2000-01	28	35	28	35	31	31
	2001-02	17	28	17	28	31	31
	2002-03	14	21	14	21	28	28
	Cumulative	20	28	20	28	30	30
	Average						
Students Not Assigned a Proficiency Level		0	0	0	0	0	0
		0	0	0	0	0	0
		0	0	0	0	0	0
		0	0	0	0	0	0
		0	0	0	0	0	0

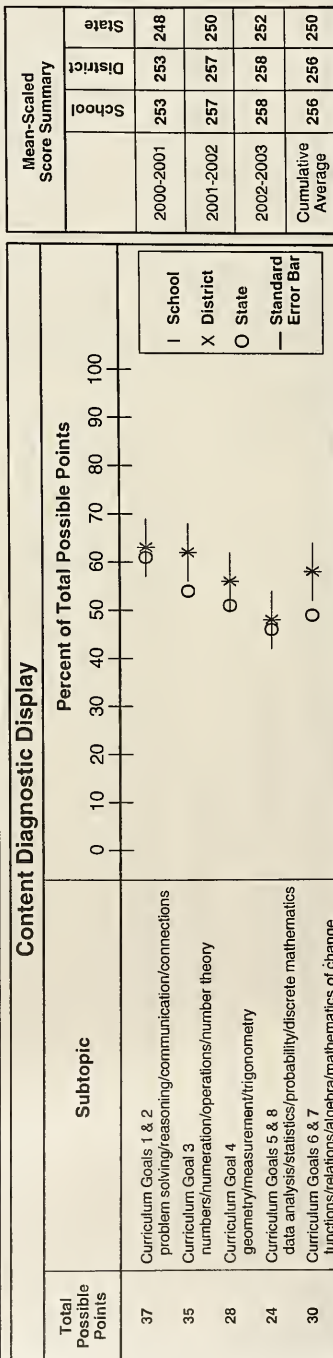


MATHEMATICS RESULTS

GENERAL ASSESSMENT

School: Strafford Elementary School
District: Strafford
Grade: END-OF-GRADE SIX
Date: MAY 2003

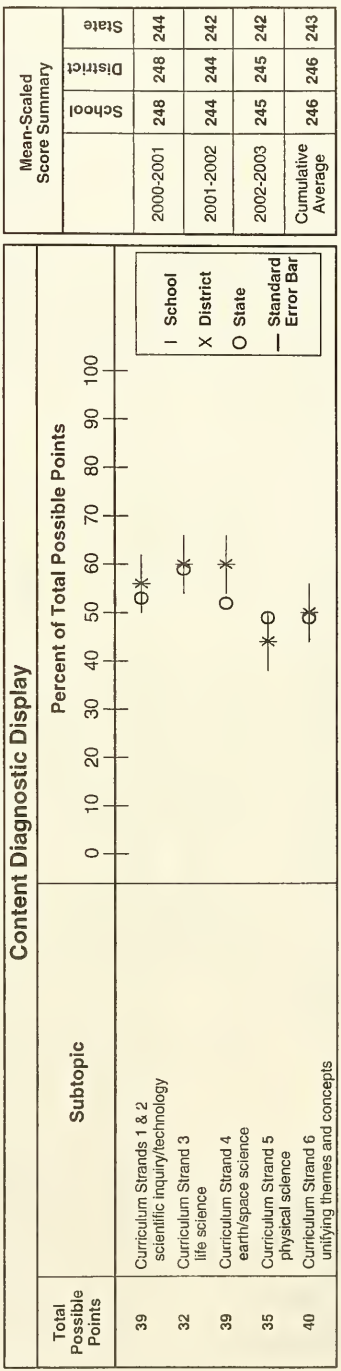
Proficiency Levels	Students at Each Proficiency Level					
	School		District		State	
	N	%	N	%	N	%
Advanced: Students at this level demonstrate a thorough understanding of mathematical concepts and skills. They are able to use both physical and conceptual models, make connections between and among concepts, and use estimation to monitor the reasonableness of their work. Their mathematical reasoning and problem solving are systematic, direct, and thorough. They employ numbers, graphs, diagrams, examples, and generalizations to explain their conclusions and problem-solving strategies clearly and concisely.	2000-01	7	9	7	9	4
	2001-02	2	3	2	3	6
	2002-03	6	9	6	9	7
	Cumulative	5	7	5	7	6
	Average					
Proficient: Students at this level demonstrate an overall understanding of mathematical concepts and skills. They make few, if any, errors in computation. They use tables and graphs to organize, present, and interpret data. They employ appropriate strategies to solve a wide range of problems. They clearly communicate their solutions and problem-solving strategies.	2000-01	19	24	19	24	22
	2001-02	30	49	30	49	22
	2002-03	28	42	28	42	26
	Cumulative	26	37	26	37	23
	Average					
Basic: Students at this level demonstrate a reasonable understanding of fractions, geometry, measurement, and probability and statistics. They accurately perform computations with whole numbers and decimals. They can read and construct graphs. They apply their mathematical knowledge and skills in addressing everyday situations and solving straight-forward problems. They adequately communicate their solutions and problem-solving strategies.	2000-01	35	44	35	44	42
	2001-02	19	31	19	31	45
	2002-03	24	36	24	36	41
	Cumulative	26	38	26	38	43
	Average					
Novice: Students at this level demonstrate some understanding of fractions, decimals, geometry, measurement, and probability and statistics. They add, subtract, multiply, and divide whole numbers with a fair degree of accuracy. They can obtain information from graphs. They display a limited ability to use their mathematical knowledge and skills to solve problems. Their explanations of their answers are brief and incomplete.	2000-01	19	24	19	24	32
	2001-02	10	16	10	16	28
	2002-03	9	13	9	13	26
	Cumulative	13	18	13	18	29
	Average					
Students Not Assigned a Proficiency Level	2000-01	0	0	0	0	0
	2001-02	0	0	0	0	0
	2002-03	0	0	0	0	0
	Cumulative	0	0	0	0	0
	Average					



SCIENCE RESULTS
GENERAL ASSESSMENT

School: Stratford Elementary School
District: Stratford
Grade: END-OF-GRADE SIX
Date: MAY 2003

		Students at Each Proficiency Level							
		School				District			
		N	%	N	%	N	%	N	%
Advanced: Students at this level demonstrate a thorough understanding of information, concepts, and skills from the biological, physical, and earth/space sciences. They recognize that the sciences are interrelated. They analyze, synthesize, and interpret data from experiments with several variables. They are aware of the limitations of science as well as its useful application in other areas. They use scientific knowledge and processes to solve problems. They employ a variety of forms, including text, graphs, figures, and diagrams, to communicate scientific information clearly and concisely.	2000-01	3	4	3	4	3	4	3	2
	2001-02	0	0	0	0	2	0	2	1
	2002-03	1	1	1	1	1	1	1	1
	Cumulative	1	2	1	2	1	2	2	2
	Average								
Proficient: Students at this level demonstrate an overall understanding of information, concepts, and skills from the biological, physical, and earth/space sciences. They are familiar with procedures used in science, such as designing experiments, controlling variables, and selecting appropriate equipment. They draw conclusions from data presented in graphs and tables. They use their scientific knowledge to examine problems and evaluate advantages and disadvantages of proposed solutions. They clearly communicate and explain their understanding, problem-solving strategies, and solutions.	2000-01	19	24	19	24	19	24	18	18
	2001-02	10	16	10	16	10	16	17	17
	2002-03	13	19	13	19	15	19	15	15
	Cumulative	14	20	14	20	17	20	17	17
	Average								
Basic: Students at this level demonstrate a reasonable understanding of information, concepts, and skills from the biological, physical, and earth/space sciences. They are familiar with methods used in science such as observation and classification. They obtain information from graphs and tables and draw obvious conclusions from data. They use their scientific knowledge to address straight-forward problems and adequately communicate their understanding and solutions.	2000-01	33	41	33	41	38	41	38	38
	2001-02	30	49	30	49	34	49	34	34
	2002-03	31	46	31	46	41	46	41	41
	Cumulative	31	45	31	45	38	45	38	38
	Average								
Novice: Students at this level demonstrate some understanding of information, concepts, and skills from the biological, physical, and earth/space sciences. For example, they are aware that scientific information is obtained from observations and experiments and are familiar with a number of specific facts. Their ability to address straight-forward scientific problems and communicate their solutions is uneven and limited by the extent of their knowledge.	2000-01	25	31	25	31	41	31	41	41
	2001-02	21	34	21	34	47	34	47	47
	2002-03	22	33	22	33	42	33	42	42
	Cumulative	23	33	23	33	43	33	43	43
	Average								
Students Not Assigned a Proficiency Level		2000-01	0	0	0	0	0	0	0
		2001-02	0	0	0	0	0	0	0
		2002-03	0	0	0	0	0	0	0
		Cumulative	0	0	0	0	0	0	0
		Average							





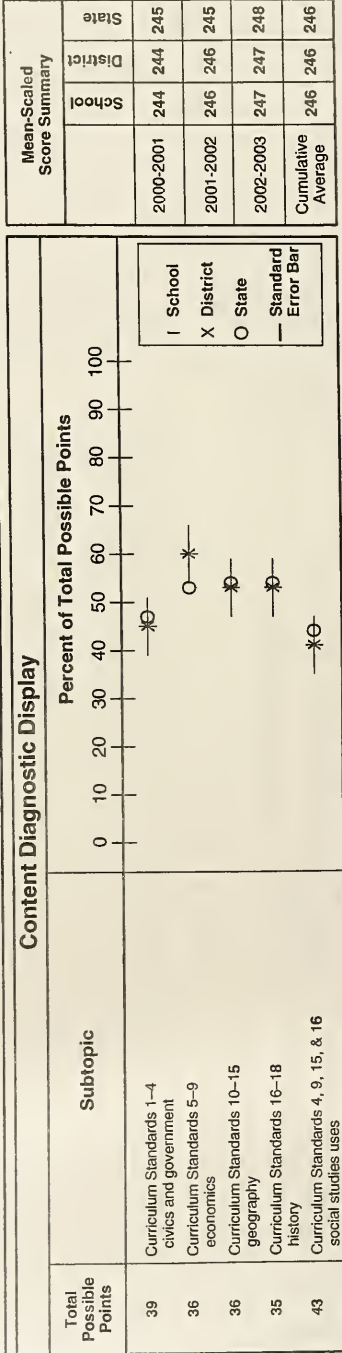
Educational Improvement and
Assessment Program

SOCIAL STUDIES RESULTS

GENERAL ASSESSMENT

School: Stratford Elementary School
District: Stratford
Grade: END-OF-GRADE SIX
Date: MAY 2003

	Proficiency Levels	Students at Each Proficiency Level					
		School		District		State	
		N	%	N	%	N	%
Advanced: Students at this level demonstrate a thorough understanding of information, concepts, and skills in history, geography, economics, and civics and government. They integrate the use of tools such as maps, globes, graphs, charts, narratives, artifacts, and timelines, as well as an understanding of chronology, in defining and addressing problems. They interrelate their knowledge of the social studies and apply it to the examination of relevant issues. They communicate their conclusions and problem-solving strategies clearly and concisely.	2000-01	2	3	2	3	4	4
	2001-02	0	0	0	0	2	4
	2002-03	4	6	4	6	6	6
	Cumulative Average	2	3	2	3	4	4
Proficient: Students at this level demonstrate an overall understanding of information, concepts, and skills in history, geography, economics, and civics and government. They can explain important ideas such as the rights and responsibilities of citizenship or how supply, demand, and competition affect prices. They obtain information from maps, globes, graphs, charts, narratives, artifacts, and timelines and form conclusions based on data. They apply their knowledge of the social studies to relevant tasks and clearly communicate and explain their findings.	2000-01	16	20	16	20	20	20
	2001-02	8	13	8	13	16	16
	2002-03	12	18	12	18	23	23
	Cumulative Average	12	17	12	17	20	20
Basic: Students at this level demonstrate a reasonable understanding of information, concepts, and skills in history, geography, economics, and civics and government. They can describe people, places, and events as well as important ideas such as the relationship between geography and the development of population centers. They obtain information from maps, globes, graphs, charts, narratives, artifacts, and timelines and make obvious conclusions based on data. They use their knowledge of the social studies to address straight-forward tasks and adequately communicate their findings.	2000-01	30	38	30	38	38	38
	2001-02	32	52	32	52	44	44
	2002-03	27	40	27	40	36	36
	Cumulative Average	30	43	30	43	39	39
Novice: Students at this level demonstrate rudimentary understanding of information, concepts, and skills in history, geography, economics, and civics and government. For example, they recognize the importance of documents such as the Declaration of Independence, the New Hampshire Constitution, and the United States Constitution, are familiar with some specific facts, and are aware that the social studies are interrelated. Their ability to address straight-forward social studies tasks and communicate their findings is uneven and limited by the extent of their knowledge.	2000-01	32	40	32	40	37	37
	2001-02	21	34	21	34	37	37
	2002-03	24	36	24	36	35	35
	Cumulative Average	26	37	26	37	36	36
Students Not Assigned a Proficiency Level	2000-01	0	0	0	0	0	0
	2001-02	0	0	0	0	0	0
	2002-03	0	0	0	0	0	0
	Cumulative Average	0	0	0	0	0	0



Strafford School

Nurse's Report 2003

Changes in health care delivery and educational restructuring are setting the stage for ever-increasing school-community linkages. Whatever the nature of these changes may be, whatever new pathologies and technologies arise, there will always be a need for human to human contact in securing and maintaining wellness. School nurses are an essential human element that cements the links between school and community, between health and education, and between public and private sectors of society.

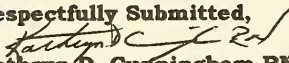
In the classroom, the teachers are the primary link; they are with your child five to six hours a day, one hundred and eighty days a year, excepting absences. They often are the first to be alerted to and possibly identify a physical, learning, behavioral or social-economic issue. My role is to care for the individual student as well as the entire environment that makes up his or her world. When necessary, we communicate our concerns to resources outside of the school.

To close the loop between the child being seen in my office, and my recommendations for at-home care or referral for medical evaluation, I need feedback from the parents or guardians. If medication or a special treatment has been prescribed and needs to be administered during the school day, the parent/guardian must bring it in and sign the necessary forms. These requirements are based on NH State laws that govern my nursing practice.

A program called New Hampshire Healthy Kids has been created to provide quality health and dental care. It is low cost or even free health /dental coverage for any uninsured child in the state. They have a toll-free telephone number, 1-877-464-2447 and I still have information available in my office.

I continue to be available to everyone for any questions or concerns. Please do not hesitate to contact me at school.

Respectfully Submitted,


Kathryn D. Cunningham RN
Strafford School Nurse

DEPARTMENT OF REVENUE ADMINISTRATION

October 9, 2003

Your report of appropriations voted and property taxes to be raised for the 2003-2004 school year has been approved on the following basis:

Total Appropriation **\$7,921,704.00**

Revenues and Credits Available To Reduce School Taxes

Unreserved Fund Balance	\$	212,740.00
Fund Balance Voted From Surplus:		
(To Capital Reserve Fund)	\$	25,000.00
Fund Balance Remaining As Revenue	\$	187,740.00
Revenue From State Sources		
School Building Aid	\$	35,108.00
Catastrophic Aid	\$	19,654.00
Child Nutrition	\$	8,700.00
Local Revenue Other Than Taxes		
Tuition	\$	7,000.00
Earnings on Investments	\$	3,500.00
Food Service Receipts	\$	81,000.00
Other Local Sources (rentals)	\$	0
Revenue From Federal Source		
Child Nutrition	\$	18,000.00
Other Financing Sources		
Transfer from Capital Reserve Fund	\$	50,000.00
Total Appropriation	\$	7,921,704.00
Total Revenue And Credits	\$	435,702.00
District Assessment	\$	7,486,002.00
 State Education Grant	 \$	 1,959,900.00
State Education Tax	\$	1,361,880.00

School Administrative Unit #44
2003-2004 Salaries

Superintendent \$82,216.78
Special Ed. Director \$61,148.73
Asst. Special Ed. Director \$51,051.29
Business Administrator \$57,120.00
Grant Writer (Part -Time) \$24,000.00

2002-2003 District Share of the SAU 44 Budget

DISTRICT	2002 EQUALIZED VALUATION	VALUATION PERCENT	2002-2003 ADM IN ATTENDANCE	PUPILS PERCENT	COMBINED PERCENT	2003-2004 DISTRICT SHARE
Northwood	302,425,250	30%	483.9	32%	62%	\$215,349.63
Nottingham	370,439,145	37%	476	31%	69%	\$230,012.83
Strafford	325,449,823	33%	553.1	37%	69%	\$230,882.42
TOTAL	998,314,218	100%	1513	100%	200%	\$676,244.88

School Administrative Unit #44

STRAFFORD SCHOOL DISTRICT

**Proposed 2004-2005 School Budget
School District Meeting
March 3, 2004**

				2003-2004 Approved	2004-2005 Proposed
1100			REGULAR EDUCATIONAL PROGRAMS:		
1100	100		COMPENSATION:		
1100	110	20.1	Teacher Salaries:	\$1,385,230.85	\$1,447,450.00
1100	110	20.3	Director Of Technology:	\$39,074.36	\$43,000.00
1100	110	20.4	Discipline Management and Education	\$4,000.00	\$4,000.00
1100	110	90	Lunch Room Monitor:	\$10,800.00	\$11,100.00
1100	110	90	Must Supervisor	\$800.00	\$800.00
1100	110		Bus Monitors	\$3,600.00	\$3,690.00
1100	120	20	Substitute Teacher Salaries:	\$35,000.00	\$35,000.00
1100	121	20	Tutor Salaries:	\$1,000.00	\$1,000.00
1100	200		BENEFITS:		
1100	211		Health Insurance: (Cert.)	\$184,839.57	\$217,116.01
1100	212		Dental Insurance:	\$9,850.41	\$11,164.44
1100	213		Life Insurance:	\$3,587.96	\$4,471.35
1100	219	20	Buy-Out	\$10,000.00	\$9,000.00
1100	232	20	Retirement (Certified):	\$36,834.09	\$38,450.28
1100	231	40	Retirement (Non-Certified):	\$2,305.39	\$2,537.00
1100	220		F.I.C.A.:	\$113,935.96	\$118,960.56
1100	290		Sick Day Reimbursement	\$5,000.00	\$5,000.00
1100	313		Criminal Record Checks	\$1,000.00	\$1,500.00
1100			OTHER EXPENSES:		
1100	321		Contracted Service Inst. & Choral Music:	\$0.00	\$0.00
1100	430		Repairs and Maintenance:	\$2,500.00	\$2,500.00
1100	442		Contracted Services:	\$6,000.00	\$6,000.00
	443		Reading Specialist (Contracted SAU-Budget Transfer 11C	\$0.00	\$0.00
1100	500		OTHER PURCHASED SERVICES		
1100	550		Printing	\$6,000.00	\$6,000.00
1100	561		Tuition-Other Public Schools:	\$41,325.00	\$78,722.96
1100	563		Tuition-Coe Brown:	\$2,633,440.00	\$2,701,842.00
1100	610		SCHOOL SUPPLIES:		

				2003-2004 Approved	2004-2005 Proposed
2162	323		Contracted Physical Therapy:	\$11,913.97	\$11,682.00
2163	323		Contracted Occupational Therapy:	\$41,793.22	\$49,950.00
2190	323		Strafford Learning Center Membership:	\$4,908.86	\$4,736.00
2140			TOTAL SPEC CONTRACTED SERVICES:	\$117,529.87	\$104,878.99
2150	110		SPEECH SERVICES:		
2150	110	20	Speech Salary:	\$48,800.00	\$49,950.00
2150	110	20.2	Speech Pathologist Part-Time	\$26,960.00	\$28,480.00
2150	110	20	Speech Services High School	\$16,888.00	\$17,732.40
2150	110	40	Speech Assistants	\$16,307.20	\$28,346.50
2150			BENEFITS:		
2150	211	20	Health Insurance: Cert.	\$9,847.87	\$5,369.79
2150	211	40	Health Insurance: Non Cert.	\$8,281.90	\$9,043.75
2150	212	20	Dental Insurance:	\$364.83	\$398.73
2150	219		Buy-Out: Cert.	\$800.00	\$1,800.00
2150	213	20	Life Insurance:	\$190.92	\$239.85
2150	232	20	Retirement Certified:	\$2,021.18	\$2,091.67
2150	231	40	Retirement Non Certified	\$962.12	\$1,731.44
2150	220		F.I.C.A.:	\$7,104.34	\$10,635.77
2150			Supplies:		
2150	610	1	Speech Supplies:	\$300.00	\$300.00
2150	610	2	Speech Testing Supplies:	\$700.00	\$1,200.00
2150	630		Speech Books	\$200.00	\$200.00
2150	640		Periodicals	\$0.00	\$0.00
2150	733	1	Speech New Equipment:	\$100.00	\$100.00
2150	737	2	Speech Furniture	\$0.00	\$0.00
2150			TOTAL SPEECH SERVICES:	\$139,828.37	\$157,619.91
2210			IMPROVEMENT OF INSTRUCTION:		
2210	112	1	Curriculum Development/Revision:	\$5,000.00	\$5,000.00
2210	112	2	Summer Curriculum Work	\$8,000.00	\$8,000.00
2210	220		FICA	\$994.50	\$994.50
2210	232	20	Retirement	\$0.00	\$0.00
2210	319	1	Staff Development Stipend:	\$1,000.00	\$1,000.00
2210	319	2	Teacher Recognition Stipends:	\$2,000.00	\$2,000.00
2210	640	1	Professional Books:	\$1,200.00	\$1,200.00
2213	240	20	Course Tuition Reimbursement:	\$22,400.00	\$22,400.00
2213	240	40	Tuition (Support Staff):	\$1,200.00	\$2,500.00
2213	322	1	In-Service Training:	\$2,000.00	\$2,000.00
2213	322	2	Staff Development Workshops:	\$5,000.00	\$5,000.00
2213	322	3	Evaluation Plan Revision	\$2,500.00	\$2,500.00
2213	322	4	Workshops (Support Staff):	\$4,000.00	\$6,000.00
2210			TOTAL IMPROVEMENT OF INSTRUCTION:	\$55,294.50	\$58,594.50

			2003-2004 Approved	2004-2005 Proposed
1200	200	BENEFITS:		
1200	211 20	Health Insurance (Certified Staff):	\$21,196.43	\$38,916.36
1200	211 40	Health Insurance (Non-Certified Staff):	\$55,574.79	\$64,542.56
1200	212	Dental Insurance:	\$1,459.32	\$1,993.65
1200	213	Life Insurance:	\$506.40	\$620.70
1200	219 20	Buy-Out (Certified)	\$3,000.00	\$2,000.00
1200	219 40	Buy-Out (Non-Certified)	\$9,800.00	\$10,470.00
1200	232 20	Retirement (Certified Staff):	\$5,389.56	\$5,514.96
1200	231 40	Retirement (Non-Certified Staff):	\$10,722.58	\$11,817.35
1200	220	F.I.C.A.:	\$33,022.42	\$34,120.64
1200	300	OTHER EXPENSES:		
1200	300 1	Contracted Service Evaluation	\$2,120.00	\$0.00
1200	310	Contracted Services:Medicaide Admin Fees	\$3,150.00	\$3,308.00
1200	320 40.1	Special Education Teacher Aide Salaries High School:	\$115,477.00	\$115,477.00
1200	430	Repairs and Maintenance:	\$105.00	\$100.00
1200	550	Printing	\$800.00	\$500.00
1200	561	Spe Ed Tuition-Other Public Schools:	\$1,500.00	\$3,216.00
1200	563	Spe Ed Tuition-Coe Brown:	\$189,061.00	\$195,435.00
1200	569	Spe Ed Tuition-Non-Public Schools:	\$293,924.00	\$275,158.00
1200	610	SPE ED SCHOOL SUPPLIES:		
1200	610 2	Art Supplies:	\$0.00	\$0.00
1200	610 5	Lang Arts-Reading Supplies:	\$1,800.00	\$800.00
1200	610 8	Health-P.E. Supplies:	\$0.00	\$0.00
1200	610 11	Math Supplies:	\$350.00	\$300.00
1200	610 12	Music Supplies:	\$0.00	\$0.00
1200	610 13	Science Supplies:	\$0.00	\$0.00
1200	610 15	Social Studies Supplies:	\$0.00	\$75.00
1200	610 16	Computer Supplies:	\$200.00	\$200.00
1200	610 18.1	Consumable Supplies:	\$250.00	\$400.00
1200	610 18.2	General Supplies:	\$100.00	\$0.00
1200	610 18.3	Office Supplies	\$175.00	\$200.00
1200	610 18.4	A. V. Supplies:	\$700.00	\$200.00
1200	610 18.5	Testing Supplies:	\$600.00	\$0.00
1200	610 19.1	Counseling Supplies:	\$0.00	\$0.00
1200	610 19.2	Remedial Reading Supplies:	\$0.00	\$0.00
1200	610 19.3	Speech Supplies:	\$0.00	\$0.00
1200	640	SPE ED CLASSROOM TEXTS:		
1200	640 1	Spe Ed Classroom Textbooks:	\$800.00	\$0.00
1200	640 2	Spe Ed Classroom Workbooks:	\$350.00	\$1,800.00
1200	640 3	Spe Ed Classroom Supplemental Textbooks:	\$500.00	\$1,000.00
1200	640 4	Spe Ed Classroom Reference Books:	\$300.00	\$75.00
1200	640 5	Classroom Periodicals:	\$0.00	\$0.00
1200	700	Equipment and Furniture:		

				2003-2004 Approved	2004-2005 Proposed
1200	733	1	New Equipment:	\$200.00	\$50.00
1200	733	2	New Furniture:	\$0.00	\$0.00
1200	734		Computer Equipment	\$0.00	\$0.00
1200	737	1	Replacement of Equipment:	\$50.00	\$50.00
1200	737	2	Replacement of Furniture:	\$0.00	\$100.00
1200	810		Dues and Fees:	\$100.00	\$100.00
1200			TOTAL SPE EDU PROGRAMS:	\$1,182,149.15	\$1,221,684.17
1400			OTHER INSTRUCTIONAL PROGRAMS:		
1400	100		SALARIES:		
1410	110	2	Enrichment:	\$2,565.00	\$2,800.00
1410	110	3	Co-Curricula:	\$1,700.00	\$2,700.00
1410	110	4	Extra Curricular:	\$2,800.00	\$2,800.00
1410	110	6	Substitute Stipend	\$2,000.00	\$2,000.00
1400	200		BENEFITS:		
1400	232		Retirement (Certified):	\$81.58	\$219.12
1400	231		Retirement (Non-Certified):	\$0.00	\$0.00
1400	220		F.I.C.A.:	\$852.22	\$787.95
1400	300		Contracted Services:		
1410	500		Contracted Services-Special Events:	\$2,000.00	\$2,500.00
1410	580		Travel Expenses Browne Center 8 Gr:	\$500.00	\$0.00
1410	610	20.1	Co-Curricula Supplies:	\$1,000.00	\$1,500.00
1410	610	20.2	Enrichment Supplies:	\$1,000.00	\$1,000.00
1410	810		Dues and Fees:	\$500.00	\$500.00
1420	110		Athletic:	\$8,200.00	\$8,200.00
1420	430		Repairs and Maintenance:	\$200.00	\$200.00
1420	500	1	Officials-Umpires-Referees:	\$2,500.00	\$2,500.00
1420	500	2	Scoreboard	\$500.00	\$500.00
1420	610	8	Athletic Supplies:	\$1,500.00	\$1,500.00
1430			Summer School: Literacy Connection Project	\$7,500.00	\$8,000.00
1400			TOTAL OTHER INSTRUC. PROGRAMS:	\$35,398.80	\$37,707.07
2110			ATTENDANCE:		
2112	110		Truant Officer - stipend:	\$500.00	\$500.00
2112	220		FICA	\$38.25	\$38.25
2112	231		Retirement (non-cert)	\$29.50	\$29.50
2110			TOTAL ATTENDANCE:	\$567.75	\$567.75
2120			GUIDANCE SERVICES:		
2120	110		Guidance Salaries:	\$77,990.00	\$79,470.00
2120			BENEFITS:		
2120	211		Health Insurance:	\$10,693.29	\$11,832.33
2120	212		Dental Insurance:	\$583.73	\$637.97
2120	213		Life Insurance:	\$195.93	\$236.70
2120	232		Retirement (Certified):	\$1,260.60	\$1,290.96

				2003-2004 Approved	2004-2005 Proposed
2120	220		F.I.C.A.:	\$5,966.23	\$6,079.46
2120			OTHER EXPENSES:		
2120	330		Contracted Services- Testing:	\$2,800.00	\$3,800.00
2120	610		Guidance Supplies:	\$200.00	\$200.00
2120	610	18	AV Supplies	\$800.00	\$800.00
2120	640	1	Guidance Books:	\$500.00	\$500.00
2120	640	2	Guidance Periodicals:	\$175.00	\$175.00
2120	810		Guidance Dues and Fees:	\$800.00	\$800.00
2120			TOTAL GUIDANCE SERVICES:	\$101,964.78	\$105,822.41
2130	100		HEALTH SERVICES SALARIES:		
2130	110	20	Nurse's Salary:	\$34,450.00	\$36,350.00
2130	110	20.3	Part time Nurse	\$13,180.00	\$13,940.00
2130	120		Substitute Nurse's Salary:	\$1,000.00	\$1,000.00
2130			BENEFITS:		
2130	211	20	Health Insurance: (Certified)	\$0.00	\$0.00
2130	211	40	Health Insurance: (Non Certified)	\$0.00	\$0.00
2130	212		Dental Insurance:	\$364.83	\$0.00
2130	213		Life Insurance:	\$86.81	\$109.05
2130	219	20	Buy-Out: (Certified)	\$1,000.00	\$1,000.00
2130	232	20	Retirement: (Certified)	\$935.88	\$986.04
2130	231	40	Retirement: (Non Certified)	\$0.00	\$0.00
2130	220		F.I.C.A.: (Certified)	\$3,796.70	\$4,000.19
2130	300		Contracted Services:		
2130	300		Contracted Services-Staff Physicals:	\$200.00	\$200.00
2130	400		Contracted Services:	\$250.00	\$250.00
2130			OTHER EXPENSES:		
2130	430		Repairs and Maintenance-Nurse:	\$100.00	\$100.00
2130	580		Travel Expenses-Nurse:	\$100.00	\$100.00
2130	600		Health Supplies-Nurse:	\$1,800.00	\$1,800.00
2130	640	1	Health Textbooks-Nurse:	\$200.00	\$200.00
2130	640	2	Health Periodicals-Nurse:	\$75.00	\$75.00
2130	650		Computer Supplies	\$0.00	\$0.00
2130	700		Equipment and Furniture:		
2130	733	1	New Equipment:	\$275.00	\$300.00
2130	733	2	New Furniture:	\$0.00	\$0.00
2130	737	1	Replacement of Equipment:	\$0.00	\$0.00
2130	737	2	Replacement of Furniture:	\$0.00	\$0.00
2130	810		Dues and Fees:	\$0.00	\$0.00
2130			TOTAL HEALTH SERVICES:	\$57,814.21	\$60,410.28
2140			SPECIAL CONTRACTED SERVICES:		
2140	310	5	Contracted Service - ESL	\$31,800.00	\$23,752.39
2140	310	6	Contracted Service - Hearing Impaired	\$25,918.00	\$10,121.60
2140	330		Pre-School Diagnostic Unit:	\$1,195.82	\$4,637.00

				2003-2004 Approved	2004-2005 Proposed
1100	610	2	Art Supplies:	\$4,200.00	\$4,200.00
1100	610	5	Lang Arts-Reading Supplies:	\$2,500.00	\$1,800.00
1100	610	6	Foreign Language Supplies	\$2,000.00	\$2,500.00
1100	610	8	Health Education	\$0.00	\$0.00
1100	610	8.1	Health-P.E. Supplies:	\$2,200.00	\$1,800.00
1100	610	8.2	Project Adventure:	\$300.00	\$500.00
1100	610	11	Math Supplies:	\$1,400.00	\$600.00
1100	610	12.1	Music Supplies:	\$1,600.00	\$1,800.00
1100	610	12.2	Instrumental Music & Choral Supplies:	\$1,600.00	\$1,600.00
1100	610	13	Science Supplies:	\$2,000.00	\$750.00
1100	610	14	STC/Science Supplies	\$1,600.00	\$900.00
1100	610	15	Social Studies Supplies:	\$600.00	\$600.00
1100	610	16	Computer Supplies	\$4,000.00	\$4,500.00
1100	610	18-1	Consumable Supplies:	\$11,000.00	\$12,000.00
1100	610	18-2	General Supplies:	\$1,500.00	\$3,800.00
1100	610	18-4	AV Supplies	\$750.00	\$600.00
1100	610	18-5	Testing Supplies:	\$4,200.00	\$3,000.00
1100	640		CLASSROOM TEXTS:		
1100	640	1.1	Textbook Adoption	\$25,000.00	\$15,000.00
1100	640	1.2	Classroom Texts	\$6,000.00	\$6,000.00
1100	640	2	Classroom Workbooks:	\$5,000.00	\$5,000.00
1100	640	3	Classroom Supplemental Books:	\$4,500.00	\$3,000.00
1100	640	4	Classroom Reference Books:	\$400.00	\$400.00
1100	640	5	Classroom Periodicals:	\$800.00	\$500.00
1100	700		Equipment and Furniture:		
1100	733	1	New Equipment:	\$1,800.00	\$2,500.00
1100	733	1.2	Science Equipment	\$6,500.00	\$800.00
1100	733	2	New Furniture:	\$500.00	\$500.00
1100	734		Computer Technology Equipment:	\$12,000.00	\$29,000.00
1100	737	1	Replacement of Equipment:	\$0.00	\$0.00
1100	737	2	Replacement of Furniture:	\$500.00	\$0.00
1100	810		Dues and Fees:	\$2,100.00	\$1,000.00
1100			TOTAL REG ED PROGRAMS:	\$4,642,673.59	\$4,853,954.60
1200			SPECIAL INSTRUCTIONAL PROGRAMS:		
1200	100		SALARIES:		
1200	110	20	Special Education Teacher Salaries:	\$201,150.00	\$206,900.00
1200	110	40	Special Education Teacher Aide Salaries:	\$191,418.15	\$209,613.95
1200	110	50	Special Education Secretary:	\$14,297.50	\$14,630.00
1200	120	20	Substitute Spe Ed Teacher Salaries:	\$7,000.00	\$7,000.00
1200	120	20.1	Substitute Aide Salaries	\$3,000.00	\$3,000.00
1200	120	20.2	Special Education Extended Yr. Program K-8:	\$6,000.00	\$6,000.00
1200	120	20.3	Special Education Extended Yr. Program 9-12:	\$5,000.00	\$5,000.00
1200	121	20	Special Education Tutor Salaries:	\$1,000.00	\$1,000.00

				2003-2004 Approved	2004-2005 Proposed
2220			LIBRARY AND EDUCATIONAL MEDIA:		
2220	100		SALARIES:		
2220	110	20	Librarian-Salary:	\$38,435.90	\$41,269.15
2220	110	40	Librarian Aide-Salary:	\$11,720.80	\$12,039.30
2220	120	20	Librarian Substitute-Salary:	\$250.00	\$250.00
2220			BENEFITS:		
2220	211	20	Health Insurance Certified:	\$11,879.30	\$12,972.12
2220	211	40	Health Insurance Non-Certified:	\$0.00	\$0.00
2220	212	20	Dental Insurance:	\$364.83	\$398.73
2220	213	20	Life Insurance:	\$96.86	\$123.81
2220	219	40	Buy-Out (Non-Certified)	\$1,000.00	\$1,000.00
2220	232	20	Retirement-Certified:	\$1,014.71	\$1,089.51
2220	231	40	Retirement-Non-Certified:	\$750.53	\$769.32
2220	220		F.I.C.A.:	\$3,932.61	\$4,173.72
2220			OTHER EXPENSES:		
2220	440		Repairs and Maintenance	\$500.00	\$500.00
2220	442		Contracted Services	\$3,000.00	\$3,500.00
2220	610	18-2	Library General Supplies:	\$700.00	\$700.00
2220	610	18-4	Library A.V. Supplies:	\$2,500.00	\$2,500.00
2220	640	1	Library Books:	\$7,000.00	\$7,000.00
2220	640	2	Library Periodicals:	\$1,000.00	\$1,000.00
2220	650		Computer Software Supplies:	\$13,000.00	\$6,500.00
2220	700		Equipment and Furniture:		
2220	733	1	New Equipment:	\$0.00	\$0.00
2220	733	2	New Furniture:	\$0.00	\$0.00
2220	737	1	Replacement of Equipment:	\$500.00	\$500.00
2220	737	2	Replacement of Furniture:	\$0.00	\$0.00
2220			TOTAL LIB & EDU MEDIA:	\$97,645.53	\$96,285.65
2310			SCHOOL BOARD SERVICES:		
2310	119	10	School Board-Salaries:	\$3,100.00	\$3,100.00
2311	119	10	School District Moderator-Salary:	\$100.00	\$100.00
2312	119	50-1	School District Clerk-Salary:	\$250.00	\$250.00
2312	119	50-2	School District Secretary-Salary:	\$1,500.00	\$1,500.00
2313	119	10	School District Treasurer-Salary:	\$3,900.00	\$3,900.00
2310			OTHER EXPENSES:		
2310	220		F.I.C.A.:	\$677.03	\$677.03
2310	810		Dues and Fees-School Board's Association:	\$2,893.95	\$3,038.65
2311	540		Advertising-Legal Notices:	\$1,000.00	\$1,000.00
2317	330	30	Contracted Services-School District Audit:	\$3,095.00	\$3,250.00
2318	330	30	Contracted Services-Attorney & Negotiator:	\$2,000.00	\$2,000.00

			2003-2004 Approved	2004-2005 Proposed
2319	800	Other Expenses:	\$1,000.00	\$1,000.00
2310		TOTAL SCHOOL BOARD SERVICES:	\$19,515.97	\$19,815.67
2321		EXPENSES-S.A.U. # 44:	\$230,882.42	\$243,073.51
2410		OFFICE OF THE PRINCIPAL:		
		COMPENSATION:		
2410	110	10.1 Principal's Salary:	\$72,621.18	\$74,799.82
2410	110	10.2 Assistant Principal:	\$52,417.73	\$59,740.00
2410	110	50.1 Secretary Salary:	\$21,656.25	\$22,128.75
2410	110	50.2 Secretary Salary:	\$17,937.50	\$18,368.00
2410	211	10-1 Health Insurance (Principal):	\$13,975.65	\$11,304.69
2410	211	10-2 Health Insurance (Asst. Principal):	\$0.00	\$5,652.41
2410	211	50 Health Insurance (Non-Certified Staff):	\$6,933.42	\$7,772.24
2410	212	10-1 Dental Insurance (Principal):	\$1,168.10	\$693.60
2410	212	10-2 Dental Insurance (Asst. Principal):	\$364.83	\$398.73
2410	212	50 Dental Insurance (Non-Certified Staff):	\$0.00	\$0.00
2410	213	10-1 Life Insurance (Principal):	\$355.35	\$376.99
2410	213	10-2 Life Insurance (Asst. Principal):	\$256.49	\$301.09
2410	213	50 Life Insurance (Non-Certified Staff):	\$0.00	\$0.00
2410	214	1 Disability Insurance	\$0.00	\$196.08
2410	214	2 Disability Insurance	\$0.00	\$156.60
2410	219	20 Buy-Out (Certified)	\$1,000.00	\$0.00
2410	219	50 Buy-Out (Non-Certified)	\$1,000.00	\$1,000.00
2410	232	10-1 Retirement (Principal):	\$1,917.20	\$1,974.72
2410	232	10-2 Retirement (Asst. Principal):	\$1,410.23	\$1,577.14
2410	231	50 Retirement (Non-Certified Staff):	\$2,395.03	\$2,448.31
2410	220	F.I.C.A.:	\$12,747.40	\$13,466.80
2410		OTHER EXPENSES:		
2410	430	Repairs and Maintenance:	\$3,500.00	\$3,500.00
2410	442	Contracted Service:	\$4,000.00	\$4,500.00
2410	531	Telephone:	\$7,000.00	\$7,000.00
2410	534	Postage:	\$2,500.00	\$2,500.00
2410	550	Printing:	\$4,000.00	\$4,000.00
2410	580	Travel Expenses:	\$500.00	\$500.00
2410	610	18.2 Supplies and Forms:	\$250.00	\$250.00
2410	650	Computer Software System Supplies:	\$1,500.00	\$1,500.00
2410	700	Equipment and Furniture:		
2410	733	1 New Equipment:	\$500.00	\$0.00
2410	733	2 New Furniture:	\$0.00	\$0.00
2410	737	1 Replacement of Equipment:	\$0.00	\$0.00
2410	737	2 Replacement of Furniture:	\$0.00	\$0.00

			2003-2004 Approved	2004-2005 Proposed
2410	810	Dues and Fees:	\$2,000.00	\$2,000.00
2490	890	Graduation-Class Day Expenses:	\$2,000.00	\$2,000.00
2410		TOTAL OFFICE OF THE PRINCIPAL:	\$235,906.36	\$250,105.95
OFFICE OF SCH DIST BOOKKEEPER:				
2510	110	School District Bookkeeper-Salary:	\$25,911.90	\$26,689.26
2510		BENEFITS:		
2510	211	Health Insurance:	\$9,782.95	\$0.00
2510	212	Dental Insurance:	\$364.83	\$0.00
2510	213	Life Insurance:	\$75.60	\$90.00
2510	219 20	Buy-Out	\$0.00	\$1,000.00
2510	231	Retirement:	\$1,528.80	\$1,574.67
2510	220	F.I.C.A.:	\$1,982.26	\$2,118.23
2510		OTHER EXPENSES:		
2510	430	Repairs and Maintenance:	\$100.00	\$100.00
2510	442	Contracted Service: (Copier & Postage Meter)	\$2,800.00	\$3,000.00
2510	534	Postage:	\$1,000.00	\$1,000.00
2510	580	Travel Expenses:	\$500.00	\$500.00
2510	610 1	Supplies:	\$800.00	\$800.00
2510	610 2	Computer Supplies	\$800.00	\$1,000.00
2510	810	Dues & Fees	\$0.00	\$0.00
2510	700	Equipment and Furniture:		
2510	733 1	New Equipment:	\$100.00	\$100.00
2510	733 2	New Furniture:	\$0.00	\$0.00
2510	737 1	Replacement of Equipment:	\$0.00	\$0.00
2510	737 2	Replacement of Furniture:	\$0.00	\$0.00
2510		TOTAL OFFICE OF BOOKKEEPER:	\$45,746.34	\$37,972.15
OPERATION AND MAINT. OF PLANT:				
2600				
2620	110 90.1	Head Custodian's Salary:	\$30,076.20	\$30,978.49
2620	110 90.2	Custodian-Salaries:	\$94,224.00	\$91,520.00
2620	110 90.3	Community use of Building Part-Time Custodian	\$4,000.00	\$4,000.00
2620	110 90.4	Summer Employment		\$2,500.00
2620	120	Substitute & Overtime Custodian-Salaries:	\$5,000.00	\$5,000.00
2600		BENEFITS:		
2620	211	Health Insurance:	\$37,219.28	\$32,360.47
2620	212	Dental Insurance:	\$364.83	\$398.73
2620	213	Life Insurance:	\$0.00	\$0.00
2620	231	Retirement:	\$7,333.71	\$7,286.41
2620	220	F.I.C.A.:	\$10,197.47	\$10,250.88
2600	400	Repairs and Maintenance:		
2620	429	Laundry & Dry Cleaning:	\$300.00	\$300.00
2620	430 1	Repairs and Maintenance:	\$0.00	\$0.00
2620	430 2	Repairs and Maintenance-Heating Plant:	\$8,000.00	\$15,000.00

				2003-2004	2004-2005
				Approved	Proposed
2620	430	3	Repairs and Maint-Equipment:	\$2,000.00	\$2,000.00
2620	430	4	Repairs and Maint-Furniture & Fix.:	\$750.00	\$1,000.00
2630	430	5	Repairs and Maint-Grounds:	\$7,500.00	\$7,500.00
2620	430	6	Repairs and Maint-Building:	\$7,500.00	\$12,000.00
2620	442		Pagers	\$600.00	\$600.00
2620	520		Insurance Premium On Bldg & Contents:	\$21,098.00	\$23,207.80
2620	580		Travel Expenses:	\$300.00	\$400.00
2600			SUPPLIES:		
2620	610	1	Supplies-General Custodial:	\$15,000.00	\$15,000.00
2620	610	2	Supplies-Glass:	\$500.00	\$500.00
2620	610	3	Supplies-Lumber:	\$2,000.00	\$2,000.00
2620	610	4	Supplies-Hardware:	\$1,500.00	\$1,500.00
2620	610	5	Supplies-Electrical:	\$1,000.00	\$1,000.00
2620	610	6	Supplies-Plumbing:	\$1,000.00	\$1,000.00
2620			UTILITIES:		
2620	411		Water (bottled)	\$400.00	\$400.00
2620	622		Electricity:	\$40,000.00	\$40,000.00
2620	623		Propane Gas:	\$10,000.00	\$12,000.00
2620	624		Fuel Oil:	\$18,000.00	\$20,000.00
2600	700		Equipment and Furniture:		
2620	733	1	New Equipment:	\$2,000.00	\$2,000.00
2620	733	2	New Furniture:	\$0.00	\$0.00
2620	737	1	Replacement of Equipment:	\$2,000.00	\$2,000.00
2620	737	2	Replacement of Furniture:	\$2,500.00	\$5,000.00
2600	300		Contracted Services:		
2630	421	1	Contracted Service-Rubbish Removal:	\$7,000.00	\$7,000.00
2630	421	2	Recycling	\$1,400.00	\$1,400.00
2630	422		Snow Removal:	\$0.00	\$0.00
2660	430	1	Contracted Service-Fire Alarm Service:	\$1,000.00	\$1,000.00
2660	430	2	Contracted Service-MasterClock & Intercom:	\$1,000.00	\$1,000.00
2660	430	3	Security System	\$800.00	\$800.00
2690	410		State Mandated-Water Testing:	\$3,000.00	\$3,000.00
2690	411		Contracted Service-Septic Tank Maintenance:	\$5,000.00	\$5,000.00
2600			TOTAL OPERATION AND MAINT OF PLT:	\$351,563.49	\$367,902.78
2700			PUPIL TRANSPORTATION SERVICES:		
2721	519	1	Elementary School Transportation:	\$215,001.00	\$219,290.00
2721	519	2	High School Transportation:	\$12,393.00	\$12,640.00
2722	519		Special Education Transportation:	\$44,500.00	\$45,835.00
2723	519		Vocational Transportation:	\$0.00	\$0.00
2724	519		Athletic Transportation:	\$3,000.00	\$3,000.00
2725	519	1	Class-Field Trip Transportation:	\$2,500.00	\$2,500.00
2725	519	2	Co-curricular:	\$0.00	\$0.00
2700			TOTAL PUPIL TRANSPORTATION:	\$277,394.00	\$283,265.00

			2003-2004 Approved	2004-2005 Proposed
2811		PLANNING SERVICES		
		Cooperative School District Planning Committee	\$0.00	\$0.00
2820		TOTAL PLANNING SERVICES	\$0.00	\$0.00
2900		INSURANCES, COMPENSATION, RETIREMENT:		
2900	211	Health Insurance:	\$0.00	\$0.00
2900	212	Dental Insurance:	\$0.00	\$0.00
2900	213	Life Insurance:	\$100.00	\$100.00
2900	219	Administrative: Section 125 Plan	\$400.00	\$400.00
2900	250	Unemployment Compensation:	\$1,000.00	\$1,000.00
2900	260	Worker's Compensation:	\$13,000.00	\$13,000.00
2900		TOTAL INSUR., COMP., RETIRE.:	\$14,500.00	\$14,500.00
4000		FACILITIES ACQUISITIONS & CONS:		
		Kindergarten Facility Expenses	\$0.00	\$0.00
4000		Purchase of Land	\$0.00	\$0.00
4001	WA - 3/03	Roof and Septic Repair	\$50,000.00	\$0.00
4002	WA - 5/03	New School Building Committee (engineering & testing)	\$10,000.00	\$0.00
4100		Land Development	\$0.00	\$0.00
4300		Air Quality Study	\$0.00	\$0.00
		TOTAL FACILITIES ACQUISITIONS & CONS:	\$60,000.00	\$0.00
5100		DEBT SERVICE:		
5100	830	Payment of Interest:	\$8,670.00	\$2,890.00
5100	910	Payment of Principal:	\$85,000.00	\$85,000.00
5100		TOTAL DEBT SERVICE:	\$93,670.00	\$87,890.00
5251		Transfer to Capital Reserve	\$0.00	\$0.00
		TOTAL CAPITAL RESERVE	\$0.00	\$0.00
3100		Food Service Program:		
3120	110 1	Salaries-Food Service Director:	\$24,357.44	\$25,088.16
3120	110 2	Salaries-Food Service Workers:	\$28,971.00	\$29,664.75
3120	120	Substitute	\$500.00	\$500.00
3120	211	Health	\$8,190.08	\$9,180.99
3120	231	Retirement	\$1,437.09	\$1,480.20
3120	219 20	Buy-Out	\$0.00	\$0.00
3120	220	FICA	\$4,117.88	\$4,188.60
3120	310	Contracted Services	\$0.00	\$0.00
3120	329	Education	\$1,000.00	\$500.00
3120	430	Equipment Repairs	\$1,500.00	\$50.00
3120	580	Transportation	\$150.00	\$150.00
3120	531	Telephone	\$0.00	\$0.00

			2003-2004	2004-2005
			Approved	Proposed
3120	534	Postage		\$60.00
3120	540	Legal Notices (advertising)	\$85.00	\$85.00
3120	800	Other Expenses	\$0.00	\$0.00
3120	610 1	Supplies	\$1,650.00	\$1,650.00
3120	610 2	Uniforms	\$0.00	\$0.00
3120	630	Food/Milk	\$63,000.00	\$65,000.00
3120	623	Propane Gas	\$400.00	\$400.00
3120	733	Replacement of Equipment	\$1,200.00	\$1,200.00
3120	810	Dues & Fees	\$100.00	\$100.00
Total Food Service:			\$136,658.48	\$139,297.70

		2003-2004 Proposed	2004-2005 Proposed
	Budget Summary		
1100	Regular Education Programs:	\$4,642,673.59	\$4,853,954.60
1200	Special Instructional Programs:	\$1,182,149.15	\$1,221,684.17
1400	Co-Curricular Activities:	\$35,398.80	\$37,707.07
2110	Attendance:	\$567.75	\$567.75
2120	Guidance:	\$101,964.78	\$105,822.41
2130	Health:	\$57,814.21	\$60,410.28
2140	Special Contracted Services:	\$117,529.87	\$104,878.99
2150	Speech Services:	\$139,828.37	\$157,619.91
2210	Improvement of Instruction:	\$55,294.50	\$58,594.50
2220	Library and Educational Media:	\$97,645.53	\$96,285.65
2310	School Board Services:	\$19,515.97	\$19,815.67
2321	Expenses - S.A.U. # 44:	\$230,882.42	\$243,073.51
2410	Office of The Principal:	\$235,906.36	\$250,105.95
2510	Office of The Bookkeeper:	\$45,746.34	\$37,972.15
2600	Operation and Maintenance of Plant:	\$351,563.49	\$367,902.78
2700	Pupil Transportation Services:	\$277,394.00	\$283,265.00
2820	Managerial Services	\$0.00	\$0.00
2900	Insurances, Compensation, Retirement:	\$14,500.00	\$14,500.00
4000	Facilities Acquisitions:	\$60,000.00	\$0.00
5100	Debt Service:	\$93,670.00	\$87,890.00
5251	Transfer to Capital Reserve		\$0.00
	Totals General Fund	\$7,760,045.13	\$8,002,050.39
<hr/> General Fund Total <hr/>		\$7,760,045.13	\$8,002,050.39
Food Service Total <hr/>		\$136,658.48	\$139,297.70
<hr/> Total Appropriations <hr/>		\$7,896,703.61	\$8,141,348.09

STRAFFORD ITEMIZED SPECIAL EDUCATION EXPENDITURES		
	2001-2002	2002-2003
Instruction	\$ 783,767.87	\$ 1,017,643.15
Related Services	\$ 171,526.78	
Transportation	\$ 70,263.92	\$ 104,100.94
Tuition	\$ 325,278.21	\$ 491,275.21
Total Expenditures	\$ 1,350,836.78	\$ 1,613,019.30
Itemized Revenue Sources		
Catastrophic Aid	\$ -	\$ 455.05
Tuition Received	\$ 18,523.00	\$ 19,882.60
Adequacy	\$ 305,274.00	\$ 344,675.00
IDEA Entitlement		
Part B (3-21)	\$ 56,709.41	\$ 79,395.00
Preschool	\$ 6,415.32	\$ 6,553.53
Medicaid	\$ 27,649.34	\$ 36,648.99
Total Revenues	\$ 414,571.07	\$ 487,610.17
Actual District Cost	\$ 936,265.71	\$ 1,125,409.13

Not Official Until Approved by the Board

SAU #44 Strafford
Strafford School District Meeting
March 5, 2003
7:00 PM

School Board Members:

Mr. Bruce Patrick, Chairman
Mr. Mark Dolan, Vice Chairman
Ms. Joanne Piper-Lang
Ms. Jane Vachon
Mr. R. Steven Leighton

Others:

Dr. Harry Fensom, Superintendent
Mrs. Judith McGann, SAU Special Education Coordinator
Mrs. Doreen Wittenberg, Business Manager, SAU #44
Mr. Richard Jenisch, Principal
Mr. Daniel Baker, Assistant Principal
Mrs. Missi Kerivan, Bookkeeper, Strafford School
Mrs. Carrolle A. Popovich, Secretary

Moderator Dennis Vachon opened the Strafford School District Meeting at 7:05 PM. He explained the rules that would be followed throughout the course of the meeting, and asked that those who wished to speak do so directly into the microphone. He also indicated that voting would be done through the use of cards. Moderator Vachon asked that questions be directed to him, as Moderator. Moderator Vachon then proceeded with the first item of business, which, he noted, was Warrant Article #1. He indicated that at the request of the Strafford School Board, this Warrant Article be acted upon at the end of the meeting.

Moderator Vachon then read Warrant Article #2: He read it as follows:

"To see if the Strafford School District will vote to approve the costs items included in the Collective Bargaining Agreement reached between the Strafford School Board and the Strafford Teachers' Association NEA-NH which calls for the following increases in salaries and benefits:

<u>Year</u>	<u>Estimated Increases</u>
2003-2004	\$114,019.50
2004-2005	\$ 94,203.57
2005-2006	\$ 92,778.77

and to raise and appropriate the sum of **One Hundred Fourteen Thousand Nineteen dollars and Fifty cents, (114,019.50)** for the 2003-2004 fiscal year, such sum representing the additional costs attributed to the increase in salaries and benefits over those of the appropriation at current staff levels paid in the prior fiscal years."

This appropriation is recommended by the School Board

Discussion ensued with Mr. Leighton explaining that the figures proposed in Warrant Article #2 had been negotiated between the teachers union and members of the Strafford School Board

(Chairman Bruce Patrick and himself). Mr. Leighton explained that it was the desire of the Stafford School Board to address the pay structure, as the current pay scale was at the bottom. It was agreed to bring the bottom of the pay scale up as much as possible, which provided a 3% increase. Mr. Leighton explained further that the 3% increase figures were then worked into a new salary chart. Mr. Leighton also commented that teachers at the Stafford School would be working one additional day for their contract year, noting that the School Board was not in favor of early release days. It was mutually agreed between the teachers union and the Stafford School Board that two early release days would be eliminated. Mr. Leighton commended the teachers within the Stafford School and thanked them for agreeing to this. Mr. Leighton further noted that there was a change in the stipends, which shows up in the 2003-2004 budget. After Mr. Leighton's detailed explanation, **Mr. Lou Goskinski moved approval of Warrant Article #2 was read by Moderator Vachon. This motion was duly seconded.** Further discussion ensued with Mr. Lester Huckins questioning the budgetary procedure for the 2004-2005 school year, as indicated within Warrant Article #2. **There being no further discussion relative to Warrant Article #2, Moderator Vachon re-read Warrant Article #2 again. He then asked called for a vote on Warrant Article #2. Through a show of cards, Moderator Vachon declared Warrant Article #2 passed.**

Moderator Vachon then proceeded to Warrant Article #3 and read it aloud as follows:

"To see if the School District will vote to raise and appropriate the sum of **Fifty Thousand Dollars (\$50,000.00)** for roof and septic repair, and to authorize the withdrawal of **\$50,000** from the School District Capital reserve Fund previously established for this purpose."

This appropriation is recommended by the School Board.

Moderator Vachon called upon Mr. Leighton who addressed Warrant #3. He indicated that this Article would address some capital improvement items for the school. Mr. Leighton explained that the Stafford School Board wishes to use some of the money within the Capital Reserve Fund, to make repairs to flashing and leaking problems with a portion of the school building, as well as address the septic pump station. Mr. Leighton explained that these were two major things that need to be done this year. At this point in the meeting, **Mr. Lou Goskinski moved, duly seconded by Mr. Andrew (Drew) Carter to approve Warrant Article #3 as read by Moderator Vachon.** Discussion ensued with Mr. Harold Seemore questioning the type of repairs to be done to a portion of the Stafford School, and asked for an estimated cost for these repairs. Mr. Leighton advised that there have been roof leak problems with a portion of the school building from time to time, which need to be repaired. Mr. Leighton asked that Mr. Robert Paradis, Supervisor of the Maintenance Department at the Stafford School spoke to the question raised by Mr. Seemore. Mr. Paradis indicated that several roofing companies had been contacted to review of scope of work in question, and did submit estimates on the cost factor and work to be completed. Moderator Vachon queried if there were any further questions or comments relative to Warrant Article #3. **There being none, Moderator Vachon re-read Warrant Article #3 once again. The Moderator declared a call for the vote on Warrant Article #3, by a show of cards, as a vote in the affirmative.**

Moderator Vachon then read Warrant Article #4 as follows:

"To see if the School District will vote to raise and appropriate up to **twenty five thousand dollars (\$25,000)** to be placed in the school district capital reserve fund for the purpose of financing any and all capital improvements to school buildings all or part of for the school district in accord with the provisions of RSA Ch 35, with such amount to be funded from the year end undesignated fund balance (surplus) available on July 1, 2003.

The School Board recommends this appropriation.

Moderator Vachon called upon Chairman Patrick to speak about Warrant Article #4. Chairman Patrick noted that currently, there is a \$130,000 surplus within the Strafford School District budget. He emphasized that historically, the Strafford School Board always turns money back to the town to reduce the amount to be raised by taxes. He also explained that the Capital Reserve Account couldn't be spent without a vote from the town at a school district meeting or a special school district meeting. **Moderator Vachon then recognized Mr. Lou Goskinski who moved adoption of Warrant Article #4, as read by Moderator Vachon. This was duly seconded. There being no discussion or questions following the motion, Moderator Vachon then re-read Warrant Article #4 once again. A call for the vote on the motion, on a show of cards, was recorded as a vote in the affirmative, and was declared as such by Moderator Vachon.**

Moderator Vachon then read Warrant Article #5 as follows:

"To see if the School District will vote to raise and appropriate the sum of **ten thousand dollars (\$10,000.00)** to fund the estimated expenses of the New School Building Committee for engineering and testing cost. This will be a non-lapsing appropriation per RSA 32:7 until June 30, 2007."

The School Board recommends this appropriation.

Moderator Vachon called upon Mr. Leighton to speak to Warrant Article #5. Mr. Leighton explained that testing and engineering (test pits) has been done on the newly purchased land, as well as mapping and the designation of wetlands on the site in question. There being no further discussion regarding Warrant Article #5, **Mr. Lou Goskinski moved, duly seconded, to approve Warrant Article #5 as read by Moderator Vachon.** Discussion ensued with Mr. Irving Johnson questioning what the actual total cost of the land acquisition was. Mr. Leighton indicated that there were some cost items not yet accounted for as of this date, referencing the recent litigation cost factors. **A call to limit debate was made by Mr. Johnson, duly seconded and so voted.** Moderator Vachon then re-read Warrant Article #5 once again, and then called for a vote on the motion for adoption of Warrant Article #5. **By a show of cards, Moderator Vachon declared that the vote on Warrant Article #5 passed.**

Warrant Moderator Vachon then read Article #6 as follows:

"To raise and appropriate the sum of \$7,722,684.11 for the support of schools, for the salaries of school district officials and agents, for capital construction, and for the payment of statutory obligations of the school district."

The School Board recommends this appropriation.

A motion was then offered by Mr. Lou Goskinski, duly seconded, that Warrant Article #6, as read by Moderator Vachon be adopted. Chairman Patrick referenced the major increases within the proposed 2003-2004, noting Coe-Brown tuition and special education costs. He noted that contract negotiation were not included within this Warrant Article. **Moderator Vachon then recognized Mr. Goskinski, who moved the question. This motion was duly seconded. A call to limit debate was voted in the affirmative.** Moderator Vachon then re-read Warrant Article #6 once again. **Moderator Vachon declared a call for the vote on the motion relative to Warrant Article #6, through a show of cards, as an affirmative vote.**

Moderator Vachon then read Warrant Article #1 as follows:

"To hear the reports of agents, auditors, committees, or officer's chosen and pass any vote relating thereto."

Mr. Andrew (Drew) Carter then gave a report from the New School Planning Committee. He referenced the Stafford School New School Planning Committee Informational Packet. Mr. Carter indicated that the Committee looked at a feasibility of multiple areas from K-8 as well as middle-high school options. Mr. Carter indicated that another public forum would be put together in April, in hopes of allowing more Stafford community members to attend and give their input. Mr. Sam Hartmann was recognized, and stated that, after reviewing the Stafford School New School Planning Committee Informational Packet, there were no cost factors given for utilizing the current building, and suggested that the Committee look into this further. Mr. Carter indicated that the Committee did approach the Municipal Building Committee. A question was raised regarding a proposed building and tuition students. Mr. Carter explained that there is an interest level from other communities.

Ms. Liz Evans, Co-Chairman of the Land Development Committee, stated that although her committee had not met this year, they were in the "waiting" mode. She stated that the Stafford School District now owns the property, and asked that Stafford community residents watch the *Stafford Community Calendar* for dates for public hearings to receive public input.

Moderator Vachon then read Warrant Article #7 as follows:

"To choose agents and committees in relation to any subject embraced in this warrant."

There was no action taken with regards to Warrant Article #7.

Moderator Vachon then reviewed Warrant Article #8:

"To transact any other business which may legally come before this meeting."

Mr. Lou Goskinski thanked the Stafford School Board for all their hard work in putting the budget together.

Chairman Bruce Patrick, speaking on behalf of the Stafford School Board, thanked Mr. Lester Huckins, Selectman for the Town of Stafford, for all the years of service he gave to the Town of Stafford. Chairman Patrick also thanked Mr. Mark Dolan, Stafford School Board member, for all the years of service he has given to the Town of Stafford.

There being no further business to come before the School District Meeting, Moderator Vachon entertained a motion to adjourn the School District Meeting. Mr. Black then moved, duly seconded, that the Stafford School District Meeting of March 5, 2003 be adjourned. There being no discussion following the motion, Moderator Vachon declared the meeting adjourned at 7:45 PM.

Respectfully submitted,

Carrolle A. Popovich
Secretary, Stafford School Board

2003 GRADUATES

Nickolas Ambrose	Rebecca Harnish	Gregory Paradis
Leila Alkurabi	Anna Hartmann	Katelin Perry
Kevin Bedell	Emma Heald	Matthew Peterson
Daniel Bennett	Zoe Hendrickson	Alicia Poisson
Nathan Bronnenberg	Devon Hermenau	Larry Potvin, Jr.
Emily Brownell	Jonathan Holmes	Dennis Reilly
Nathan Burnell	Steven Hood	Jennifer Rice
Jill Carroll	Echo Howes	Kristina Roy
Christopher Chagnon	Meghan Iber	Kyle Russell
Devin Colwell	Jason Irving	Bradley Schnoor
Cristin Conroy	Jonathan Irving	Matthew Scott
Andrew Cooley	Derek Kelley	Jenika Senter
Michael Coughlin	Victoria Kerivan	Wendell Sharpe
Michael Coulombe	Justin Kirwin	Jessica Shurtleff
Joseph D'Entremont	Derek Kraytenberg	Matthew Smith
Ryan Dolan	Daniel Laroche, Jr.	Nicole Smith
Ryan Dolen	Joshua LeTarte	Jason Stone
Evan Duderewicz	Benjamin MacDonald	Sofija Sutton
Rebecca Fabian	Krystal Mayo	Elizabeth Terry
Patrick Fallon	Brendan McCann	Joshua Thorne
Kipp Franklin	Patrick McCarthy	Amanda Turner
Peter Frase	Heather Meattey	Nicholas Vina
Timothy Fredette	Devon Miles	Laura vonWahlde
Robert Gates	Robert Morlang	Elizabeth Waldron
Andrew Goodwin	Timothy Murphy	Kaitlin Waldron
Allan Grondin	Kelly Oberlin	Brianna Whelan
Cole Hall	Haley Omand	Ashley Young

**MARRIAGES REGISTERED IN THE TOWN OF STRAFFORD
FOR THE YEAR ENDING DECEMBER 31, 2003**

Date of Marriage	Groom's Name	Groom's Residence	Bride's Name	Bride's Residence
1/16/03	Matthew J. Macarty	Strafford, NH	Ying Tian	Durham, NH
2/14/03	Judd R. Wunsch	Strafford, NH	Linda M. Ruppe	Strafford, NH
4/5/03	David R. Briggs	Strafford, NH	Barbara L. Kiessling	N. Andover, MA
5/25/03	David L. Buonpane	Strafford, NH	Joan L. Maddalozzo	Medford, MA
6/7/03	John C. Tower	Strafford, NH	Brenda A. Bibaud	Strafford, NH
6/14/03	Alan J. Williams	Center Barnstead, NH	Bonnie J. Trask	Strafford, NH
6/14/03	James T. Woods	Durham, NH	Amy E. Rowe	Strafford, NH
6/29/03	Milton H. Todd	Strafford, NH	Jo-Anne M. Mullen	Lowell, MA
7/12/03	Marc J. Belair	Strafford, NH	Dianne M. Scott	Dover, NH
7/12/03	Daniel J. Farnella	Strafford, NH	Sandra L. Berry	Strafford, NH
7/12/03	Scott M. Barry	Strafford, NH	Tania Doucette	Strafford, NH
7/19/03	Craig A. Walfield	Strafford, NH	Anne D'entremont	Strafford, NH
7/20/03	William J. Rafael	Strafford, NH	Andrea Martin	Strafford, NH
8/9/03	Ryan P. Kopreski	Strafford, NH	Elia B. Heath-Antonelli	Barnstead, NH
8/9/03	Matthew E. Lobdell	Strafford, NH	Sarah L. Perry	Strafford, NH
8/11/03	Kenneth R. Locke	Strafford, NH	Heidi A. Bergeron	Strafford, NH
8/16/03	Brian M. Hathorn	Strafford, NH	Dianne S. Pomeroy	Strafford, NH
8/22/03	Ryan M. Crosby	Strafford, NH	Cassandra S. Cook	Strafford, NH
8/23/03	Jason W. Friess	Bedford, MA	Kathryne E. Shinkus	Strafford, NH
9/20/03	Aaron P. Rodrigue	Strafford, NH	Kathleen L. Crisman	Strafford, NH
10/4/03	Damon E. Burt	Strafford, NH	Megan Cahill	Strafford, NH
11/14/03	Daniel A. Esch	Strafford, NH	Angela M. Mohr	Strafford, NH
12/27/03	James V. Berry	Wolfeboro, NH	Jean F. McGrath	Strafford, NH

**BIRTHS REGISTERED IN THE TOWN OF STRAFFORD
FOR THE YEAR ENDING DECEMBER 31, 2003**

Date of Birth	Child's Name	Place of Birth	Father's Name	Mother's Name
1/14/03	Sarah Diane Marsh	Portsmouth, NH	David Marsh	Terri Marsh
1/17/03	Jenne Marie Pogorek	Concord, NH	John Pogorek	Sarah Pogorek
2/19/03	Benjamin John Gale	Dover, NH	John Gale	Kathryn Gale
2/19/03	Evan David Castine	Dover, NH	Brad Castine	Kristen Castine
2/26/03	Callum Lincoln Welch	Concord, NH	James Welch	Susan Wright
3/1/03	Owen Riley Coggeshall-Beyea	York, ME	Nathaniel Coggeshall-Beyea	Crystal Coggeshall-Beyea
3/5/03	Breton Joseph Hardy	Dover, NH	Todd Hardy	Christine Hardy
3/8/03	William Richard Riendeau	Boston, MA	William Riendeau	Kimberly Riendeau
3/16/03	Benjamin John Fortier	Concord, NH	Douglas Fortier	Beth Mince-Emmis Fortier
4/10/03	Kaley May Snell	Concord, NH	John Snell	Amber Snell
4/16/03	Allison Faith Mackey	Concord, NH	Brian Mackey	Kelly Mackey
4/16/03	Troy Michael Nelson	Concord, NH	Matthew Nelson	Kristin Nelson
4/17/03	Noah Daniel Berube	Rochester, NH	Peter Berube	Donna Berube
4/18/03	Adam Joseph Ross	Portland, ME	David Ross	Norma Ross
4/21/03	Joseph Christopher Molloy	Dover, NH	John Molloy	Larisa Miller-Molloy
5/19/03	Kathleen Egan Grace	Dover, NH	Patrick Grace	Katherine Grace
5/31/03	Tobin James Holbert	Dover, NH	James Holbert	Amy Clement
6/26/03	Jonathan Lawrence Small	Rochester, NH	Terrance Small	Dawn Small
7/7/03	John Russell Sheppard	Portsmouth, NH	Richard Sheppard	Maria Sheppard
7/10/03	Benjamin Matthew Poirier	Dover, NH	Christopher Poirier	Sarah Poirier
7/10/03	Camryn Ann Gatchell	Concord, NH	John Gatchell	Kimberly Gatchell
7/24/03	Nicholas Paul Schroeder	Exeter, NH	Todd Schroeder	Andrea Schroeder
7/27/03	Mary Katherine Grace Patteson	Dover, NH	Donald Patteson	Susan Patteson
7/31/03	Clayton Jameson Price	Lebanon, NH	William Price	Jenna Price
8/7/03	Grace Emily Morrisette	Exeter, NH	Kevin Morrisette	Kimberly Morrisette
8/10/03	Jeremy Thomas Richards	Dover, NH	Seth Richards	Abby Richards
9/14/03	Cole Leo Esteban Weaver	Concord, NH	Peter Weaver	Lori Weaver
10/20/03	Hannah Lynn Terry	Dover, NH	Gregory Terry	Carrier Terry
10/21/03	Elizabeth Mary Velardi	Dover, NH	Thomas Velardi	Anne Velardi
10/25/03	Hannah Kate Lock	Dover, NH	Scott Lock	Kristine Lock
12/16/03	Alexander Nathan Knight	Dover, NH	Gary Knight	Emily Knight
12/16/03	Luke Hudson Hoffman	Dover, NH	Lawrence Hoffman	Tara Hoffman
12/21/03	Jackson Nicholas Colby	Dover, NH	Steven Colby	Wendi Colby
12/23/03	Brandon Ellery Raitt	Dover, NH	Ellery Raitt	Jennifer Raitt

**DEATHS REGISTERED IN THE TOWN OF STRAFFORD
FOR THE YEAR ENDING DECEMBER 31, 2003**

Date of Death	Name of Deceased	Place of Death	Father's Name	Mother's Maiden Name
2/13/03	Louis Boudreau	Strafford, NH	Murray Boudreau	Adolphine Pothier
3/9/03	Arlyda M. Holderman	Strafford, NH	Earl Brown	Mabine Thomas
3/29/03	Rosalind Nation	Tuftonboro, NH	Edward Moody	Dorothy King
6/14/03	Calvin Thurston	Manchester, NH	Walter Thurston	Viola Eaton
6/20/03	Allan F. Everson	Rochester, NH	Valentine Everson	Violet Mars
6/30/03	Thomas W. Hutchinson	Strafford, NH	Harlan Hutchinson	Irene Webb
8/23/03	Russell R. Hall	Rochester, NH	Forrest Hall	Jean Wynn
8/29/03	Don Farnella	Strafford, NH	Joseph Farinella	Josephine Sarra
9/1/03	Gerald M. Blair	Strafford, NH	Harold Blair	Mary Collins
9/22/03	Sarah E. Huckins	Concord, NH	Elmer Johnson	Helen Cate
11/8/03	Theresa Hodges	Strafford, NH	George Foss	Stella Libby
11/22/03	Shirley Fournier	Strafford, NH	Clarence Plummer	Luella Sturgis
12/12/03	Winifred C. Nichols	Strafford, NH	Howard Carey	Esther Davis

